Maroondah City Council
Proposed Budget 2019/20



MAROONDAH 2040

Contents

Message from the Mayor and Chief Executive Officer 3
1. Link to the Council Plan 7
2. Services and initiatives and service performance indicators 11
3. Summary of financial position 27
4. Budget influences 33
5. Financial Statements 36
6. Notes to the financial statements 43
7. Financial performance indicators 70
Appendices 72
Appendix A - Budget Process 72
Appendix B - Statutory Disclosures 74
Appendix C - Fees and Charges 76

Front page image: *The Ringwood Lake Park playspace was officially opened in August 2018. It is an exciting and accessible playground including four slides, a flying fox, climbing structures, a raised canopy trail, water and sand play areas, swings - including a Liberty Swing, and much more!*

Message from the Mayor and Chief Executive Officer



On behalf of Maroondah City Council, we are pleased to present the proposed 2019/20 Budget to the Maroondah community.

The community's vision as outlined in M*aroondah 2040: Our Future Together* is the foundation from which Council shapes its long term plans for the municipality. Following extensive community and key stakeholder consultation this long term vision for the future of Maroondah was adopted in late 2014. The community aspirations and priorities are grouped into eight broad outcome areas that provide the structure for the Maroondah City Council Plan 2017-2021 (Council Plan).

The Council Plan has been developed based on the community directions in Maroondah 2040 and a range of community consultation activities undertaken over recent months. The Council Plan sets the key directions and priority actions for the medium term to work towards the aspirations of the Maroondah community looking ahead to the year 2040. The community outcome areas (Strategic Objectives) and 59 priority actions (Major Initiatives and Initiatives) are detailed in Section 2 of this document.

The Maroondah City Council budget for 2019/20 links to the achievement of the Council Plan as part of an integrated planning framework. The 2019/20 budget outlines the provision of financial resources for the next 12 months and details how these resources will be applied to meet the actions and initiatives detailed in the Council Plan, as well as delivering more than 120 services and the extensive range of programs and activities that Council provides to the Maroondah community.

Budget Highlights

The 2019/20 budget contains 58 initiatives, including 20 major initiatives, as identified in the Council Plan. These initiatives will contribute to the achievement of the four-year Council Plan key directions and ultimately the preferred outcome as outlined in Maroondah 2040.

Some initiatives include:

- Commence the Croydon Community Precinct development;
- Undertake a municipal wide review of Council's neighbourhood character and heritage controls; and finalise the Maroondah Vegetation Review;
- Commence the $5m Jubilee Park Sporting Precinct redevelopment;
- Update Council's administrative facilities;
- Accelerate Council's footpath construction program;
- Finalise the design for the $15m Karralyka redevelopment;
- Complete the $3.5m redevelopment of the HE Parker Sporting Pavilion.

An extensive Capital Works Program of $28.8 million will be undertaken in 2019/20. This capital investment includes funding of $0.36 million from external grants; $0.16 million from contributions; $1.12 million from asset sales; and $27.12 million from Council operations and cash holdings.

Highlights of the 2019/20 Capital Works Program include:

Program	$ (million)	Details
Buildings	**$9.725**	• Community Facilities Improvement Program ($3.03 million) – Council continues to maintain assets at a high standard to ensure our community has access to safe and appropriate facilities. • Completion of construction of the $2.7 million Silcock Sporting Pavilion (2019/20 $1.545 million) • Community Facilities major plant renewal ($0.47 million) • Upgrade and renewal of Sporting and Community Group facilities on Council land ($0.32 million) • Community Facilities Improvements ($0.2 million) – to improve accessibility to Council facilities for people with disabilities
Roads	**$3.562**	• Local road renewal program ($1.78 million) • Kerb and channel replacement works ($0.67 million) • Local area traffic management ($0.28 million) • Traffic lights and pedestrian crossings ($0.7 million)
Footpaths & cycleways	**$3.540**	• Footpath replacement works ($1.5 million) • Footpath construction program ($0.99 million) • Taralla Creek Trail improvement works ($0.3 million) • Disability footpath access ($0.31 million) • Shared bike path improvement program ($0.44 million)
Carparks	**$0.480**	• Carpark improvement program ($0.48 million)
Drainage	**$2.685**	• Stormwater drainage renewal program including but not limited to, New Street, Ringwood - Flood Mitigation Works (Part of New Street Road Renewal) $0.5 million; Hender Street, Ringwood East - Drainage Upgrades $0.15 million; Todd Court, Croydon - Easement Drainage Construction $0.25 million; Park Lane, Croydon - Easement Drainage Construction $0.1 million; Drainage Relining Works $0.15 million.
Recreational, leisure and community facilities	**$2.285**	• Sports fields improvement program for Quambee Reserve ($0.9 million) • Sports field lighting improvement program ($0.21 million) • Sports infrastructure renewal including cricket nets, coaches boxes and scoreboards ($0.12 million) • Sports surface improvement program ($0.1 million)
Parks and open space	**$1.240**	• Open space playground improvement program ($0.62 million) • Open space improvement program ($0.26 million) • Open space footbridge and boardwalk improvement program ($0.2 million) • Open space signage improvement program ($0.08 million)

The Rate Rise & Rate Capping

Councils have the obligation to levy rates and charges under the Local Government Act 1989 in order to fund and deliver essential community infrastructure and services. The rates councils collect are a form of property tax. The value of each property is used as the basis for calculating what each property owner will pay.

Calculating how much each property owner pays in rates involves determining the total amount of rate revenue required and dividing this across the total value of all rateable properties to establish a rate in the dollar. The rate in the dollar is then applied against each individual property value to calculate how much each property owner pays.

All of Victoria's 79 councils have been operating under rate caps since 1 July 2016. Each year the Minister for Local Government sets a cap on rate increases based on that period's Consumer Price Index (CPI) and advice from the Essential Services Commission (ESC). The rate cap limits the total amount a council can increase its rates each year based on the amount it levied in the previous year.

The decision must be made by 31 December each year to apply to rates in the following financial year.

For the 2019/20 financial year, Council's rate rise has been capped at 2.50%.

The rate cap applies to the council's total rate revenue and not individual properties. In many cases, an individual rates bill may increase or decrease by more (or less) than the capped rise amount. This may happen because:

- the value of the property has increased or decreased in relation to the value of other properties in the council;
- other charges and levies that are not subject to the cap, such as the waste charge, has risen. The capped increases apply to the general rates only; and
- the amount of rates levied from properties of that type (residential, commercial or industrial) has changed through the council's application of differential rates.

Further information on Rates and Charges can be found in Section 6 Notes to financial statements within this document.

Waste Management - Recycling

Over the last 30 years, recycling has been considered a critical service experienced by all and one that should be an expected service. As documented in the past two years, the recycling industry has been through some challenging moments and events that are disrupters on a global scale. These challenging events are still foreseeable into the future, however, Maroondah will be working towards a pathway that results in an efficient and resilient recycling system. Maroondah will continue to work closely with the State and Federal Governments to make inroads in the recycling sector.

The enthusiasm of recycling in Victoria has remained high, and Maroondah as a Council still maintains high recycle rates, regardless of the global crises, Maroondah wants to continue achieving these results in recycling.

The waste service charge for 2019/20, incorporating kerbside collection, green waste and recycling, will remain fixed at the 2018/19 level.

Other Challenges

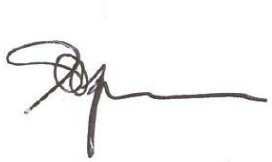
In addition to the issue of a cap on rates or the waste management challenges, Maroondah also faces a range of other challenges, which include:

- Funding the renewal of infrastructure and community assets;
- Cost shifting from other levels of government;
- Technology and Opportunity - complex environments amongst emerging technologies; and
- Funding expectations of enhanced service provision.

This budget has been developed through a rigorous process of consultation and review and Council endorses it as a balanced, sustainable and responsible platform to ensure enhanced services, protection of Council's $1.87 billion in net assets, the delivery of $28.76 million extensive capital projects, a surplus of $4.87 million, and a financially prudent future for our community.



Cr Rob Steane
Mayor



Mr Steve Kozlowski
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan as part of Council's Integrated Planning Framework. This Framework guides the Council in identifying community needs and aspirations over the long term (Maroondah 2040 Community Vision), medium term (Council Plan 2017-2021) and short term (Service Delivery Plans and Annual Budget) and then holding itself accountable (Annual Report and Audited Statements).

1.1 Council Planning and Performance Framework

Council's strategic documents are linked to an Integrated Planning Framework. Council's Integrated Planning Framework ensures that all of Council's activities and financial resources are aligned in order to meet the aspirations, needs and expectations of the Maroondah community. The framework ensures a clear linkage between community needs and aspirations, vision, strategies, policies and the day-to-day activities of Council.



Figure 1: Maroondah City Council's Integrated Planning Framework

This framework is underpinned by the shared long term community vision outlined in Maroondah 2040: Our Future Together, which was developed and then adopted in 2014 in conjunction with the community.

The community aspirations and priorities for the future of Maroondah have been grouped into eight broad outcome areas that provide the structure for the Council Plan 2017-2021 (Council Plan). These community outcome areas comprise:

- A safe, healthy and active community
- A prosperous and learning community
- A vibrant and culturally rich community
- A clean, green and sustainable community
- An accessible and connected community
- An attractive, thriving and well-built community
- An inclusive and diverse community
- A well governed and empowered community

The strategic direction through Maroondah 2040, the Council Plan, and the Long Term Financial Strategy has resulted in detailed service delivery plans across each of Council's service areas. These plans are reviewed annually to meet community needs and expectations.

The framework both feeds into and is supported by a number of other key planning documents – in particular Council's annual budget, legislated plans and strategies and a broad range of supporting strategies and policies adopted by Council.

To ensure Council has the capacity to work towards the achievement of the Maroondah 2040 Community Vision, a Long Term Financial Strategy has been prepared to guide the financial resources of Council over the next 10 years. This strategy is updated annually.

In response to the Long Term Financial Strategy, a medium-term strategic resource plan is included within the Council Plan to provide a framework for Council's financial, physical and human resources over the next four years. This Strategic Resource Plan outlines the allocation of resources to work on the key directions and priority actions outlined in the Council Plan.

From the Strategic Resource Plan evolves an Annual Budget that provides specific targets in relation to financial resources for the next financial year and a framework to ensure strategies and commitments are transformed into 'on the ground' results. The Annual Budget specifies goals against which Council can measure its progress and performance whilst also articulating sources of revenue and how that revenue is spent in delivering services to the community.

1.2 Our Purpose

Our Community Vision

Maroondah will be a vibrant and diverse city with a healthy and active community, living in green leafy neighbourhoods, which are connected to thriving and accessible activity centres contributing to a prosperous economy within a safe, inclusive and sustainable environment.

Organisational vision

We will foster a prosperous, healthy and sustainable community.

Our Mission

We are dynamic and innovative leaders, working in partnership to enhance community wellbeing.

Our Workplace Values

- We are **ACCOUNTABLE** to each other and our community
- We collaborate in an adaptable and **SUPPORTIVE** workplace
- We **PERFORM** at our best
- We are open, honest, **INCLUSIVE** and act with integrity
- We ensure every voice is heard, valued and **RESPECTED**
- We are brave, bold and achieve **EXCELLENCE**

1.3 Community Outcome Areas (Strategic Objectives)

The Council Plan articulates eight community outcome areas (strategic objectives), each with a set of four-year key directions (strategies), annual priority actions, Council Plan indicators (strategic indicators) and supporting strategies and plans. The priority actions (major initiatives) work towards the achievement of the key directions, and ultimately the outcome areas and vision outlined in Maroondah *2040*.

Council delivers services and initiatives under 14 major service areas. Each contributes to the achievement of the future outcome areas as set out in Maroondah 2040 and Council Plan. The Annual Budget converts these services and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The following table lists the eight community outcome areas as described in the Council Plan.

Outcome Area	Vision Statements
1. A safe, healthy and active community	In 2040, Maroondah is a safe, healthy and active community with local opportunities provided for people of all ages and abilities to have high levels of social, emotional and physical wellbeing.
2. A prosperous and learning community	In 2040, Maroondah is a thriving centre of economic activity and opportunity within the eastern region where the sustainability and growth of local businesses is supported. All community members, groups, education providers and local businesses have access to a wide range of quality learning resources and facilities.
3. A vibrant and culturally rich community	In 2040, Maroondah is a creative cosmopolitan community recognised for its celebration and promotion of arts and culture. There are a broad range of engaging entertainment options, diverse cultural activities and the creation and display of contemporary and traditional forms of art.
4. A clean, green and sustainable community	In 2040, Maroondah is a leafy green community with high levels of waste diversion and sustainable approaches to infrastructure development, urban design and management of natural resources. Our community is resilient and has the knowledge, capacity and resources to make sustainable lifestyle choices.
5. An accessible and connected community	In 2040, Maroondah is an accessible community for all ages and abilities with walkable neighbourhoods, effective on and off-road transport networks, and access to a range of sustainable transport options.
6. An attractive, thriving and well built community	In 2040, Maroondah is a leafy green community with high quality urban form and infrastructure that meets the needs and aspirations of all ages and abilities. A diverse range of housing options are available and thriving activity centres provide a broad range of facilities and services to meet community needs. The character of local neighbourhoods continues to be maintained while also accommodating population growth.
7. An inclusive and diverse community	In 2040, Maroondah is an inclusive community where social connections are strong across generations and diversity is embraced and celebrated.
8. A well governed and empowered community	In 2040, Maroondah is an effectively empowered community that is actively engaged in Council decision making through processes that ensure their voice is heard and considered. Council provides strong and responsive leadership, ensures transparent processes and works with the community to advocate and champion their needs.

2. Services and initiatives and service performance indicators

Working towards the Vision outlined in *Maroondah 2040* and the achievement of the future outcomes (strategic objectives), we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives (priority actions) and service performance indicators for each service area are described in the following section.

2.1 Outcome Area (Strategic Objective) 1: A safe, healthy and active community

Services

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Youth and Children's Services	Youth and Children's Services works to raise the wellbeing of Maroondah's children, young people and their families by performing a wide range of roles and functions. Key services and functions include: • Youth development programs, individual support services and events for young people • Vacation Care Programs, Family Day Care and Occasional Care Services for children • Information and education sessions for parents • Professional learning program for early childhood educators • Working with schools to enhance student wellbeing through the School Focussed Youth Service • Maroondah plus 10 Schools project • Capacity building initiatives for professionals including education and professional networks • Supporting kindergartens • Facility provision and management • Community and online engagement • Strategic planning, projects and sector development	2,805 (1,025) **1,780**
Community Health Services	The City of Maroondah has a comparatively healthy community, residing in a clean and safe environment. Council plays an instrumental role protecting and promoting the health and wellbeing of the community through education and prevention strategies while supporting sustainable safe environments. A broad range of proactive and reactive activities are undertaken to reduce public health risks that include the registration and assessment of food and health businesses, statutory food and water sampling, communicable disease investigations, preventative health services and advice that include Immunisation Services and general health promotion activities. Council manages emergencies in accordance with the legislation in the Emergency Management Act and the Emergency Management Manual of Victoria. Council is responsible for the planning, preparation, training and exercising of emergency processes and works collaboratively across the region to improve consistency in operations.	1,819 (694) **1,125**

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Council and Community Planning	This team oversees the integrated planning and delivery of Council activities in accordance with organisational goals, objectives and budgets. The team also facilitates community wellbeing, disability advocacy, social research, community safety, and on-the-ground community development activities.	1,576 (0) **1,576**
Maroondah Leisure	This area provides a broad range of services, activities and facilities to meet the needs of Maroondah's diverse community. The service area provides support, management and operation of Council's major leisure facilities, including Aquahub, Aquanation, Croydon Memorial Pool, Dorset and Ringwood Golf, The Rings and HE Parker multi sports complex. The service area also has a strong focus on service co-ordination and policy development.	19,756 (20,725) **(969)**
Maternal and Child Health Services	The Maternal and Child Health service is a state-wide universal service for families with children from birth to school age. The service is delivered at seven Maternal and Child Health centres across the municipality and is provided in partnership with the Department of Education and Early Childhood Development. Council also provides an enhanced service focusing on children, mothers and families at risk of poor health and community wellbeing outcomes. In addition, the Maroondah program includes, a lactation service, early parenting program, a dad's program, a Burmese family program, and an extensive needs-based parenting education group program. The service also works in close partnership with a wide range of external organisations such as Eastern Health, EACH, CYMHS (Child and Youth Mental Health Services) and Refugee Heath Services to deliver innovative and targeted programs to ensure the wellbeing of children and families connected with the service.	2,764 (1,063) **1,701**
Sports, Recreation and Events	This service area supports and encourages community involvement in physical activity via direct and indirect service provision through: • Casual and Seasonal allocation of sports fields and pavilions; • Community Facilities Tenancy agreement development and management; • Events and Festivals; Direct service provision, support and advice for community based events; • Community sporting liaison and advocacy; Capital works project planning and co-ordination; • Promotion of participation in physical activity; Information dissemination and direct liaison with leisure groups; • Leisure planning and policy development; and • Facility management of 72 community buildings and Club development initiatives.	1,255 (577) **678**
Sportsfields	This function provides maintenance and renewal of Council's 48 sports fields which includes cricket pitch turf management.	1,814 (0) **1,814**

Major Initiatives (Priority Actions)

1) Complete the $3m Silcock Sporting Pavilion redevelopment in Croydon
2) Complete the $3.5m redevelopment of the HE Parker Sporting Pavilion
3) Complete the $5m Jubilee Sporting Precinct redevelopment
4) Start the $4.5m Springfield Sporting Pavilion redevelopment (subject to funding)
5) Start the $3.25m Proclamation Park Sporting Pavilion redevelopment (subject to funding)
6) Start the $12m Dorset Recreation Reserve Redevelopment (subject to funding)

Initiatives

7) Amend planning controls relating to alcohol density through participation in the South East Melbourne Council's Alliance (SEMCA) Alcohol Density Project
8) Undertake sportsfield reconstruction works at Quambee Reserve No.1 Oval in Ringwood North
9) Implement the changes that result from the reform of the Environment Protection Act
10) Undertake a review and develop a Physical Activity Strategy 2020-2024
11) Develop a new Municipal Emergency Management Plan considering changes to legislation and outcomes of Local Government Victoria's Councils and Emergencies project
12) Work with partners of Together for Equality and Respect (TFER): A Strategy to Prevent Violence Against Women in Melbourne East to prevent violence against women in Maroondah, including participation in the "16 days of activism" campaign

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (the number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Food Safety	Health And Safety	Critical and major non-compliance outcome notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council)	Number of critical and major non-compliance outcome notifications about a food premises followed up / Total number of critical and major non-compliance outcome notifications about food premises
Maternal and Child Health	Participation	Defined as the percentage of children enrolled who participate in the MCH service	Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service
Maternal and Child Health	Participation	Defined as the percentage of Aboriginal children enrolled who participate in the MCH service	Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service

2.2 Outcome Area (Strategic Objective) 2: A prosperous and learning community

Services

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Business & Activity Centre Development	The Business & Activity Centre Development Area of Council incorporates business support, employment development, business investment and local business capacity building. Business support assists businesses with their development by providing workshops, networking and training opportunities. Employment development seeks to promote an environment where employment opportunities are stimulated and more jobs are created through linkages and initiatives with key local stakeholders (employment providers, training organisations, businesses and community organisations). The team also seeks to encourage and facilitate business investment, and enhance the capability of existing businesses to grow and expand locally. BizHub also provides many opportunities to collaborate and network as part of the activated co-working space. The centre also delivers specialist planning, architectural, project management, urban design, communications and engagement services. It also serves to steward responsible, sustainable, environmental and social improvements for the Ringwood Metropolitan Activities Centre and other key locations across Maroondah.	1,604 (194) **1,411**
Libraries	Maroondah City Council provides two library facilities – one in Ringwood and one in Croydon. The library service is delivered under a regional partnership model by Eastern Regional Libraries Corporation.	2,864 (0) **2,864**

Major Initiatives (Priority Action)

13) Undertake a strategic review of shopping centres in Maroondah and develop a Community Shopping Centre Strategy
14) As part of the Croydon Community Precinct development, plan and deliver the Croydon library integrated Customer Service Project

Initiatives

15) Continue to develop Regional Service Partnerships such as procurement efficiencies, library services and advocacy
16) Develop, promote and expand the BizHub Co-Working Space
17) Work in partnership to implement the Bayswater / Bayswater North Industrial Precinct Strategy to assist local businesses and promote investment attraction
18) Work in partnership to facilitate appropriate development within the Ringwood Metropolitan Activity Centre and Croydon Activity Centre
19) Plan and implement carparking improvements in the Ringwood Metropolitan Activity Centre and the Croydon Activity Centre
20) Implement the reforms to the Small Business Victoria Food Act

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Number of active library borrowers (percentage of the municipal population that are active library borrowers)	Number of active library borrowers (reported on a 3-year rolling period) / Municipal population over the last 3 years

2.3 Outcome Area (Strategic Objective) 3: A vibrant and culturally rich community

Services

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Arts and Cultural Development	Arts, creativity and cultural vitality are a key part of Maroondah's liveability. The Arts and Cultural Development team present, support and facilitate a wide range of creative opportunities across Maroondah, ensuring it is culturally rich and vibrant in line with the community's aspirations. The team develops and delivers dynamic and exciting arts programming for all ages and abilities within high calibre indoor and outdoor arts spaces including Ringwood arts precinct, ArtSpace at Realm, Maroondah Federation Estate Gallery and Wyreena Community Arts Centre. All art forms are included, from visual arts to music, from performance to digital media. Innovative visual and performing arts programming, including arts incubators and the McGivern Painting Prize valued at $25,000, bring highly skilled artists and a wide range of visitors to Maroondah from across the eastern region and beyond. Workshops, classes, events and networking programmes respond to local community needs, while the Grants program supports a diverse range of community initiatives. Arts and Cultural Development also foster creative placemaking initiatives within Maroondah's activity centres and manage the Maroondah City Art Collection and the Public Art Program, enhancing Council's facilities and adding value to the outdoor and built environment.	1,468 (352) **1,116**
Karralyka Centre	Karralyka is a premier theatre and function centre in Melbourne's eastern suburbs and the only such facility of this size in Maroondah. The theatre has a seating capacity of 430 and delivers a season of theatre for the community, including Morning Melodies, children's theatre and drama workshops, comedy, musical and dramatic performances. Karralyka partners with local theatre groups to promote and develop performing arts in the community. The theatre generates positive demand as a 'venue for hire', and regularly hosts local school and corporate performances and seminars. Karralyka is a flexible function and conference venue with a total capacity for 550 seated guests. Karralyka manages its food and beverage operations in-house. The kitchen facilities at Karralyka are also used to prepare food for Council's Meals on Wheels service. The Maroondah Federation Estate, a community and cultural facility and Maroondah Community Halls are also managed through Karralyka.	3,079 (2,960) **119**

Major Initiatives (Priority Actions)

21) Implement new public art across Maroondah in accordance with Council's Public Art Policy
22) Start the $15m Karralyka Centre redevelopment (subject to funding)

Initiatives

23) Commence development of an Arts and Cultural Development Strategy 2019-2023
24) Further develop the programming and profile of the Ringwood Arts Precinct

2.4 Outcome Area (Strategic Objective) 4: A clean, green and sustainable community

Services

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Natural Environment	This function maintains over 50 bushland reserves, which involves proactively supporting biodiversity and maintaining appropriate fire breaks. The team also works closely and proactively with Council's bush reserves 'Friends of Groups' to support and assist with the maintenance of Bushland Reserves. The parks maintenance team maintains Council managed 632 parks, gardens and blocks including proactive and reactive maintenance of landscaped areas, grass mowing. The tree maintenance team manage power lines clearance, reactive tree maintenance program, tree data capture program and tree planting in streets and reserves.	8,862 (61) **8,801**
Waste Management	The waste management team provides residential and commercial waste services to the Maroondah community, including public recycling bins, street litter bins, parks and reserves bins and Council facilities bins. The team manages the contracts for kerbside collection, receipt and sorting, green organics, land fill supply and hard waste contracts. Services also include on-call hard waste collection, a schools and community waste education program, and planning to meet future waste management needs.	14,983 (0) **14,983**

Major Initiatives (Priority Actions)

25) Work in partnership to undertake renewal works on the Mullum Mullum and Dandenong Creek shared trail

Initiatives

26) Finalise the Maroondah Vegetation Review and prepare planning controls for inclusion in the Maroondah Planning Scheme
27) Introduce an environmentally sustainable development policy into the Maroondah Planning Scheme
28) Tender and implement contracts for waste collection, landfill and the receipt and sorting of recyclables to meet community need and expectations across all waste streams as identified in the Waste Management Strategy 2019-2029

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste Diversion	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted to landfill)	Weight of recyclables and green organics collected from kerbside bins / Total weight of garbage, recyclables and green organics collected from kerbside bins

2.5 Outcome Area (Strategic Objective) 5: An accessible and connected community

Services

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Asset Management	This team provides a range of functions including: • Strategic asset management; • Implementation and development of Council's corporate asset and works management system; • Management of all corporate data relating to Council's assets; and • Cyclical proactive inspections of Council's assets in accordance with Council's Road Management Plan. The team also develops Council's annual capital works program relating to roads, car parks, laneways, shared paths, stormwater drainage and community facility assets.	1,516 (46) **1,470**
Engineering Services	The team delivers the engineering related component of Council's Capital Works Program including management of design consultants, the tendering and contract process, and the supervision of construction works. Engineering Services also provides professional advice and technical expertise in the areas of traffic investigations and strategic transportation issues, stormwater drainage investigations and flood management strategy, and private subdivisions and developments, including approval of engineering plans for developments and supervision of works relating to all developments.	1,983 (715) **1,268**

Major Initiatives (Priority Actions)

29) Undertake the renewal of New Street in Ringwood, including flood mitigation works, between Maroondah Highway and Sylvia Grove

Initiatives

30) Accelerate Council's footpath construction program
31) Implement the Maroondah Carparking Framework action plan
32) Advocate to the Commonwealth and Victorian Government for provision of new and upgraded major transportation infrastructure in Maroondah; including freeway connections, upgrade to arterial roads and intersections and major public transport enhancements

2.6 Outcome Area (Strategic Objective) 6: An attractive, thriving and well built community

Services

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Building Services	The Building Services team ensures the compliance of existing and proposed buildings in Maroondah with the Building Act and Regulations, and provides advice on variations to Building Regulations and swimming pool/spa safety barriers, building permits and inspections. The Building Services team also issue building permits for building works and conduct the inspections related to the permits issued. The team also perform a statutory function relating to report and consent (dispensation) applications and Hoarding Permits under the Building Regulations, co-ordinate Section 29A reports for demolition and provide property and building permit information on application.	1,324 (545) **779**
Built Environment	This team provides pro-active and reactive maintenance of Council's infrastructure assets including roads, footpaths and drains. The team also provides pro-active cleaning of all drainage pits within road reserves, programmed street sweeping, public toilet & BBQ cleaning and graffiti removal.	7,075 (50) **7,025**
Statutory Planning	Council has the responsibility for delivering town planning land use and development advice and assessments to diverse residential and commercial communities. These residential and commercial land uses are set in a unique urban environment with high levels of amenity protected by various landscape and environmental controls as set out in the Maroondah Planning Scheme. The role of statutory planning is to manage and consult with the community on changes and ensure that such changes are to the social, environmental and economic betterment of the City. $2.8m income is restricted for Public Open Space.	2,898 (4,586) **(1,688)**
Strategic Planning and Sustainability	This function carries oversight of the Maroondah Planning Scheme and associated land use controls. It influences the physical development of Maroondah to secure the most efficient and effective use of land in the public interest and to ensure facilities such as roads, schools and libraries are built where they are needed. This function also assists with the development and implementation of strategic transport policies and strategy with a focus on sustainable transport services and the travel needs of the community. A range of environmental sustainability strategies and projects are also pursued. This area also includes the Eastern Alliance for Greenhouse Action (EAGA) which is a formal collaboration of eight Councils in Melbourne's east, working together on regional programs that reduce greenhouse gas emissions and facilitate regional adaptation.	2,104 (302) **1,802**

Major Initiatives (Priority Actions)

33) Complete the Lincoln Road upgrade, east of Dorset Road, Croydon
34) Work in partnership to implement the Greening the Greyfields Project to facilitate a sustainable approach to urban redevelopment in identified residential precincts
35) Commence preparation of a new Croydon Structure Plan
36) Commence the Croydon Community Precinct development (subject to funding)
37) Work in partnership to implement the Tarralla Creek Connects project

Initiatives

38) Develop and commence implementation of priority open space and public realm enhancement plans
39) Undertake a municipal wide review of Council's neighbourhood character and heritage controls
40) Develop and implement the Flood Mapping Communications Plan
41) Implement the new Ringwood Activity Centre Masterplan into planning processes
42) Continue the upgrade of drainage including flood mitigation works in the Scenic Avenue catchment in Ringwood East
43) Work in partnership to develop flood mitigation solutions for the central Croydon area
44) Accelerate Council's drainage improvement program

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were upheld in favour of Council)	Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications
Roads	Satisfaction	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

2.7 Outcome Area (Strategic Objective) 7: An inclusive and diverse community

Services

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Aged and Disability Services	Council provides the Commonwealth Home Support Program (CHSP) which includes: Intake, assessment and referral; Food Services (Meals on Wheels); Social Support Groups; and Occupational Therapy services to eligible residents who are over 64 years of age (50+ years for people of Aboriginal and/or Torres Strait Islander identity). CHSP aims to support frail older people and their carers, to maximise their independence and wellbeing by supporting them to remain in their own home and stay connected to their community. In-home CHSP services are delivered through accredited external providers. The Aged and Disability Services team also provides support for residents under the age of 65 years who need assistance to navigate and/or advocate for access and supports through National Disability Insurance Scheme (NDIS) and Home & Community Care Program for Younger People (HACC PYP). The team also provide social support activities (such as library, shopping & outings), Carer Support Groups, facilitates social and leisure activities for residents of the Supported Residential Services program, as well as support to Senior Citizens Clubs and other older persons groups. The Active and Health Ageing Initiative engages community partners to establish sustainable wellbeing-related activities for older residents.	3,528 (1,856) **1,672**

Major Initiatives (Priority Actions)

45) Investigate and implement additional female changing facilities at local sporting venues

Initiatives

46) Develop and commence implementation of a new Disability Policy and Action Plan
47) Continue implementation of the Corporate Volunteering Program that recruits, promotes and manage volunteers who support the provision of services and community activities
48) Commence development of an Active and Healthy Ageing Strategy 2020-2024
49) Commence development of an updated Children and Families Strategy 2020-2024

2.8 Outcome Area (Strategic Objective) 8: A well governed and empowered community

Services

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Communications and Engagement	This team has both a corporate and an operational responsibility for the management of public relations and communications for Maroondah City Council to promote the work and achievements of Council and keep the community informed and engaged. It provides a range of services including publications, advertising and newsletters; communication and advocacy campaigns; management of Council's e-Communications, including website, intranet and social media; Council branding, corporate identity and marketing; internal communications; and development of style guides and related policies. This area also includes the Elected Representatives being the Mayor and Councillors.	1,969 (4) **1,965**
Procurement	This function assists Council's Service Areas in the purchasing of goods and services through the strategic development and co-ordination of the purchasing, tendering and contract management processes.	352 (0) **352**
Customer Service	The customer service team manages and operates Council's 1300 Call Centre and three service centres: in Braeside Avenue Ringwood, Croydon Civic Square, and REALM adjacent to the Town Square as part of Eastland. The team provides information and referral on Council services, booking services for a number of local facilities and Council services, referral of customer requests, and cash receipting for payment of accounts and fees.	2,402 (77) **2,325**

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Executive Office	The Chief Executive Officer is in charge of total management of the Council and responsible for high level decisions regarding policy and strategy and is the main point of communication between Council and corporate operations. This area also provides support for the Eastern Regional Group of Councils.	646 (150) **496**
Asset Projects and Facilities	This function provides Council with a centralised approach to all issues relating to Council's community facilities, including programmed maintenance and capital works. In addition, the team works closely with the users and managers of Council facilities on all aspects of buildings, including risk management. The team also provides expertise to facilitate the management of open space related capital works projects.	2,307 (0) **2,307**
Financial Services	This team provides sound financial management that complies with legislative requirements, and also ensures that planning and budgeting activities meet Maroondah's vision and the long term financial sustainability of Council. The core services include: accounts payable, financial accounting (including reconciliations, financial accounts and statutory returns), management accounting (including annual budget, monitoring and reporting) and strategic project analysis. The Payroll team manages payroll systems and processes, remuneration services, reporting and policy development and review.	2,310 (130) **2,180**
Governance	This team provides administration and civic support to Councillors, develops Council agendas and minutes, organises citizenship ceremonies, ensures Council-wide statutory compliance and provides governance advice to Council. The team also manages hall-keeping, meeting rooms and catering at the Council offices.	1,002 (0) **1,002**

Area	Description of services provided	Expenditure (Revenue) **Net Cost** **$'000**
Workplace People & Culture	The service provides organisational employee support including employee selection and recruitment; induction; job design and analysis; remuneration and benchmarking; employment contracts management; and advisory services for both internal and external candidates seeking employment opportunities within Council. Management of Council's safety management system includes; reviewing and updating OH&S policies; OH&S training; hazard identification; inspections and reporting; and OH&S consultative processes; and advisory services for the community, particularly relating to OH&S requirements for Council's facilities and buildings. Employee engagement, workforce planning, corporate change management and process improvement activities are also undertaken. WorkCover and Injury management involves management of rehabilitation and the return to work program, management of the employee assistance program, management of employees' health and wellbeing initiatives, and development of associated policies. Workplace relations manage enterprise agreement negotiation and award interpretation; provides employee and industrial relations advice; and supports employment contract management.	2,810 (0) **2,810**
Information Technology	This team provides most of its support and services to internal Council employees. It provides indirect benefits to the community by providing information technology infrastructure and systems to all Council teams to enable efficient and effective service delivery. Also provided is the back-end technical support for Council's websites; the ability for electronic transactions to take place through Council's eServices; and a public online mapping system for the community to access via Council's website.	3,724 (0) **3,724**
Local Laws	The Local Laws team provides a broad range services to ensure the amenity, function and safety of the City is maintained to a high standard. The activities include the registration and management of domestic animals; ensuring the management of safe and accessible car parking; protection of resident and business amenity and safety; ensuring fire preparedness and prevention; and managing the City's school crossings.	3,851 (2,769) **1,082**

Area	Description of services provided	Expenditure (Revenue) Net Cost $'000
Revenue, Property and Valuations	This team provides, develops and implements revenue policy and strategy development, the annual rating strategy, statutory declarations and notices, and rate and charge generation. The function undertakes general property valuations, supplementary rating valuations, non-rating valuations, and reviews of the rateability of properties. The team also issues rate notices, develops revenue projections, manages concessions, leads Council's debt recovery and manages the property database.	1,765 (475) **1,290**
Risk, Information and Integrity Management	This team oversees the implementation of the risk framework across Council, the development of risk treatment plans and administration of the risk register. The function also provides risk management advice and training to Council service areas. Mitigation of Council's liability is achieved through effective claims management. This team also maintains appropriate insurance cover for insurable assets and liabilities. This function is also responsible for the practical application of the full range of services associated with the corporate recordkeeping system which include mail processing, systems management and file movement, archival and retrieval.	2,091 (0) **2,091**

Major Initiatives

50) Update Council's administrative facilities
51) Engage the community in undertaking an interim review of Maroondah 2040: Our future together

Initiatives

52) Progress Council's digital transformation that enables innovation and improved Customer Service delivery models including access to information, engagement and online payments
53) Participate in an Electoral Representation Review as mandated by State Government in the leadup to the 2020 Local Government elections
54) Undertake a review of Council's Community Engagement Policy
55) Develop a new Customer Service Strategy that will continue to advance Council's commitment to be highly responsive and customer focused
56) Review the current use of CCTV for its effectiveness in controlling waste dumping
57) Develop and implement the Workforce People and Culture Plan 2021-2025 that provides a road map for the development, implementation, review and measurement of services, activities and systems that enable the organisation to deliver exceptional results
58) Advocate for Maroondah to become a "Smart City"

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Animal Management	Health and Safety	Animal management prosecutions (number of successful animal management prosecutions)	Number of successful animal management prosecutions / Total number of animal management prosecutions

2.3 Reconciliation with budgeted operating result

(Note: This reconciles to the budgeted Comprehensive Result from Operations as shown on the Comprehensive Income Statement included in Section 3)

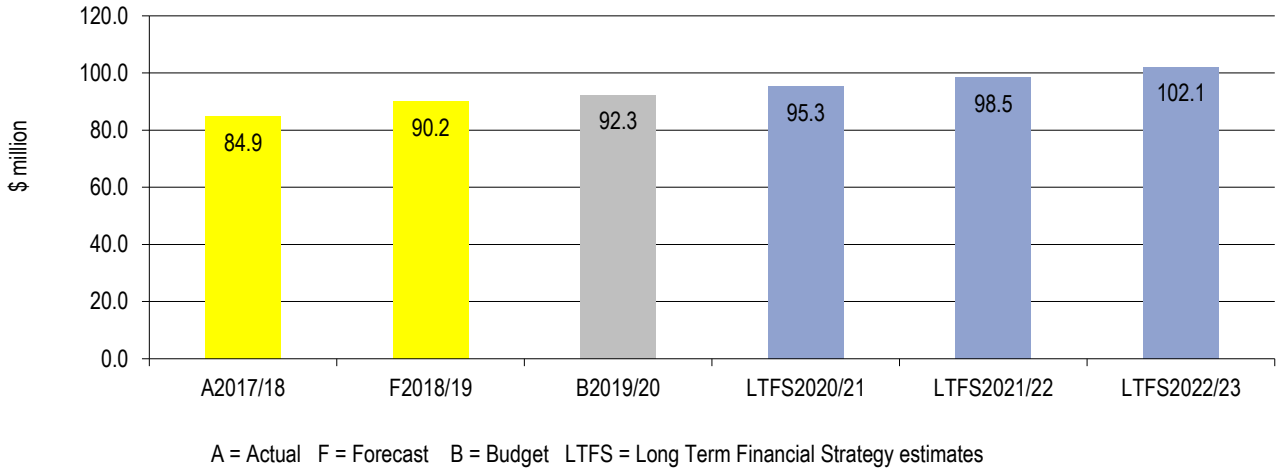
	Net Cost $'000	Expenditure $'000	Revenue $'000
A safe, healthy and active community	7,705	31,789	24,084
A prosperous and learning community	4,275	4,469	194
A vibrant and culturally rich community	1,235	4,547	3,312
A clean, green and sustainable community	23,784	23,845	61
An accessible and connected community	2,738	3,499	761
An attractive, thriving and well built community	7,918	13,401	5,483
An inclusive and diverse community	1,672	3,528	1,856
A well governed and empowered community	21,622	25,229	3,607
Total services and initiatives	**70,949**	**110,307**	**39,358**
Depreciation	23,096		
Other non-attributable	93		
Deficit before funding sources	**94,138**		
Funding sources			
Rates and charges	92,344		
Funding assistance	5,139		
Capital grants & Contributions	522		
Interest	1,004		
Total funding sources	**99,009**		
Surplus for the year	**4,871**		

3. Summary of financial position

This section considers the long term financial projections of the Council. The Act and Regulations require a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including financial performance indicators for at least the next four financial years to support the Council Plan. Council prepares the long term financial strategy for the next ten years from which the financial statements are derived.

Key budget information is provided below about the rate and charges; comprehensive result; cash and investments; capital expenditure; financial position (working capital) and financial sustainability of the Council.

3.1 Total Rates & Charges

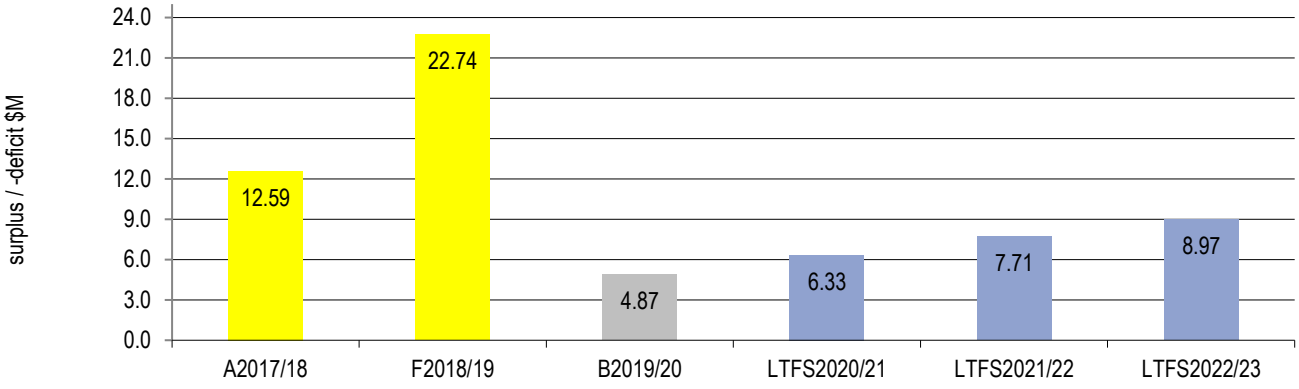


A = Actual F = Forecast B = Budget LTFS = Long Term Financial Strategy estimates

Source: Section 5

It is proposed that rates will increase by 2.5% (as applied to the Base Average Property Rate in accordance with ESC formulae) and waste charges remain at 2018/19 levels for 2019/20 year in line with contract obligations. Total rates and charges of $92.34 million, which includes $0.33 million generated from supplementary rates. This rate increase is in line with Council's rating strategy. Future years (2020/21 to 2022/23) rates are estimated to increase by 2.5% (as applied to the Base Average Property Rate in accordance with ESC formulae) and waste charges are estimated to increase by 2.0% in 2020/21 and by 4.0% in 2021/22 and 2022/23.

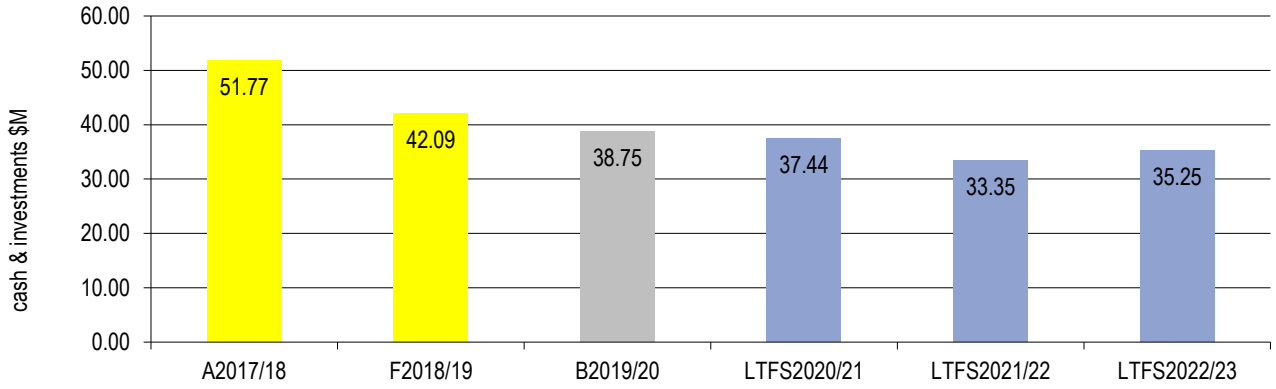
3.2 Comprehensive result



Source: Section 5

The expected comprehensive result for the 2019/20 year is a surplus of $4.87 million, which is a decrease of $17.87 million over 2018/19 Forecast Budget. It is anticipated that a surplus result will be achieved throughout the strategy period. (The forecast comprehensive result for the 2018/19 year is a surplus of $22.74 million which is better than the adopted budget provision by $4.74 million due to the inclusion of carried forward grants, unbudgeted new grants, and organisational savings achieved).

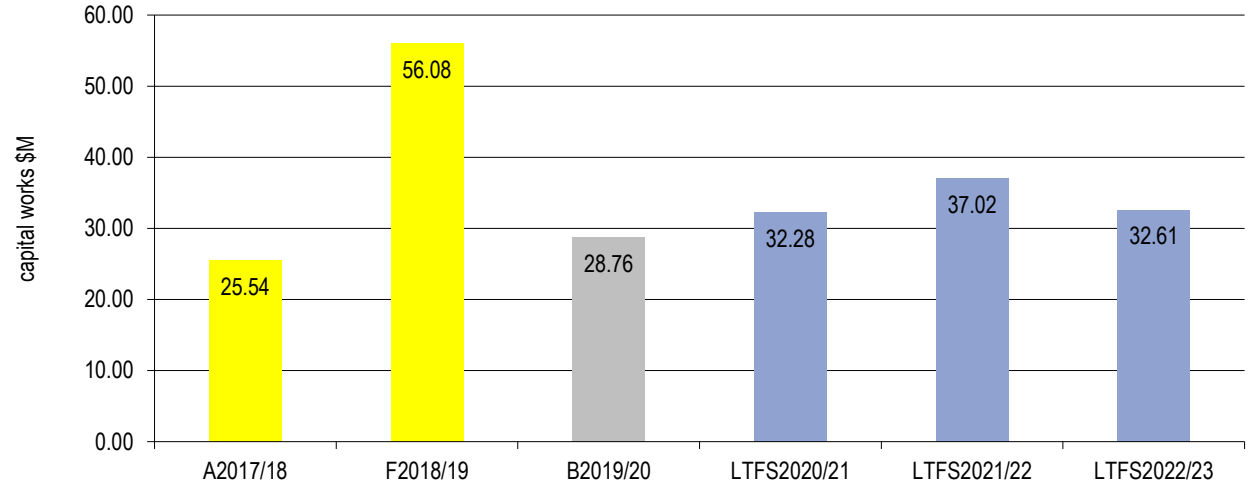
3.3 Cash and investments



Source: Section 5

Cash and investments are expected to decrease by $3.34 million during the year to $38.75 million (Cash and cash equivalents $16.6 million and Financial Assets $22.1 million) as at 30 June 2020. The decrease in cash and investments is in line with Council's Long Term Financial Strategy. Cash and investments are forecast to be $42.09 million as at 30 June 2019. Notional provision has been made for potential Defined Benefits Superannuation call should international equity markets fall, as well as provision of a cash backed reserve for new major capital projects as yet undefined.

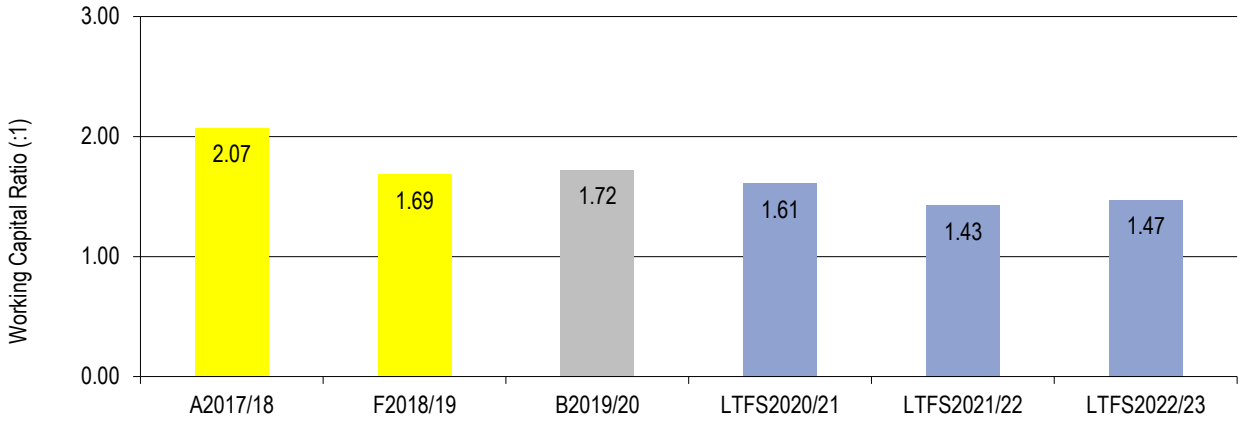
3.4 Capital expenditure



Source: Section 5

The capital works program for the 2019/20 year is expected to be $28.76 million of which $0.362 million will come from external grants, contributions of $0.16 million and $1.12 million will be funded by sale of plant and equipment and the balance $27.12 million internally through general rates and cash holdings. The priorities for the capital expenditure program have been established through a rigorous process of consultation that has enabled Council to assess community needs and develop sound business cases for each project.

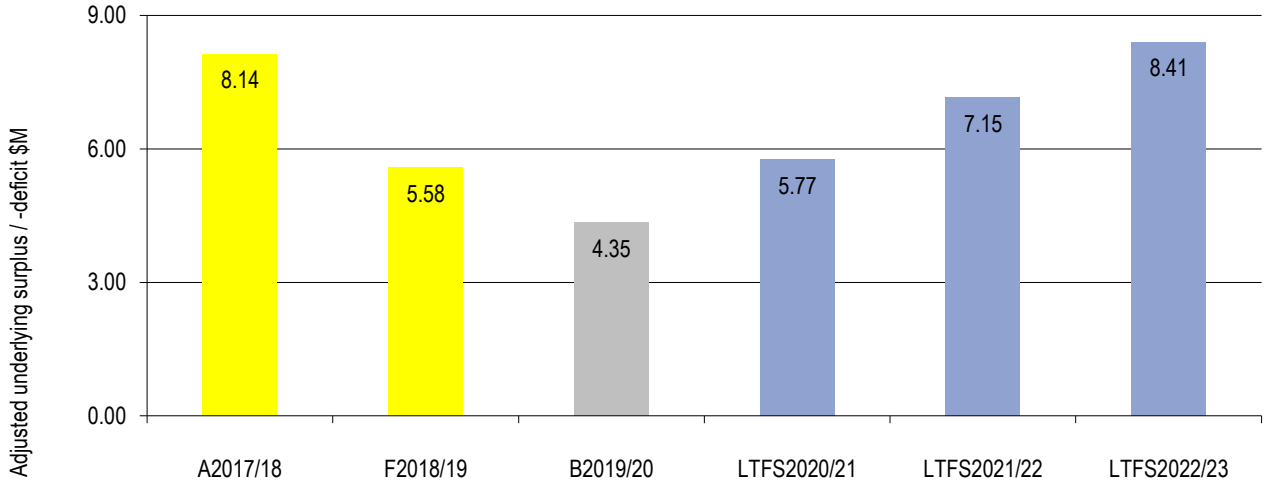
3.5 Financial Position (Working Capital)



Source: Section 5

The working capital ratio calculated as Current Assets divided by Current Liabilities is a key indicator to assess Council's ability to meet current commitments. The expected working capital ratio for 2019/20 is 1.72 which means that Council can meet its short term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year.

3.6 Financial Sustainability



Source: Section 5

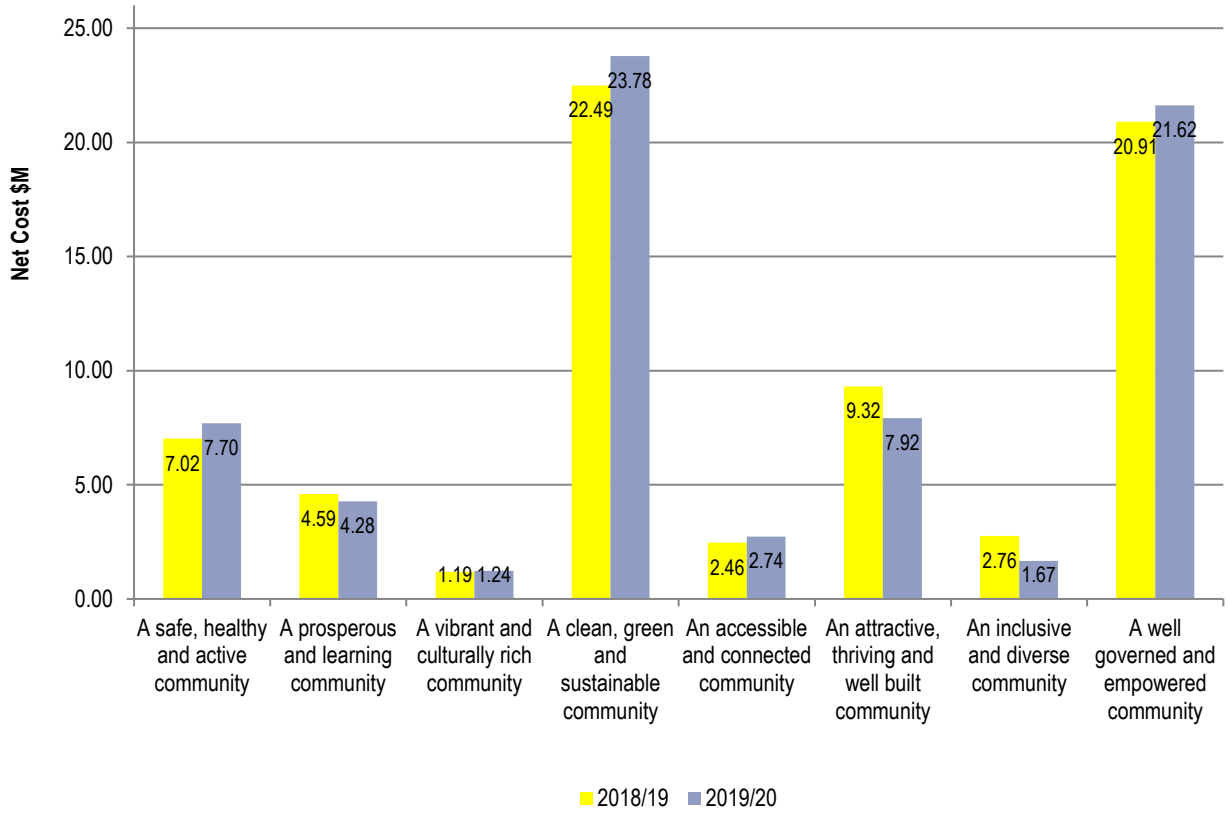
A Long Term Financial Strategy for the years 2019/20 to 2028/29 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the strategy is financial sustainability in the medium to longer term, while still achieving Council's future outcome areas (strategic objectives) as specified in the Council Plan. The adjusted surplus result, which is a measure of financial sustainability, portrays positive outcomes in terms of net surplus comprehensive results for the entire ten-year period outlook (2019/20 to 2028/29). This can be achieved after absorbing the impact of borrowing to cover the building of Aquanation and the graduated increase in the superannuation guarantee by the Federal Government. Notional provision has been made for potential Defined Benefits Superannuation call should international equity markets fall, as well as provision of a cash backed general reserve for new major capital projects as yet undefined.

Further indicators of the long term financial sustainability of Councils are the financial sustainability risk indicators as defined by Victorian Auditor General's Office (VAGO). Council is in a sound position financially with all indicators showing results within acceptable low to medium risk levels. The following table show these indicators over the ten-year period, shading green for low risk and yellow for medium risk.

Indicator	Measures	Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections 2020/21	2021/22	2022/23	2023/24	Long Term Financial Plan 2024/25	2025/26	2026/27	2027/28	2028/29
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Net Result %	**> 0%**	16.0%	**3.5%**	4.4%	5.3%	5.9%	6.3%	6.4%	7.0%	7.2%	7.2%	7.3%
Liquidity Ratio	**> 1.0%**	1.69	**1.72**	1.61	1.43	1.47	1.57	1.48	1.59	1.70	1.82	1.85
Internal financing %	**> 100%**	119.0%	**93.7%**	100.8%	92.5%	110.1%	118.4%	101.9%	117.2%	121.1%	121.9%	109.7%
Indebtedness %	**≤ 40%**	15.2%	**13.8%**	12.2%	10.7%	9.2%	7.7%	6.3%	4.9%	3.6%	2.2%	1.6%
Capital replacement ratio	**> 1.5%**	2.54	**1.24**	1.35	1.50	1.28	1.23	1.46	1.25	1.24	1.23	1.38
Renewal gap ratio	**> 1.0%**	1.8	**1.0**	1.2	1.3	1.2	1.2	1.4	1.1	1.1	1.1	1.3

.

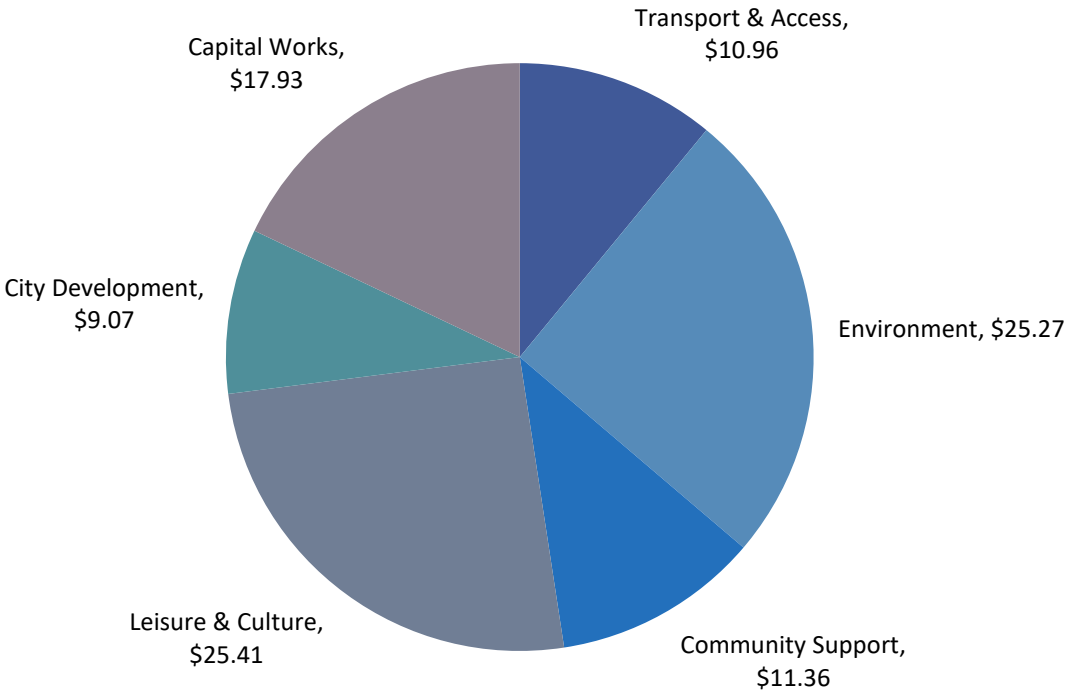
3.7 Strategic objectives



Source: Section 2

The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2019/20 year.

3.8 Council net expenditure allocations per $100.



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service for every $100 that Council spends.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

4. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

4.1 Budget implications

In framing the 2019/20 Budget Council has not only focussed on its key directions (strategies) and priority actions (major initiatives and initiatives) as contained in the Council Plan but has also accommodated significant external influences on its planned levels of revenue and expenditure. In particular, Council operates in a highly regulated environment and decisions by other levels of government and the private sector can have major impacts locally.

Whilst such influences are outside the control of Council, others arise as a result of decisions taken and policies adopted in response to community priorities, the drive for continuous improvement, innovation and the requirement for ongoing sound financial management. The major influences are listed on the next few pages.

Notwithstanding their effect, Council's Budget will deliver outcomes that:

- Provide for the ongoing maintenance of its wide range of quality services to the community;
- Build on its existing firm financial base to continue its strategy to improve its long term financial viability;
- Strike an appropriate balance between today's and future generations in respect of the funding of its operations and the development and maintenance of its long term assets; and
- Support an organisational and administrative framework that will assist in ensuring the provision of continued good governance.

4.2 External Influences

In preparing the 2019/20 budget, a number of external influences have been taken into consideration, because they will impact significantly on the services delivered by Council in the budget period when compared to the 2018/19 budget. These include:

- The Victorian State Government cap on the average property rate increase for 2019/20 has been set at 2.5% (2018/19 2.25%);

- Consumer Price Index – Melbourne All Groups (CPI) increases on goods and services of 2.0% through the year to the December quarter 2018 (ABS). State-wide CPI is forecast to be 2. 5% for the 2019/20 year (Victorian Budget Papers 2018/19);

- The Victorian Wage Price index is projected to be 2.75% in 2019/20 increasing to 3.0% and 3.25% in subsequent two years (Victorian Budget papers 2018/19);

- The Valuer General taking over the rateable property general valuation process changing to once a year rather than every two years, impacting Council's supplementary valuation process timing compared to past years and creates valuation changes

- Over the last 30 years, recycling has been considered a critical service experienced by all and one that should be an expected service. As documented in the past two years, the recycling industry has been through some challenging moments and events that are disrupters on the global scale. These challenging events are still foreseeable into the future, however, Maroondah will be working towards a pathway that results in an efficient and resilient recycling system. Maroondah will continue to work closely with the State and Federal Governments to make inroads in the recycling sector. The enthusiasm of recycling in Victoria has remained high, and Maroondah as a Council still maintains high

recycle rates, irrespective of the global crises and Maroondah wants to continue achieving these results in recycling. The waste service charge for 2019/20, incorporating kerbside collection and recycling, will not be increased;

- An increase of $0.53 million in the Federal Government Funding Assistance Grants funding compared to the prior year;

- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Levy Act 2012 which is not included in Council's budget;

- An overall decrease of $12.58 million in total capital grants to be received as specific funding received in 2018/19 for HE Parker Multi Sports Complex $11.75 million is non-recurrent. A decrease in the Roads to Recovery program $0.83 million is also anticipated; and

- Public Open Space contributions are forecast to increase to $2.80 million compared with 2018/19 levels of $2.5 million.

4.3 Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the 2019/20 budget. These matters and their financial impact when compared to the 2018/19 budget are set out below:

- Depreciation is a major influence on the budget as it appears as a cost against the Comprehensive Income Statement. Depreciation for 2019/20 is $23.1 million. Council must ensure its capital renewal program at minimum keeps pace with this figure to ensure adequate maintenance of Council's $1.86 billion infrastructure;

- The inclusion of 58 Council Plan Priority Actions (Major initiatives and initiatives) that will be undertaken by Council in 2019/20 that will contribute to the achievement of preferred community outcomes outlined in Maroondah 2040: *Our future together*. Some of the initiatives are included below, for a full list of all initiatives refer to Section 2:
    - Complete the $3m Silcock Sporting Pavilion redevelopment in Croydon;
    - Complete the $3.5m redevelopment of the HE Parker Sporting Pavilion;
    - Complete the $4.5m Springfield Sporting Pavilion redevelopment (subject to funding);
    - Complete the $5m Jubilee Sporting Precinct redevelopment;
    - Start the $3.25m Proclamation Park Sporting Pavilion redevelopment (subject to funding);
    - Implement new public art across Maroondah in accordance with Council's Public Art Policy;
    - Commence the Croydon Community Precinct development (subject to funding);
    - Start the $12m Dorset Recreation Reserve Redevelopment (subject to funding); and
    - Investigate and implement additional female changing facilities at local sporting venues.

- As per initiative 50 of the Budget Document, Council intends to update its administrative facilities. Through several negotiations that are being undertaken as well as potential land sale opportunities, Council will look to fund the upgrade of the facilities from the current site at Braeside Avenue to a new location. This initiative is in line with Council's long term 2040 Plan, with the intention of delivering the initiative as a cost neutral project.

4.4 Budget Principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers prepare their budgets.

The principles included:

- The outcomes of Councils' Long Term Financial Strategy will drive the 2019/20 budget process. The primary direction for the 2019/20 Budget is to ensure Council's continued long term financial sustainability and that the requirements of the State Government in relation to Rate Capping are met;
- Service levels to be maintained at 2018/19 levels with the aim to use fewer resources with an emphasis on innovation, productivity and efficiency enhancements;
- Grants to be based on confirmed funding levels;
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case;
- Existing fees and charges to be increased at a minimum of the Rates & Charges % increase or market levels for unit costs and volume;
- New revenue sources such as partnerships and shared services to be identified where possible;
- Salaries and wages to be increased in line with estimated Enterprise Bargaining outcomes; and
- Operating revenue and expenses arising from completed 2018/19 capital projects to be included.

4.5 Legislative requirements

Under the Local Government Act 1989 (the Act), Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Planning and Reporting) Regulations 2014 (the Regulations) which support the Act. Refer appendix B.

The 2019/20 budget is for the year 1 July 2019 to 30 June 2020 and is prepared in accordance with the Act and Regulations. The budget includes Budgeted Financial Statements being a budgeted Comprehensive Income Statement; Balance Sheet; Statement of Changes in Equity; Cash Flows; and Capital Works and a Statement of Human Resources. These statements have been prepared for the year ended 30 June 2020 in accordance with the Act and Regulations. The budget information for the years 2019/20 to 2022/23 have been extracted from the Strategic Resource Plan. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires to make an informed decision about the adoption of the budget.

5. Financial Statements

This section presents information regarding the Budgeted Financial Statements. The budget information for the years 2019/20 to 2022/23 has been extracted from the Strategic Resource Plan. A Statement of Human Resources is also included for the years 2019/20 to 2022/23.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Financial Statements and provide an explanation of significant variances. The Financial Statements together with the Performance Statement provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective, particularly for those users who do not have a financial background.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989 and the Local Government (Planning and Reporting) Regulations 2014*:

- Comprehensive Income Statement ……Page 37
- Balance Sheet ……...Page 38
- Statement of Changes in Equity……..Page 39
- Statement of Cash Flow……Page 40
- Statement of Capital Works…….. Page 41
- Statement of Human Resources…… Page 42

Comprehensive Income Statement

For the four years ending 30 June 2023

	NOTES	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Strategic Resource Plan Projections 2020/21 $'000	2021/22 $'000	2022/23 $'000
Income						
Rates and charges	6.1.1	90,156	**92,344**	95,265	98,520	102,138
Statutory fees and fines	6.1.2	4,818	**4,834**	5,113	5,111	5,175
User fees	6.1.3	26,424	**26,917**	28,258	29,486	30,799
Grants -operating	6.1.4	12,770	**8,412**	7,682	7,748	7,860
Grants - capital	6.1.4	16,908	**362**	400	400	400
Contributions - monetary	6.1.5	5,570	**4,201**	3,609	3,506	3,524
Other income	6.1.6	1,258	**1,296**	1,265	1,246	1,159
Total income		157,904	**138,366**	141,592	146,017	151,055
Expenses						
Employee costs	6.1.7	56,226	**58,430**	57,653	58,853	60,591
Materials and services	6.1.8	55,027	**50,196**	51,963	53,049	54,336
Depreciation and amortisation	6.1.9	22,046	**23,096**	23,850	24,654	25,465
Bad and doubtful debts		7	**-**	-	-	-
Borrowing costs		968	**901**	832	759	682
Net (gain)/loss on disposal of property, infrastructure, plant and equipment		93	**93**	93	93	93
Other expenses	6.1.10	797	**779**	876	898	918
Total expenses		135,164	**133,495**	135,267	138,306	142,085
Surplus/(deficit) for the year		22,740	**4,871**	6,325	7,711	8,970
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		-	**-**	-	-	-
Total comprehensive result		22,740	**4,871**	6,325	7,711	8,970

Balance Sheet

For the four years ending 30 June 2023

	NOTES	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Strategic Resource Plan Projections 2020/21 $'000	2021/22 $'000	2022/23 $'000
Assets						
Current assets						
Cash and cash equivalents		18,038	**16,607**	16,045	14,293	15,106
Trade and other receivables		8,325	**7,954**	8,303	9,152	9,497
Other financial assets		24,049	**22,143**	21,393	19,057	20,142
Inventories		331	**340**	348	357	366
Other assets		1,137	**1,165**	1,195	1,224	1,255
Total current assets	6.2.1	51,880	**48,209**	47,284	44,083	46,366
Non-current assets						
Trade and other receivables		122	**122**	122	122	122
Investments in associates, joint arrangement and subsidiaries		3,322	**3,322**	3,322	3,322	3,322
Property, infrastructure, plant & equipment		1,854,257	**1,858,646**	1,865,860	1,876,769	1,882,461
Intangible assets		993	993	993	993	993
Total non-current assets	6.2.1	1,858,694	**1,863,083**	1,870,297	1,881,206	1,886,898
Total assets		1,910,574	**1,911,292**	1,917,581	1,925,289	1,933,264
Liabilities						
Current liabilities						
Trade and other payables		12,223	**8,678**	9,266	9,907	9,564
Trust funds and deposits		4,477	**4,477**	4,477	4,477	4,477
Provisions		12,650	**13,344**	14,083	14,870	15,716
Interest-bearing liabilities	6.2.3	1,399	**1,467**	1,541	1,617	1,698
Total current liabilities	6.2.2	30,749	**27,966**	29,367	30,871	31,455
Non-current liabilities						
Provisions		1,382	**1,479**	1,583	1,693	1,812
Trust funds and deposits		6	**6**	6	6	6
Interest-bearing liabilities	6.2.3	17,286	**15,819**	14,278	12,661	10,963
Total non-current liabilities	6.2.2	18,674	**17,304**	15,867	14,360	12,781
Total liabilities		49,423	**45,270**	45,234	45,231	44,236
Net assets		1,861,151	**1,866,022**	1,872,347	1,880,058	1,889,028
Equity						
Accumulated surplus		813,098	**816,969**	824,794	833,005	839,475
Reserves		1,048,053	**1,049,053**	1,047,553	1,047,053	1,049,553
Total equity	6.2.5	1,861,151	**1,866,022**	1,872,347	1,880,058	1,889,028

Statement of Changes in Equity

For the four years ending 30 June 2023

	NOTES	Total $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2019 Forecast Actual					
Balance at beginning of the financial year		1,838,411	791,358	1,038,053	9,000
Surplus/(deficit) for the year		22,740	22,740	-	-
Transfers to / from general reserve		-	(1,000)	-	1,000
Balance at end of the financial year		**1,861,151**	**813,098**	**1,038,053**	**10,000**
2020 Budget					
Balance at beginning of the financial year		1,861,151	813,098	1,038,053	10,000
Surplus/(deficit) for the year		4,871	4,871	-	-
Transfers to / from general reserve	6.3.1	-	(1,000)	-	1,000
Balance at end of the financial year	6.3.2	**1,866,022**	**816,969**	**1,038,053**	**11,000**
2021					
Balance at beginning of the financial year		1,866,022	816,969	1,038,053	11,000
Surplus/(deficit) for the year		6,325	6,325	-	-
Transfers to / from general reserve		-	1,500	-	(1,500)
Balance at end of the financial year		**1,872,347**	**824,794**	**1,038,053**	**9,500**
2022					
Balance at beginning of the financial year		1,872,347	824,794	1,038,053	9,500
Surplus/(deficit) for the year		7,711	7,711	-	-
Transfers to / from general reserve		-	500	-	(500)
Balance at end of the financial year		**1,880,058**	**833,005**	**1,038,053**	**9,000**
2023					
Balance at beginning of the financial year		1,880,058	833,005	1,038,053	9,000
Transfers to / from general reserve		8,970	8,970	-	-
Transfers to general reserve		-	(2,500)	-	2,500
Balance at end of the financial year		**1,889,028**	**839,475**	**1,038,053**	**11,500**

Statement of Cash Flows

For the four years ending 30 June 2023

	Notes	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Strategic Resource Plan Projections 2020/21 $'000	2021/22 $'000	2022/23 $'000
		Inflows (Outflows)	**Inflows (Outflows)**	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		89,996	**92,802**	95,192	97,879	102,027
Statutory fees and fines		4,818	**4,834**	5,113	5,111	5,175
User fees		26,936	**26,830**	27,983	29,277	30,565
Grants - operating		12,770	**8,412**	7,682	7,748	7,860
Grants - capital		16,908	**362**	400	400	400
Contributions - monetary		5,570	**4,201**	3,609	3,506	3,524
Interest received		1,258	**1,296**	1,265	1,246	1,159
Trust funds and deposits taken		15,000	**15,000**	15,000	15,000	15,000
Net GST refund / payment		-	**-**	-	-	-
Employee costs		(55,481)	**(57,639)**	(56,811)	(57,956)	(59,625)
Materials and services		(55,349)	**(53,777)**	(51,413)	(52,447)	(54,719)
Trust funds and deposits repaid		(15,000)	**(15,000)**	(15,000)	(15,000)	(15,000)
Other payments		(797)	**(779)**	(876)	(898)	(918)
Net cash provided by/(used in) operating activities	6.4.1	46,629	**26,542**	32,144	33,866	35,448
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(56,080)	**(28,699)**	(32,276)	(37,015)	(32,609)
Proceeds from sale of property, infrastructure, plant and equipment		1,067	**1,120**	1,120	1,359	1,359
Payments for investments		(51,224)	**(63,094)**	(64,251)	(65,662)	(69,086)
Proceeds from sale of investments		65,000	**65,000**	65,000	68,000	68,000
Net cash provided by/ (used in) investing activities	6.4.2	(41,237)	**(25,673)**	(30,407)	(33,318)	(32,336)
Cash flows from financing activities						
Finance costs		(968)	**(901)**	(832)	(759)	(682)
Proceeds from borrowings		-	**-**	-	-	-
Repayment of borrowings		(1,331)	**(1,399)**	(1,467)	(1,541)	(1,617)
Net cash provided by/(used in) financing activities	6.4.3	(2,299)	**(2,300)**	(2,299)	(2,300)	(2,299)
Net increase/(decrease) in cash & cash equivalents		3,093	**(1,431)**	(562)	(1,752)	813
Cash and cash equivalents at the beginning of the financial year		14,945	**18,038**	16,607	16,045	14,293
Cash and cash equivalents at the end of the financial year	6.4.4 6.4.5	18,038	**16,607**	16,045	14,293	15,106

Statement of Capital Works
For the four years ending 30 June 2023

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	$'000	$'000	$'000	$'000	$'000
Property					
Land	-	-	-	-	-
Land improvements	-	-	-	-	-
Total land	-	-	-	-	-
Buildings	28,819	9,725	12,420	15,135	10,166
Total buildings	28,819	9,725	12,420	15,135	10,166
Total property	28,819	**9,725**	12,420	15,135	10,166
Plant and equipment					
Plant, machinery and equipment	3,162	3,422	3,452	3,552	3,802
Fixtures, fittings and furniture	109	80	80	80	80
Computers and telecommunications	1,743	950	970	990	990
Total plant and equipment	5,014	**4,452**	4,502	4,622	4,872
Infrastructure					
Roads	7,389	3,562	3,682	3,962	3,962
Bridges	200	200	200	210	210
Footpaths and cycleways	3,154	3,540	3,752	3,719	3,762
Drainage	3,267	2,685	3,075	4,012	4,395
Recreational, leisure and community facilities	3,967	2,285	2,475	2,630	2,897
Waste management	81	50	50	50	50
Parks, open space and streetscapes	2,444	1,040	1,130	1,220	1,220
Off street car parks	544	480	460	500	500
Other infrastructure	1,201	745	530	955	575
Total infrastructure	22,247	**14,587**	15,354	17,258	17,571
Total capital works expenditure	56,080	**28,764**	32,276	37,015	32,609
Represented by:					
New asset expenditure	16,955	**4,940**	4,507	5,497	2,410
Asset renewal expenditure	27,916	**20,000**	23,494	23,637	24,531
Asset upgrade expenditure	11,209	**3,824**	4,275	7,881	5,668
Total capital works expenditure	56,080	**28,764**	32,276	37,015	32,609
Funding sources represented by:					
Grants	17,211	**362**	362	362	362
Contributions	1,438	**1,280**	1,280	1,519	1,519
Council cash	37,431	**27,122**	30,634	35,134	30,728
Total capital works expenditure	56,080	**28,764**	32,276	37,015	32,609

Statement of Human Resources
For the four years ending 30 June 2023

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	$'000	$'000	$'000	$'000	$'000
Staff expenditure					
Employee costs - operating	56,226	**58,430**	57,653	58,853	60,591
Employee costs - capital	978	**1,134**	1,160	1,186	1,212
Total staff expenditure	57,205	**59,564**	58,813	60,039	61,803
	FTE	**FTE**	FTE	FTE	FTE
Staff numbers					
Employees (FTE*)	552.3	**554.0**	554.0	554.0	554.0
Total staff numbers	552.3	**554.0**	554.0	554.0	554.0

* FTE represents the full-time equivalent number of employees

A summary of human resources expenditure categorised according to organisational structure of Council is detailed below:

Department	Budget	Comprises Permanent	
	2019/20	Full Time	Part time
	$'000	$'000	$'000
Operations, Assets & Leisure	**18,501**	13,922	4,579
Strategy & Community	**10,682**	4,854	5,828
Corporate Services	**9,758**	8,386	1,372
Development & Amenity	**9,948**	7,693	2,255
Executive's Office	**1,687**	1,509	178
Total permanent staff	**50,576**	36,365	14,211
Casuals, temporary and other	**7,853**		
Capitalised labour	**1,134**		
Total expenditure	**59,564**		

*Seasonal employees, other expenditure relates to Overtime, Travel Allowance, Performance Recognition, Training etc.

A summary of the number of full time equivalent (FTE) Council employees in relation to the above expenditure is included below:

Department	Budget	Comprises Permanent	
	2019/20	Full Time	Part time
Operations, Assets & Leisure	**188.8**	143.7	45.1
Strategy & Community	**91.3**	42.1	49.2
Corporate Services	**91.3**	75.5	15.8
Development & Amenity	**93.5**	68.8	24.7
Executive's Office	**12.2**	10.5	1.7
Total permanent staff expenditure	**477.0**	340.6	136.4
Casuals, temporary and other expenditure	**66.0**		
Capitalised labour costs	**11.0**		
Total staff	**554.0**		

6. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

6.1 Comprehensive Income Statement

6.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan rates and charges were identified as an important source of revenue, accounting for 66.7% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The State Government have introduced the *Fair Go Rates System (FGRS)* which sets out the maximum amount councils may increase rates in a year. For 2019/20 the FGRS cap has been set at 2.5%. The cap applies to general rates and is calculated on the basis of council's base average property rate. The formulae provided by the Essential Services Commission (ESC) and agreed by the State Government is:

$$\frac{\text{2018/19 Adopted General Rate Income + 2018/19 Annualised Supplementary Rate Income}}{\text{No. of Assessments 2018/19}}$$

= Base Average Rate x 2.5%
= maximum allowable Capped Average Rate

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Maroondah community.

In order to achieve the levels set out in the Strategic Resources Plan which maintains services and service levels and a strong capital expenditure program, the average general property rate will increase by 2.5% in line with the rate cap formulae and the waste collection charges will remain at the same levels as the 2018/19 charges, that is no increase. This will raise total rates and charges for 2019/20 of $90.34 million, which includes $0.33 million generated from supplementary rates.

6.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	Change %
General rates*	74,565	**76,886**	2,321	**3.1%**
Waste management charge	14,768	**14,768**	0	**0.0%**
Special rates and charges	117	**25**	(92)	**(78.6%)**
Supplementary rates and rate adjustments	410	**370**	(40)	**(9.8%)**
Interest on rates and charges	295	**295**	0	**0.0%**
Total rates and charges	90,155	92,344	2,189	**2.4%**

*These items are subject to the rate cap established under the FGRS

6.1.1(b)The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2018/19 cents/$CIV*	2019/20 cents/$CIV*	Change
General Land	0.190306	**0.208940**	**9.8%**
Differential Rate:			
Vacant Land	0.285459	**0.313410**	**9.8%**
Commercial Land	0.228367	**0.250728**	**9.8%**
Industrial Land	0.228367	**0.250728**	**9.8%**
Derelict Land	0.571602	**0.627561**	**9.8%**

** Capital Improved Value*

6.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2018/19 $'000	2019/20 $'000	Change $'000	Change %
General Land	63,294,741	**64,882,044**	1,587,303	**2.5%**
Differential Rate:				
Vacant Land	641,995	**618,687**	(23,308)	**(3.6%)**
Commercial Land	7,091,708	**7,409,983**	318,275	**4.5%**
Industrial Land	3,518,257	**3,957,130**	438,873	**12.5%**
Derelict Land	-	-	-	-
Amounts in Lieu of Rates:				
Cultural and Recreational Lands Act	18,568	**17,954**	(614)	**(3.3%)**
Total amount to be raised by general rates	74,565,269	**76,885,798**	2,320,529	**3.1%**

6.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments compared with the previous financial year

Type or class of land	2018/19 Number	2019/20 Number	Change $'000	Change %
General Land	45,362	**45,760**	398	**0.9%**
Differential Rate:				
Vacant Land	237	**223**	(14)	**(5.9%)**
Commercial Land	2,202	**2,195**	(7)	**(0.3%)**
Industrial Land	1,967	**1,967**	-	-
Derelict Land	-	**-**	-	-
Cultural and Recreational Lands Act	3	**3**	-	-
Total number of assessments	49,771	**50,148**	377	**0.8%**

6.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

6.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2018/19 $'000	2019/20 $'000	Change $'000	Change %
General Land	33,219,700,000	**31,052,910,000**	(2,166,790,000)	**(6.5%)**
Differential Rate:				
Vacant Land	224,630,000	**197,405,000**	(27,225,000)	**(12.1%)**
Commercial Land	3,101,681,000	**2,955,387,000**	(146,294,000)	**(4.7%)**
Industrial Land	1,538,770,500	**1,578,256,000**	39,485,500	**2.6%**
Derelict Land	-	-	-	-
Cultural and Recreational Lands Act	14,990,000	**13,220,000**	(1,770,000)	**(11.8%)**
Total value of land	38,099,771,500	**35,797,178,000**	(2,302,593,500)	**(6.0%)**

6.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19	Per Rateable Property 2019/20	Change	
	$	$	$	%
Residential 80 Litre Bins	270.00	**270.00**	-	**0.0%**
Residential 120 Litre Bins	324.00	**324.00**	-	**0.0%**
Second and Subsequent Bins*	344.00	**344.00**	-	**0.0%**
Additional Residential 120 Litre Bin*	210.00	**210.00**	-	**0.0%**
Additional Residential Garden Organics*	210.00	**210.00**	-	**0.0%**
Commercial 240 Litre Service				
One per week #	590.00	**590.00**	-	**0.0%**
Three times per week #	1,280.00	**1,280.00**	-	**0.0%**
Additional Recycling-Non-Residential #	130.00	**130.00**	-	**0.0%**
Commercial & Industrial Garden Organics#*	200.00	**200.00**	-	**0.0%**
Industrial 120 Litre Service #	310.00	**310.00**	-	**0.0%**
Industrial 80 Litre Service #	260.00	**260.00**	-	**0.0%**

#These figures include GST which applies to these services.
* Approval of additional waste service is subject to Council assessment.

6.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2018/19	2019/20	Change	
	$	$	$	%
Residential 80 Litre Bins	2,602,530	**2,683,530**	81,000	**3.1%**
Residential 120 Litre Bins	11,207,544	**11,176,739**	(30,805)	**(0.3%)**
Second and Subsequent Bins*	223,600	**183,352**	(40,248)	**(18%)**
Additional Residential 120 Litre Bin*	26,460	**35,700**	9,240	**34.9%**
Additional Residential Garden Organics*	30,030	**41,580**	11,550	**38.5%**
Commercial 240 Litre Service				
One per week #	348,636	**352,927**	4,291	**1.2%**
Three times per week #	187,345	**173,382**	(13,963)	**(7.5%)**
Additional Recycling-Non-residential #	8,982	**12,055**	3,073	**34.2%**
Commercial & Industrial Garden Organics#*	182	**2,545**	2,363	**1298.6%**
Industrial 120 Litre Service #	102,018	**100,045**	(1,973)	**(1.9%)**
Industrial 80 Litre Service #	5,673	**6,145**	472	**8.3%**
Total	**14,743,000**	**14,768,000**	**25,000**	**0.2%**

#These figures exclude GST on Industrial, Commercial and second bin Residential Services.
* Approval of additional waste service is subject to Council assessment.

6.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2018/19	2019/20	Change	
	$'000	$'000	$'000	%
General rates	74,565,269	**76,885,798**	2,320,529	**3.1%**
Service (Garbage) Charges #	14,743,000	**14,768,000**	25,000	**0.2%**
Total Rates and charges	**89,308,269**	**91,653,798**	2,345,529	**2.6%**

#These figures exclude GST on Industrial, Commercial and additional recycling-non-residential Services.

6.1.1(j) Fair Go Rates System Compliance

Maroondah City Council is fully compliant with the State Government's Fair Go Rates System.

	2018/19	2019/20
Total Rates and annualised supplementaries at 1 July	$72,924,468	**$75,013,417**
Number of rateable properties	49,771	**50,145**
Base Average Rates	1,465.20	**1,495.93**
Maximum Rate Increase (set by the State Government)	2.25%	**2.50%**
Capped Average Rate	$1,498.17	**$1,533.27**
Maximum General Rates and Municipal Charges Revenue	$1,498.17	**$1,533.33**
Budgeted General Rates and Municipal Charges Revenue	$74,565,269	**$76,888,752**

6.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019/20: estimated $0.33 million and 2018/19: $0.38 million)
- The variation of returned levels of value (e.g. valuation appeals)

6.1.1(n) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.208940% for all rateable General Land:
- A general rate of 0.250728% for all rateable Commercial Land; and
- A general rate of 0.250728% for all rateable Industrial Land; and
- A general rate of 0.313410% for all rateable Vacant Land; and
- A general rate of 0.627561% for all rateable Derelict Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

General Land

Definitions/Characteristics:
Any land which does not have the characteristics of Commercial, Industrial, Vacant or Derelict Land.

Objective:
To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake it's strategic, statutory and service provision obligations.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics
Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:
All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial Year.

Commercial Land

Definitions/Characteristics:
Commercial Land is any land that does not have the characteristics of General, Industrial, Vacant or Derelict Land and which is used, designed or adapted to be used primarily for the sale of goods or services or other commercial purposes.

Objective:
To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:
All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial Year.

Industrial Land

Definitions/Characteristics:
Industrial Land is any land that does not have the characteristics of General, Commerical, Vacant or Derelict Land, that is used, designed or adapted to be used primarily for industrial purposes.

Objective:
To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:
All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial Year.

Vacant Land

Definitions/Characteristics:
Any land on which there is no building which is occupied or adapted for occupation and that is not General, Commercial, Industrial or Derelict Land.

Objective:
To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of development on land.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Derelict Land

Definitions/Characteristics:

Derelict land is any land in respect of which:

(a) a Notice to Comply has been served on the owner or occupier of the land in respect of any breach of:

(i) clause 31 (Condition of Land);

(ii) clause 32 (Vacant Buildings); or

(iii) clause 34 (Storage, Vehicles and Machinery)

of Council Local Law No. 11; and

(b) the time specified in the Notice to Comply has expired; and

(c) the requirements of the Notice to Comply have not been complied with or otherwise satisfied (either before or after the time specified in the Notice).

Objective:
To ensure that the incidence of dilapidated properties reduce in the municipality and all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:
All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial Year.

6.1.2 Statutory fees and fines

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	Change %
Infringements and costs	1,121	**1,140**	19	1.7%
Court recoveries	200	**200**	0	0.1%
Town planning fees	1,746	**1,674**	(72)	(4.1%)
Land information certificates	140	**145**	5	3.6%
Permits	1,551	**1,612**	61	3.9%
Other	61	**63**	2	3.3%
Total statutory fees and fines	4,819	**4,834**	15	0.3%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, local laws and parking fines and statutory planning application fees. Increases in statutory fees are made in accordance with legislative requirements.

6.1.3 User fees

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	Change %
Active Leisure Centres	19,794	**20,754**	960	4.8%
Aged and health services	813	**353**	(460)	(56.5%)
Child care/children's programs	383	**389**	7	1.7%
Community Facilities - Recreation	417	**417**	(0)	(0.0%)
Community Health	13	**17**	5	39.6%
Local Laws	149	**160**	11	7.4%
Performing Arts, Functions & Conferences	3,131	**3,168**	37	1.2%
Youth Programs	2	**1**	(1)	(50.0%)
Other fees and charges	1,722	**1,658**	(64)	(3.7%)
Total user fees	26,424	**26,917**	493	1.9%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of Maroondah Leisure facilities: Aquahub; Aquanation; Croydon Memorial Pool; The Rings; and the Ringwood and Croydon Golf courses, Karralyka Centre and other community facilities. In addition, the provision of services such as home care, meals on wheels, family day care, occasional care and holiday programs are included in user fees.

User fees are projected to increase by 1.9% or $0.49 million over 2018/19. The main areas contributing to the increase are Aquanation ($0.95 million) and Karralyka ($0.3 million). The transition of Home and Community Care services to the Commonwealth Government sees a decrease in user fees ($0.48 million). Council plans to increase user charges for all areas in line with expected inflationary trends and increase service use over the budget period to maintain parity between user charges and the costs of service delivery.

6.1.4 Grants

	Forecast Actual 2018/19	Budget 2019/20	Change	
	$'000	$'000	$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	20,054	**6,727**	(13,327)	(66.5%)
State funded grants	9,469	**2,047**	(7,423)	(78.4%)
Total grants received	**29,523**	**8,774**	**(20,750)**	**(70.3%)**

6.1.4.1 Grants – operating

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has decreased by 34.1% or $4.36 million compared to 2018/19. Significant movements in grant funding are summarised below:

Operating Grants	Forecast Actual 2018/19	Budget 2019/20	Change	
	$'000	$'000	$'000	%
Recurrent - Commonwealth Government				
Aged and Disability Services	3,065	**586**	(2,480)	(80.9%)
Children's Services	323	**317**	(6)	(1.9%)
Community Health Immunisation	118	**130**	12	9.7%
Meals on Wheels	194	**194**	0	0.0%
Financial Assistance Grants	5,139	**5,139**	0	0.0%
Recurrent - State Government				
Aged and Disability Services	1,784	**719**	(1,064)	(59.7%)
Maternal Child Health	1,037	**1,037**	0	0.0%
Youth Services Programs	69	**69**	0	0.0%
Meals on Wheels	14	**0**	(14)	(100.0%)
Total recurrent grants	11,743	**8,191**	(3,552)	(30.2%)
Non recurrent - Commonwealth Government				
Smart Cities and Suburbs	154	**0**	(154)	(100.0%)
Non-recurrent - State Government				
Maternal Child Health	136	**24**	(112)	(82.3%)
Children's Services	45	**46**	1	3.0%
EAGA	165	**0**	(165)	(100.0%)
Waste	100	**0**	(100)	(100.0%)
Youth Services Programs	195	**119**	(76)	(38.8%)
Other Grants	232	**31**	(201)	(86.4%)
Total non-recurrent grants	1,027	**221**	(806)	(78.5%)
Total Operating Grants	12,770	**8,412**	(4,358)	(34.1%)

6.1.4.2 Grants - capital

Capital grants (recurrent and non-recurrent) include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 97.9% or $16.55 million compared to 2018/19 as specific funding received in 2018/19 for a large capital works project is non recurrent. Section 4.5 “Capital works program” includes a more detailed analysis of the grants and contributions expected to be received during the 2019/20 year. Significant movements in capital grant funding are summarised below:

Capital Grants	Forecast Actual 2018/19	Budget 2019/20	Change	
	$'000	$'000	$'000	%
Recurrent - Commonwealth Government				
Roads to Recovery	1,195	**362**	(833)	(69.7%)
Recurrent - State Government				
Total recurrent grants	1,195	**362**	(833)	(69.7%)
Non-recurrent - Commonwealth Government				
HE Parker Multisports Complex	9,950	**0**	(9,950)	(100.0%)
Other	70	**0**	(70)	(100.0%)
Non-recurrent - State Government				
Heathmont Shopping Centre Access	1,045	**0**	(1,045)	(100.0%)
HE Parker Multisports Complex	1,050	**0**	(1,050)	(100.0%)
Jubilee Park Sports Pavilion Redevelopment	2,000	**0**	(2,000)	(100.0%)
Kurboroo Kindergarten Redevelopment	200	**0**	(200)	(100.0%)
Local Area Traffic Management	100	**0**	(100)	(100.0%)
Pedestrian Safety Improvements	728	**0**	(728)	(100.0%)
Ringwood Playspace	10	**0**	(10)	(100.0%)
Silcock Sports Pavilion Redevelopment	225	**0**	(225)	(100.0%)
Springfield Sports Pavilion Redevelopment	308	**0**	(308)	(100.0%)
Sportsfield Lighting	18	**0**	(18)	(100.0%)
Other	10	**0**	(10)	(100.0%)
Total non-recurrent grants	15,713	**0**	(15,713)	(100.0%)
Total Capital Grants	**16,908**	**362**	**(16,546)**	**(97.9%)**

6.1.5 Contributions

	Forecast Actual 2018/19	Budget 2019/20	Change	
	$'000	$'000	$'000	%
Contributions - Monetary	5,314	**4,041**	(1,273)	(24.0%)
Contributions - Monetary (Capital)	256	**160**	(96)	(37.5%)
Total contributions	5,570	**4,201**	(1,369)	(24.6%)

Capital Contributions are projected to decrease by $0.096 million or 37.5% compared to 2018/19 due mainly to a once off contribution for Capital project in 2018/19 (Local Road renewal program $0.82 million).

6.1.6 Other income

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	Change %
Interest on investments	978	**1,000**	22	2.25%
Interest on other	4	**4**	0	8.57%
Rent	276	**292**	16	5.80%
Total other income	1,258	**1,296**	38	3.03%

Other income is projected to increase by $0.038million or 3.0% compared to 2018/19 mainly due an increase in interest on investments and rent to be received.

6.1.7 Employee costs

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	Change %
Wages and salaries	48,850	**50,698**	1,848	3.8%
WorkCover	677	**677**	0	0.0%
Casual staff	1,572	**1,713**	142	9.0%
Superannuation	4,662	**4,831**	169	3.6%
Fringe benefits tax	465	**510**	45	9.7%
Total employee costs	56,226	**58,430**	2,203	3.9%

Employee costs include all labour related expenditure such as salaries and on-costs (employer superannuation, long service leave and workcover), allowances, overtime and annual leave loading etc.

Employee costs are forecast to increase by 3.9% or $2.20 million compared to 2018/19. This increase relates mainly to a number of factors. Employee costs are aligned with the anticipated Enterprise Bargaining Agreement (EBA) outcomes for 2019/20, together with projected movement of employees within employment bands.

6.1.8 Materials and services

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	Change %
Agency Staff	979	**421**	(558)	(57.0%)
Apprentices	345	**411**	66	19.1%
Bank Charges	428	**426**	(2)	(0.5%)
Cleaning	857	**936**	78	9.1%
Communications, Postage & Advertising	1,375	**1,408**	34	2.4%
Consultants	1,182	**575**	(606)	(51.3%)
Cost of Goods Sold	858	**866**	8	0.9%
Fire Services Levy	112	**112**	0	0.0%
Food costs - Meals on Wheels	287	**250**	(38)	(13.1%)
Fuels, Oil, Registrations & Running Costs - Plant & Fleet	1,166	**1,230**	64	5.5%
Grants to Community	505	**471**	(35)	(6.9%)
Insurance	895	**971**	76	8.5%
Legal Fees	653	**657**	4	0.6%
Library Contribution	2,615	**2,680**	65	2.5%
Licence Fees	259	**287**	28	10.9%
Maintenance	3,297	**3,416**	119	3.6%
Marketing and Promotion	277	**234**	(43)	(15.6%)
Materials - Operations & Golf Courses	1,197	**1,205**	8	0.6%
Memberships/Subscriptions	219	**204**	(15)	(6.7%)
Printing and stationary	227	**204**	(23)	(10.2%)
Security	315	**308**	(7)	(2.3%)
Training	481	**514**	33	7.0%
Uniforms	105	**101**	(4)	(3.9%)
Utilities	4,487	**4,543**	56	1.2%
Other	5,659	**4,227**	(1,432)	(25.3%)
Contract payments - Home Care	3,136	**0**	(3,136)	(100.0%)
Contract payments - Waste	12,378	**13,634**	1,256	10.1%
Contract payments - Operations	6,450	**6,632**	182	2.8%
Contract payments - Valuations	162	**177**	15	9.3%
Contractors - Other	4,121	**3,098**	(1,023)	(24.8%)
Total materials and services	55,027	**50,196**	**(4,831)**	(8.8%)

Materials and services are forecast to decrease by 8.8% or $4.8 million compared to 2018/19. Materials and services include the purchases of consumables, payments to contractors for the provision of services, utility costs, annual contribution for the provision of library services to the Eastern Regional Libraries (this has increased 2.5% for the 2019/20 year), contributions to community groups, software maintenance, insurances, advertising, motor vehicle running costs, fuel and registrations and other miscellaneous expenditure items. Utility costs relating to water, gas and electricity and are forecast to increase by 1.2% or $0.06 million compared to 2018/19 resulting from increased prices from suppliers.
Contract payments are included as part of materials and services and are for the provision of services which have been tendered under section 186 of the Local Government Act including external contracts for services such as waste collection, home care, road maintenance, street

tree pruning etc. and are forecast to decrease by 10.3% or $2.71 million compared to 2018/19. The decrease in contractors is mainly due to the discontinuance of Home Care contract payments as a result of aged care reforms and transition of in-home services to direct contractor provision. Other tendered costs including Waste Management, Valuations and Operations will increase by 1.9% or 0.43 million.

6.1.9 Depreciation and amortisation

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	Change %
Property	7,482	**8,006**	524	7.0%
Plant & equipment	2,611	**2,871**	260	10.0%
Infrastructure	11,953	**12,219**	266	2.2%
Total depreciation and amortisation	22,046	**23,096**	1,050	4.8%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of 4.8% or $1.05 million for 2019/20 is due mainly the full year effect of depreciation on the 2018/19 capital works program. Refer to section 6.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2019/20 year.

6.1.10 Other expenses

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	Change %
Auditor's remuneration - VAGO - audit of the financial statements, performance statement and grant acquitals	64	**65**	1	1.1%
Auditor's remuneration - internal	157	**157**	-	0.0%
Councillors' allowances	311	**316**	5	1.7%
Operating lease rentals	265	**241**	(24)	(9.1%)
Total other expenses	797	**779**	- 18	(2.3%)

6.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2018/19 and 2019/20. It also considers a number of key performance indicators.

6.2.1 Current assets and non-current assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by $1.43 million during the year in line with the rise and fall of Council's operations.

Trade and other receivables are monies owed to Council by ratepayers and others. Minimal change is expected in the level of debtors in the budget.

Other financial assets include the value of investments held in deposits with a maturity of greater than three months at the time of initial investment. These balances are projected to decrease by $1.9 million during the year in line with the rise and fall of Council's operations.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and inventories or stocks held for sale or consumption in Council's services. Minimal change is expected in the budget.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The net increase in this balance is attributable to the net result of the capital works program ($28.76 million of new assets); depreciation of assets ($23.1 million); and the sale of property, plant and equipment ($1.1 million).

6.2.2 Interest-bearing liabilities

Interest-bearing liabilities are loans or borrowings of Council. Council borrowed $24.2 million in 2014/15 and repayment of loan principal of $1.4 million will be made during the year.

In 2014/15 Council constructed a new regional aquatic and leisure centre in Ringwood known as Aquanation. The facility was opened in August 2015, with borrowings to fund a portion of this project. The total cost was $52.2 million, and has been funded by Federal and State Government grants to a total of $13.0 million. The remaining funding came from a combination of loan borrowings by Council ($24.2 million), budgeted capital expenditure, public open space contributions and cash reserves.

Council market tendered for the provision of the loan in August 2014 and the loan was drawdown in November 2014 with repayment of principal and interest over 15 years and at a fixed rate for the term of the loan of 4.91% interest per annum. The budget for 2019/20 provides for repayment of loan principal and interest per the agreed schedule.

The table below shows information on borrowings specifically required by the Regulations.

	2018/19 $	2019/20 $
Amount borrowed as at 30 June of the prior year	20,015	**18,684**
Amount proposed to be borrowed	-	**-**
Amount projected to be redeemed	(1,331)	**(1,399)**
Amount of borrowings as at 30 June	18,684	**17,285**

6.2.3 Current liabilities and non-current liabilities

'Trade and other payables' are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease which is consistent with 2019/20 decreased levels of expenditure on materials and services relating to capital projects.

Provisions include accrued long service leave, annual leave and time in lieu to employees. These employee entitlements are only expected to increase marginally in line with EBA outcomes.

6.2.4 Working capital

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

The expected working capital ratio for 2019/20 is 1.72:1 which means that Council can meet its short-term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year.

6.3 Statement of changes in Equity

6.3.1 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of $3.87 million results directly from the surplus for the year.
- Council has introduced a cash backed general reserve to fund future capital projects and unexpected contingencies such as a call on unfunded Superannuation. The reserve will increase by $1.0 million in 2019/20.

6.4 Statement of Cash Flows

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2019/20 year. Budgeting cash flows for Council is one of the key factors in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and the repayments of borrowings. These activities also include repayment of the principal component of loan repayments for the year.

6.4.1 Net cash flows provided by/ (used in) operating activities

The decrease in cash inflows from operating activities of $20.1 million is due mainly to the nature of capital grants received in 2018/19 which are primarily one off in nature including the $11.0 million for the HE Parker multi sports complex. A $2.8 million increase in rates and charges, $0.1 million decrease in user fees, and a $2.2 million increase in employee costs.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Variance $'000
Surplus (deficit) for the year	**22,740**	**4,871**	(17,869)
Depreciation	22,046	**23,096**	1,050
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	93	**93**	0
Finance costs	(968)	**(901)**	67
Net movement in current assets and liabilities	2,718	**(617)**	(3,335)
Cash flows available from operating activities	**46,629**	**26,542**	**(20,087)**

6.4.2 Net cash flows provided by/ (used in) investing activities

The decrease in payments for investing activities represents a decrease in capital works expenditure between 2018/19 and 2019/20.

6.4.3 Net cash flows provided by/ (used in) financing activities

The payments for investing activities represents repayment of borrowings both principal and interest for the loan for Aquanation (refer 6.2.2).

6.4.4 Cash and cash equivalents at end of the year

Overall, total cash and investments are forecast to decrease by $0.14 million to $16.6 million as at 30 June 2020. Council is using some of its cash holdings to fund capital expenditure in 2019/20 which is within acceptable sector practice. This is consistent with Council's Long Term Financial Strategy.

6.4.5 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part and not fully available for Council's operations. The budgeted balance sheet indicates that Council is estimating at 30 June 2020 it will have cash and investments of $38.75 million, which are partly restricted as shown in the following table.

	Ref	Forecast Actual 2019 $'000	Budget 2020 $'000	Variance $'000
Total cash and investments including financial assets		**42,087**	**38,750**	**(3,337)**
Restricted cash and investments	6.4.5.1			
- Trust funds and deposits		(4,481)	**(4,481)**	0
- Unexpended grants and contributions		(2,500)	**(2,500)**	0
- Unexpended specific purpose investments other		(9,628)	**(10,176)**	(548)
- Cash backed reserve		(10,000)	**(11,000)**	(1,000)
Unrestricted cash and investments	6.4.5.2	**15,478**	**10,593**	**(4,885)**

6.4.5.1 Restricted cash and investments

Council has cash and cash equivalents that are subject to restrictions, Council has restrictions in relation to unexpended specific purpose investments other which relate mainly to monies received by Council for Public Open Space and Waste; trust funds and deposits; unexpended grants and contributions and cash backed reserves.

6.4.5.2 Unrestricted cash and investments

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

6.5 Capital works program

6.5.1 Summary

This section presents a listing of the capital works projects that will be undertaken for the 2019/20 year, classified by expenditure type and funding source.

	Forecast Actual 2018/19 $'000	Budget 2019/20 $'000	Change $'000	%
Property	28,819	**9,725**	(19,094)	**(66.3%)**
Plant and equipment	5,014	**4,452**	(562)	**(11.2%)**
Infrastructure	22,247	**14,587**	(7,660)	**(34.4%)**
Total	56,080	**28,764**	(27,316)	**(48.7%)**

	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Property	**9,725**	3,500	4,691	1,534	-	-	160	9,565	-
Plant and equipment	**4,452**	265	3,967	220	-	-	1,120	3,332	-
Infrastructure	**14,587**	1,175	11,342	2,070	-	362	-	14,225	-
Total	**28,764**	4,940	20,000	3,824	-	362	1,280	27,122	-

This following section presents the four-year capital expenditure program for the period 2019/20 to 2022/23. Council has already made prior budget commitments to a number of projects to ensure timely completion consistent with expectations.

The capital projects are grouped by class and include detail of both Council and Other contributions to individual projects. Further detail is also provided on asset renewal, new assets, asset upgrade and asset expansion projects.

CAPITAL EXPENDITURE PROGRAM 2019/20 TO 2022/23										
	Budget 2019/20							Budget 2020/21	Budget 2021/22	Budget 2022/23
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
BUILDINGS										
BUILDINGS										
Capital Improvements to Council Facilities Managed by Others	60	60			30	30		70	70	70
Capital Improvements to Sporting Facilities and Community Groups on Council Land Managed by Others	320	160		160	160	160		350	350	350
Community Facilities - Access & Inclusion	200	200			160	40		220	220	220
Proclamation Park Pavilion Redevelopment	0	0			0	0		1,850	550	
Silcock Sporting Pavilion Redevelopment	1,545	1,545			1,236	309		0	0	0
Public Toilet Improvement Program	250	250			250			270	280	280
Community Facilities Major Plant Renewal	470	470			470			520	800	800
Community Facilities Replacement Program - Springfield Multipurpose Pavilion Redevelopment - Ainslee Park Multipurpose Pavilion Redevelopment - Croydon Community Precinct Redevelopment	1,000	1,000					1,000	0	2,420	2,671
Carbon Neutral-Energy Revolving Fund	350	350				350		400	450	450
Improvements to Public Open Space								500		
Civic Offices Upgrade (Realm Extension)	2,500	2,500					2,500	2,500		
Community Facilities Improvement Program	3,030	3,030			2,385	645		2,740	3,360	3,960
Transform Maroondah								3,000	6,635	1,365
TOTAL BUILDINGS	**9,725**	**9,565**	**0**	**160**	**4,691**	**1,534**	**3,500**	**12,420**	**15,135**	**10,166**
TOTAL BUILDINGS	**9,725**	**9,565**	**0**	**160**	**4,691**	**1,534**	**3,500**	**12,420**	**15,135**	**10,166**

CAPITAL EXPENDITURE PROGRAM 2019/20 TO 2022/23										
	Budget 2019/20							Budget 2020/21	Budget 2021/22	Budget 2022/23
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
ROADS AND DRAINAGE										
ROADS										
Roads to Recovery Funding of Local Road Improvements by the Federal Government	362		362		290	72		362	362	362
Local Road Reconstruction Program	400	400			400			450	500	500
Local Area Traffic Management	200	200			100	100		220	230	230
Local Area Traffic Management - Renewal	80	80			80			80	90	90
Traffic Lights and Pedestrian Crossings	70	70			70			80	80	80
Local Road Renewal Program	1,780	1,780			1,780			1,810	2,000	2,000
Kerb and Channel Replacement Works	670	670			670			680	700	700
TOTAL ROADS	**3,562**	**3,200**	**362**	**0**	**3,390**	**172**	**0**	**3,682**	**3,962**	**3,962**
FOOTPATHS AND CYCLEWAYS										
Shared (Bike) Path Improvement Program	440	440			340	100		510	600	600
Taralla Creek Trail Improvement Works (Public Open Space)	300	300			300			300	0	0
Footpath Replacement Works	1,500	1,500			1,500			1,600	1,650	1,650
Footpath Construction Program	990	990					990	1,032	1,149	1,192
Disability Footpath Access	310	310			248	62		310	320	320
TOTAL FOOTPATHS AND CYCLEWAYS	**3,540**	**3,540**	**0**	**0**	**2,388**	**162**	**990**	**3,752**	**3,719**	**3,762**
CARPARKS										
Car Park Improvement Program	480	480			240	240		460	500	500
TOTAL CARPARKS	**480**	**480**	**0**	**0**	**240**	**240**	**0**	**460**	**500**	**500**

CAPITAL EXPENDITURE PROGRAM 2019/20 TO 2022/23										
	Budget 2019/20							Budget 2020/21	Budget 2021/22	Budget 2022/23
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
ROADS AND DRAINAGE Continuation…										
DRAINAGE										
Ringwood Metropolitan Activities Centre - Drainage Infrastructure	700	700			700			700	700	700
Waterway Improvement Program	125	125			125			130	140	140
Stormwater Drainage Renewal Program	1,860	1,860			1,488	372		2,245	3,172	3,555
TOTAL DRAINAGE	**2,685**	**2,685**	**0**	**0**	**2,313**	**372**	**0**	**3,075**	**4,012**	**4,395**
WASTE MANAGEMENT										
Waste Vehicles Turning Points	50	50				50		50	50	50
TOTAL WASTE MANAGEMENT	**50**	**50**	**0**	**0**	**0**	**50**	**0**	**50**	**50**	**50**
OTHER										
Commercial Centres Improvement Program	290	290			145	145		210	600	220
Ringwood Metropolitan Activity Centre	100	100				100		100	100	100
Bus Shelters	30	30					30	20	30	30
Carbon Neutral - Greenpower	75	75				75		75	75	75
Sustainable Maroondah Fund	50	50					50	50	60	60
Street Furniture Works	100	100			100			75	90	90
Street Lighting Improvements - Energy Efficiency	100	100			100			0	0	0
TOTAL OTHER	**745**	**745**	**0**	**0**	**345**	**320**	**80**	**530**	**955**	**575**
TOTAL ROADS AND DRAINAGE	**11,062**	**10,700**	**362**	**0**	**8,676**	**1,316**	**1,070**	**11,549**	**13,198**	**13,244**

CAPITAL EXPENDITURE PROGRAM 2019/20 TO 2022/23										
	Budget 2019/20							Budget 2020/21	Budget 2021/22	Budget 2022/23
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
RECREATIONAL IMPROVEMENTS										
RECREATIONAL, LEISURE AND COMMUNITY FACILITIES										
Sportsfield Improvement Program - 2019/20 Quambee Reserve - North Ringwood Reserve Sportsfield - Ringwood Soccer Synthetic Sportsfield - Silcock Reserve Sportsfields - Dorset Reserve Soccer Sportsfields	900	900			900			1,000	1,050	1,050
Sportsfield Lighting Improvement Program	210	210			168	42		220	250	250
Sportsfield Irrigation Improvement Program	70	70			70			80	80	80
Golf Courses - Pathways	200	200				200		220	250	250
Golf Courses - Tee Renewal	70	70			70			75	80	80
Golf Courses - Fairway Drainage Improvements	80	80			64	16		85	90	90
Golf Courses - Renewal of Major Irrigation Components	95	95			76	19		100	100	100
Golf Courses - Renew Fairways	50	50			50			50	60	60
Dorset Golf - Compliance with EPA Requirements	180	180				180		180	180	180
Golf Courses - Perimeter Fencing	50	50			50			50	50	50
Golf courses - Renew Bunkers	50	50			50			55	55	55
Ringwood Golf - Renew Eastlink Fence	0	0			0			0	0	267
Sports Ovals - Goal Post Replacement (ongoing)	50	50			50			60	70	70
Sports Oval Fence Replacement (ongoing)	60	60			60			70	75	75
Sports Infrastructure Renewal - Cricket Nets, Coaches Boxes and Scoreboards	120	120			120			130	140	140
Sports Surface Improvement Program	100	100			100			100	100	100
TOTAL RECREATIONAL, LEISURE AND COMMUNITY FACILITIES	**2,285**	**2,285**	**0**	**0**	**1,828**	**457**	**0**	**2,475**	**2,630**	**2,897**

CAPITAL EXPENDITURE PROGRAM 2019/20 TO 2022/23										
	Budget 2019/20							Budget 2020/21	Budget 2021/22	Budget 2022/23
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
RECREATIONAL IMPROVEMENTS Continuation…										
PARKS AND OPEN SPACE										
Open Space Playground Improvement Program	620	620			500	85	35	680	735	735
Open Space Lighting Improvement Program	35	35					35	40	50	50
Open Space Pathway Improvement Program	50	50				25	25	50	60	60
Open Space Improvement Program	260	260			138	112	10	280	290	290
Open Space Footbridge and Boardwalk Improvement Program	200	200			200			200	210	210
Open Space Signage Improvement Program	75	75				75		80	85	85
TOTAL PARKS AND OPEN SPACE	**1,240**	**1,240**	**0**	**0**	**838**	**297**	**105**	**1,330**	**1,430**	**1,430**
TOTAL RECREATIONAL IMPROVEMENTS	**3,525**	**3,525**	**0**	**0**	**2,666**	**754**	**105**	**3,805**	**4,060**	**4,327**

CAPITAL EXPENDITURE PROGRAM 2019/20 TO 2022/23										
	Budget 2019/20							Budget 2020/21	Budget 2021/22	Budget 2022/23
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
PLANT AND EQUIPMENT										
FIXTURES, FITTINGS AND FURNITURE										
Furniture and Equipment	30	30				15	15	30	30	30
Art in Public Places	50	50					50	50	50	50
TOTAL FIXTURES, FITTINGS AND FURNITURE	**80**	**80**	**0**	**0**	**0**	**15**	**65**	**80**	**80**	**80**
PLANT, MACHINERY AND EQUIPMENT										
Karralyka and Federation Estate - Renew Equipment	80	80			40	40		80	80	80
REALM - Renew Equipment	40	40			35	5		70	70	70
Plant and Fleet Replacement Program	2,802	1,682		1,120	2,802			2,802	2,902	2,902
Leisure Facilities - Equipment Replacement	500	500			500			500	500	750
TOTAL PLANT, MACHINERY AND EQUIPMENT	**3,422**	**2,302**	**0**	**1,120**	**3,377**	**45**	**0**	**3,452**	**3,552**	**3,802**
COMPUTERS AND TELECOMMUNICATIONS										
Information Technology Improvement Program	950	950			590	160	200	970	990	990
TOTAL COMPUTERS AND TELECOMMNUNICATIONS	**950**	**950**	**0**	**0**	**590**	**160**	**200**	**970**	**990**	**990**
TOTAL PLANT AND EQUIPMENT	**4,452**	**3,332**	**0**	**1,120**	**3,967**	**220**	**265**	**4,502**	**4,622**	**4,872**
TOTAL CAPITAL EXPENDITURE	**28,764**	**27,122**	**362**	**1,280**	**20,000**	**3,824**	**4,940**	**32,276**	**37,015**	**32,609**

7. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of Council's future outcomes and priority actions.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	+/o/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5.4%	4.52%	3.17%	4.11%	4.94%	5.61%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	204.1%	168.7%	172.4%	161.0%	142.8%	147.4%	o
Unrestricted cash	Unrestricted cash / current liabilities		2.5%	55.0%	44%	40%	39%	47%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	23.6%	20.7%	18.7%	16.6%	14.5%	12.4%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.7%	2.5%	2.5%	2.4%	2.3%	2.3%	+
Indebtedness	Non-current liabilities / own source revenue		17.2%	15.1%	12.6%	11.3%	9.9%	8.5%	-
Asset renewal	Asset renewal expenses / Asset depreciation	4	82.1%	177.5%	103.2%	116.4%	127.8%	118.6%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	63.0%	73.0%	67.3%	67.9%	68.0%	68.2%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.3%	0.2%	0.3%	0.3%	0.3%	0.3%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	+/o/-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		$2,562	$2,714	$2,660	$2,667	$2,698	$2,742	**o**
Revenue level	Residential rate revenue / no. of residential property assessments		$1,614	$1,711	$1,739	$1,775	$1,816	$1,863	**+**
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		9.0%	17.4%	17.4%	17.4%	17.4%	17.4%	**o**

Key to Forecast Trend:
+ Forecasts improvement in Council's financial performance/financial position indicator
o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. There is an improvement in financial performance expected over the period.

2 Working capital – The proportion of current liabilities represented by current assets. Working capital is forecast to increase from 2018/19 to 2019/20. This trend is forecast to reduce slightly in later years however with the ratio remaining at a very healthy level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will have a steady reliance on rate revenue compared to all other revenue sources.

Appendices

The contents of the appendices following are summarised below:

Appendix	Nature of information	Page
A	Budget process	72
B	Statutory disclosures	74
C	Fees and Charges	76

Appendix A - Budget Process

The preparation of the budget begins with Council's employees preparing the annual budget in accordance with the Local Government Act 1989 (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations) and submitting the "proposed" budget to Council for approval "in principle". Council is then required to give "public notice" that it intends to "adopt" the budget. It must give a minimum 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person is able to make a submission on any proposal contained in the budget and Council must consider any submission before adoption of the budget.

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 1989 (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2019/20 budget is for the year 1 July 2019 to 30 June 2020 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works and Statement of Human Resources. These statements have been prepared for the year ending 30 June 2020 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

With the introduction of the State Governments Rate Capping legislation in 2015 Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The Commission will endeavour to notify councils of its decision in respect of an application within two months of receipt of application. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. A copy of the budget is required to be submitted to the Minister within 28 days after adoption.

This 2019/20 Budget has been prepared in compliance with the Act and the Regulations that set out the required preparation process. Council is not seeking a rate increase above the maximum allowable by the ESC.

Community Consultation

Section 129 of the Act provides that Council follows a public consultation process prior to formal Budget adoption. This commences with a public notice by Council announcing the preparation of the Proposed Budget. Copies of the Budget are made available on Council's website www.maroondah.vic.gov.au and for inspection at Council's service centres and libraries and the public may obtain further information on the Budget content from Council Officers by appointment.

The public notice invites submissions to be made to Council under Section 223 of the Act. This Section also gives those making submissions the right to speak to their submission before a sub-committee of Council. The legislation also requires Council to formally respond to any submissions in writing and to provide reasons for such response.

Appendix B - Statutory Disclosures

This appendix lists the items that must be included in Council's annual budget in order for it to comply with the requirements of the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

Under Section 127 of the Local Government Act 1989, Council must prepare a budget for the financial year and ensure that the budget contains information as detailed in the Act and the Local Government (Planning and Reporting) Regulations 2014. The Regulations, supporting the Act also specify further information to be included in the Budget. The following tables provides where in this document information is available to the reader.

Requirement		Act & Regulations	Budget Document Reference
1.	Financial statements (income statement, balance sheet, changes in equity, cash flows, capital works) in the form set out in the Local Government Model Financial Report	Section 127(2)(a) Regulation 9	Section 5
2.	Services and initiatives to be funded in the budget	Section 127(2)(b)	Section 2
3.	Statement as to how the services and initiatives will contribute to achieving the strategic objectives specified in the Council Plan	Section 127(2)(c)	Section 2
4.	Major initiatives, being initiatives identified by Council as priorities, to be undertaken during the financial year	Section 127(2)(d)	Section 2
5.	For services to be funded in the budget, the prescribed indicators of service performance that are required to be reported against in the performance statement, and the prescribed measures relating to those indicators	Section 127(2)(da)-(db)	Section 2
6.	Details of the rates to be declared	Section 158(1)	Section 6
7.	Details of differential rates	Section 127(3)(b) and (c) and Section 161(2)	Section 6
8.	A detailed list of capital works expenditure in relation to non-current assets classified in accordance with the model statement of capital works in the Local Government Model Financial Report, and set out according to asset expenditure type	Regulation 10(1)(a)	Section 6
9.	A summary of the funding sources in relation to the capital works expenditure, classified separately as to grants, contributions, Council cash and borrowings	Regulation 10(1)(b)	Section 6
10.	A statement of human resources	Regulation 10(1)(c)	Section 5
11.	A summary of human resources expenditure and the number of full time equivalent Council employees referred to in the statement of human resources, categorised according to the organisational structure of the Council and classified separately as to permanent full time or permanent part time	Regulation 10(1)(d-e)	Section 5
12.	A list of grants by type and source, classified as recurrent grants to be used to fund operation expenditure and capital expenditure, and non-recurrent grants to be used to fund operation and capital expenditure	Regulation 10(1)(f)	Section 6
13.	Total amount borrowed as at 30 June of the financial year compared with the previous financial year	Regulation 10(1)(g)	Section 6
14.	Total amount to be borrowed during the financial year compared with the previous financial year	Regulation 10(1)(h)(i)	Section 6
15.	Total amount projected to be redeemed during the financial year compared with the previous financial year	Regulation 10(1)(i)	Section 6
16.	Rate in the dollar for each type or class of land	Regulation 10(2)(a)	Section 6
17.	Percentage change in the rate in the dollar for each class or type of land compared with the previous year	Regulation 10(2)(b)	Section 6
18.	Estimated amount to be raised by general rates in relation to each type of class of land compared with the previous financial year	Regulation 10(2)(c)	Section 6
19.	Estimated total amount to be raised by general rates compared with the previous financial year	Regulation 10(2)(d)	Section 6
20.	Number of assessments for each class or type of land compared with the previous financial year	Regulation 10(2)(e)	Section 6

Requirement		Act & Regulations	Budget Document Reference
21.	Number of assessments compared with the previous financial year	Regulation 10(2)(f)	Section 6
22.	Basis of valuation to be used	Regulation 10(2)(g)	Section 6
23.	Estimated value of each type or class of land compared with the previous financial year	Regulation 10(2)(h)	Section 6
24.	Estimated total value of land rated compared with the previous financial year	Regulation 10(2)(i)	Section 6
25.	Municipal charge compared with the previous financial year	Regulation 10(2)(j)	Not Applicable
26.	Percentage change in the municipal charge compared with the previous financial year	Regulation 10(2)(k)	Not Applicable
27.	Estimated amount to be raised by municipal charges compared with the previous financial year	Regulation 10(2)(l)	Not Applicable
28.	Rate or unit amount to be levied for each type of service rate or charge compared with the previous financial year	Regulation 10(2)(m)	Section 6
29.	Percentage change for each type of service rate or charge compared with the previous financial year	Regulation 10(2)(n)	Section 6
30.	Estimated amount to be raised by each type of service rate or charge compared with the previous financial year	Regulation 10(2)(o)	Section 6
31.	Estimated total amount to be raised by service rates and charges compared with the previous financial year	Regulation 10(2)(p)	Section 6
32.	Estimated total amount to be raised by all rates and charges compared with the previous financial year	Regulation 10(2)(q)	Section 6
33.	Any significant changes that may affect the estimated amounts referred to in Regulation 10(2)	Regulation 10(2)(r)	Section 6
34.	Councils applying to the Essential Services Commission for a rates variation must meet disclosure requirements	Local Government Amendment (Fair Go Rates) Act 2015	Not Applicable

Appendix C - Fees and Charges

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Business & Activity Centre Development			
Business & Development Business Training & Seminars			
Training courses	D	Yes	20.00
Business & Development Business Events			
Business Breakfast series	D	Yes	40.00
Business & Development Business Week			
Business Week events	D	Yes	45.00
Business & Development Co-Working Memberships			
Casual per attendance	D	Yes	20.00
Casual per year	D	Yes	80.00
Premium per additional member	D	Yes	150.00
Premium per month	D	Yes	400.00
Resident per additional member	D	Yes	100.00
Resident per month	D	Yes	250.00
Realm			
Fee Content Development per hour	D	Yes	100.00
Realm Room Hire (varies according to quote)	D	Yes	Varies according to quote
Engineering & Building Services			
Engineering Services			
Build on flood prone land	S	No	283.36
Build Over Easement Application	S	No	271.00
Commercial 2-5 industrial/factory/warehouse developments	D	No	423.50
Commercial Development Plan Checking Medium commercial development (500-2000m2)	D	No	726.50
Commercial Development Plan Checking Small commercial development (<500m2)	D	No	304.00
Commercial Large development (2000m2+)	D	No	1,212.50
Construction Management Plan Checking (Commercial / Industrial)	D	No	485.00
Construction Management Plan Checking (Major residential - 7+ dwellings)	D	No	304.00
Construction Management Plan Checking (Minor residential - up to 6 dwellings)	D	No	182.00
Development Plan Checking 6+ industrial/factory/warehouse developments	D	No	666.50
Drainage Fee - Stormwater Flood Modelling Information	D	No	59.50
Issue of Legal Point of Discharge, Fees in accordance with Statutory Building Regs	S	No	141.18
Permit to occupy road reserve	D	No	Price on Application
Permit to occupy road reserve (short term occupation)	D	No	473.50
Residential Development Plan Checking 13-19 Lot development with common property	D	No	908.50
Residential Development Plan Checking 2 Lot development with common property	D	No	182.00
Residential Development Plan Checking 20+ Lot development with common property	D	No	1,212.50
Residential Development Plan Checking 3-4 Lot development with common property	D	No	304.00
Residential Development Plan Checking 5-8 Lot development with common property	D	No	485.00
Residential Development Plan Checking 9-12 Lot development with common property	D	No	726.50
Road Opening Permit	D	No	230.50
Single industrial/factory/warehouse development	D	No	182.00
Subdivisions Supervision, Fee set by Subdivision Act	S	No	Price on Application
Traffic Management Plan Approval	D	No	76.50
Unit / Apartment Development Plan Checking 20-60 unit apartment building	D	No	485.00
Unit / Apartment Development Plan Checking Up to 20 unit apartment building	D	No	304.00
Unit / Apartment Residential Development Plan Checking 60+ unit apartment building	D	No	726.50
Vehicle Crossing Inspections / User charges Fees & Fines	D	No	230.50
Building Services			
$100,001 - $150,000 Cost of Construction including 5 inspections ($ Fee + (0.81%) of building works)	D	Yes	Price on Application
Building Permit Amendments Class 1 or 10 Amendments	D	Yes	Price on Application
Building Permit Amendments Class 2 - 9 Amendments	D	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports $0 - $30,000	D	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports $100,000 + (Price on Application POA)	D	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports $30,001 - $50,000 ($ Fee + (0.99%) of building work	D	Yes	Price on Application

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Building Services Additional Inspection Fees Additional Inspection required for Building Permits & Lapsed Permits	D	Yes	Price on Application
Class 2 to 9 Buildings $0 - $12,000 ($ Fee + (2.20%) of building works)	D	Yes	Price on Application
Class 2 to 9 Buildings $1,000,001 + (POA)	D	Yes	Price on Application
Class 2 to 9 Buildings $10,001 - $50,000 ($ Fee + (0.99%) of building works)	D	Yes	Price on Application
Class 2 to 9 Buildings $350,001 - $650,000 ($ Fee + (0.4%) of building works)	D	Yes	Price on Application
Class 2 to 9 Buildings $50,001 - $350,000 ($ Fee + (0.3%) of building works)	D	Yes	Price on Application
Class 2 to 9 Buildings $650,001 - $1,000,000 ($ Fee + (0.35%) of building works)	D	Yes	Price on Application
Consent & Reports: (Dispensations) 29A Process	S	No	Price on Application
Consent & Reports: (Dispensations) Advertise for Owner - First property	D	Yes	Price on Application
Consent & Reports: (Dispensations) Advertise for Owner - subsequent properties	D	Yes	Price on Application
Consent & Reports: (Dispensations) Hoarding Occupation Activity - m2 per week	D	Yes	Price on Application
Consent & Reports: (Dispensations) Hoarding Occupation Domestic - per week	D	Yes	Price on Application
Consent & Reports: (Dispensations) Hoarding Occupation Non-Activity - m2 per week	D	Yes	Price on Application
Consent & Reports: (Dispensations) Hoarding Permit	S	No	Price on Application
Consent & Reports: (Dispensations) Permit issued or work commenced - first clause	D	Yes	Price on Application
Consent & Reports: (Dispensations) Permit issued or work commenced - subsequent clauses	D	Yes	Price on Application
Consent & Reports: Dispensations	S	No	Price on Application
Copy of any Certificate or any information requiring file search	D	No	Price on Application
Copy of plans - Class 1 or 10, including copy of any associated documentation	D	No	Price on Application
Copy of plans - Class 2 - 9, (Commercial Plans - up to 10 pages, more pages POA)	D	No	Price on Application
Demolitions Commercial ($ Fee + $680 per storey)	D	Yes	Price on Application
Demolitions Domestic	D	Yes	Price on Application
Dwellings $0 - $12,000 inc. 3 inspections	D	Yes	Price on Application
Dwellings $12,000 - $25,000 Cost of Construction including 4 inspections ($ Fee + (2.20%) of building works)	D	Yes	Price on Application
Dwellings $150,001 - $200,000 Cost of Construction including 6 inspections ($ Fee + (0.80%) of building works)	D	Yes	Price on Application
Dwellings $200,001 - $250,000 Cost of Construction including 7 inspections ($ Fee + (0.90%) of building works)	D	Yes	Price on Application
Dwellings $25,001 - $50,000 Cost of Construction including 4 inspections ($ Fee + (2.20%) of building works)	D	Yes	Price on Application
Dwellings $250,001 - $300,000 Cost of Construction including 7 inspections ($ Fee + (0.99%) of building works)	D	Yes	Price on Application
Dwellings $50,001 - $100,000 Cost of Construction including 4 inspections ($ Fee + (0.80%) of building works)	D	Yes	Price on Application
Dwellings > $300,000 unit development (Price on Application POA)	D	Yes	Price on Application
Extension of Time for Permits Class 2 - 9	D	Yes	Price on Application
Extension of Time for Permits Class 1 or 10	D	Yes	Price on Application
Fences/Ret Walls/Masts/Poles $100,000 + (Price on Application POA)	D	Yes	Price on Application
Fences/Ret Walls/Masts/Poles $30,001 - $50,000	D	Yes	Price on Application
Fences/Ret Walls/Masts/Poles $50,001 - $100,000	D	Yes	Price on Application
Fences/Ret Walls/Masts/Poles$ 0 - $30,000	D	Yes	Price on Application
Lodgement Fee	S	No	Price on Application
Reg 326 (1), (2) & (3). Owner or mortgagee of building or land or prescribed building practitioner requesting information in respect to building or land	S	No	Price on Application
Swimming Pools and Spas $12,001 - $20,000 ($ Fee + (0.1%) of building works)	D	Yes	Price on Application
Swimming Pools and Spas $20,001 - $40,000 ($ Fee + (1.20%) of building works)	D	Yes	Price on Application
Swimming Pools and Spas $40,001 - $60,000 ($ Fee + (1.80%) of building works)	D	Yes	Price on Application
Swimming Pools and Spas $60,001 + (Price on Application POA)	D	Yes	Price on Application
Swimming Pools and Spas Temp Pool Barrier	D	Yes	Price on Application
Asset Protection - Industrial/Commercial/Warehouse	D	No	624.00
Asset Protection - Verandah/Decks/Pergola/Alfresco/small shed	D	No	364.00
Asset Protection - Demolition/New dwelling/Swimming pool/spa/Garage/Carport/large shet/Dpu/Extension/Addition/Alteration	D	No	468.00
Multi Dwelling - 10+	D	No	1,248.00
Multi Dwelling - 2	D	No	624.00
Multi Dwelling - 3 -5	D	No	832.00

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Multi Dwelling - 6 -9	D	No	1,040.00
Multi storey development - 2-4	D	No	1,560.00
Multi storey development - 5+	D	No	2,080.00
Operations			
Use of Marveloo (varies according to quote)	D	Yes	Varies according to quote
Varies per Inspection	D	No	Varies per Inspection
Health, Local Laws & Emergency			
Community Health			
Rooming House Charges Prescribed Accommodation 21 - 40 Beds	D	No	440.00
Rooming House Charges Prescribed Accommodation 4 - 20 Beds	D	No	296.00
Rooming House Charges Prescribed Accommodation 41 -60 Beds	D	No	602.00
Community Health Education Food Handling Seminar (2 Hours)	D	Yes	265.00
Community Health Education Refresher Food Handler Training (At Premises)	D	Yes	265.00
Food Events/Fetes once-off/Short term registration (CLASS 2)	D	No	165.00
Food Premises High Risk non-compliance renewal	D	No	593.00
Food Premises Low Risk compliance renewal	D	No	370.00
Food Premises Medium Risk non-compliance renewal	D	No	496.00
Food Premises Renewal Fees Class 1 Premises	D	No	593.00
Food Premises Renewal Fees Class 2 Premises	D	No	495.00
Food Premises Renewal Fees Class 3 Premises	D	No	370.00
Food Premises Renewal Fees Class 2 Additional Premises	D	No	248.00
Food Premises Renewal Fees co Class 2 Streatrader Temporary Mobile Premises	D	No	496.00
Food Premises Renewal Fees Class 3 Additional Premises	D	No	185.00
Food Premises Renewal Fees Class 3 Streatrader Temporary Mobile Premises	D	No	370.00
Food Premises Follow Up Inspection	D	No	180.00
Food Premises Transfer (Class 1,2 & 3)	D	No	225.00
Food Premises Plans Assessment (Optional)	D	No	165.00
Wastewater Application - Additional Compliance Inspection	D	No	148.00
Wastewater Application - Permit to Install/alter	D	No	350.00
Wastewater Application - Permit to Use	D	No	148.00
Food Premises Renewal Fees Very Large Manufactures & Supermarkets	D	No	2,375.00
Food Premises Renewal Fees Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	D	No	702.00
Health Premises Follow Up Inspection	D	No	110.00
Health Premises Transfer Inspection	D	No	140.00
Health Premises Registration - High Risk Activities	D	No	295.00
Health Premises Registration - Medium Risk Activities	D	No	240.00
New Premises Pre-application Fees Class 1 Premises	D	No	328.00
New Premises Pre-application Fees Class 2 Premises	D	No	330.00
New Premises Pre-application Fees Class 2 Premises - Community/Sports Groups	D	No	225.00
New Premises Pre-application Fees Class 3 Premises	D	No	225.00
New Premises Pre-application Fees Class 3 Premises - Community/Sports Groups	D	No	200.00
New Premises Pre-application Fees Health Registration - High Risk Activities	D	No	170.00
New Premises Pre-application Fees Health Registration - Low Risk Activities	D	No	170.00
New Premises Pre-application Fees Health Registration - Medium Risk Activities	D	No	170.00
New Premises Pre-application Fees Very Large Manufactures & Supermarkets	D	No	430.00
New Premises Pre-application Fees Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	D	No	328.00
New Premises Registration Fees Health one-off Registration - Low Risk Activities	D	No	250.00
New Premises Registration Fees Health Registration - High Risk Activities	D	No	295.00
New Premises Registration Fees Health Registration - Medium Risk Activities	D	No	240.00
Official Report Charges Requested Transfer Inspection Report (food & health)	D	No	220.00
Official Report Charges Requested Transfer Report 5 < Days Notification	D	No	280.00
Wastewater Application - LCA Assessment	D	No	170.00
Local Laws			
Footpath Trading area in excess of 6m2 (per square metre)	D	No	31.50
Permit for Commercial Waste Bin to be stored on Council land	D	No	202.00
Permit for Footpath Trading - 2 categories	D	No	193.00
Permit for Footpath Trading - 3 categories	D	No	315.50
Permit for Footpath Trading -1 category	D	No	109.00
Permit for waste bin to be left on naturestrip (Contractor not individual person) 1 to 3 days	D	No	72.50

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Permit for waste bin to be left on naturestrip (Contractor not individual person) 4 to 8 days	D	No	121.00
Permit for waste bin to be left on naturestrip (Contractor not individual person) 9 + days	D	No	162.00
Permit to burn off	D	No	16400%
Permit to keep additional animals (annual renewal)	D	No	49.50
Permit to sell goods i.e. Street Stalls - per annum	D	No	2,459.00
Permits Real Estate Multiple Boards	D	No	365.00
Permits Street Performance	D	No	38.00
Animals			
Animal Registrations - All other Cats to which the reduced fee does not apply.	S	No	115.50
Animal Registrations - All other dogs to which a reduced fee does not apply	S	No	153.00
Animal Registrations - Desexed & Microchipped Cats	S	No	40.00
Animal Registrations - Dogs Desexed & Microchipped	S	No	51.50
Animal Registrations - Dogs kept for breeding by the proprietors of a domestic animal business conducted on a registered premises	S	No	73.00
Animal Registrations - Dogs that are eligible for discount trained, aged, VCA	S	No	51.50
Animal Registrations- Cats kept for breeding by the proprietors of a domestic animal business conducted on a registered premises	S	No	72.50
Animal Registrations Dangerous Dog. Includes dogs declared menacing & all restricted breeds	S	No	243.00
Animal Registrations Pensioner/Concession - Cats Desexed & Microchipped	S	No	19.50
Animal Registrations Pensioner/Concession - Cats Entire	S	No	60.00
Animal Registrations Pensioner/Concession - Dogs Desexed & Microchipped	S	No	25.50
Animal Registrations Pensioner/Concession - Dogs Entire	S	No	76.50
Fines - Dog at large (Day time) Domestic (Feral and Nuisance) Animals Act 1994 regulates amount	S	No	242.00
Fines - Dog at large (Night time) Domestic (Feral and Nuisance) Animals Act 1994 regulates amount	S	No	322.00
Traffic			
Croydon Traders Vehicle 12 months	D	No	151.50
Croydon Traders Vehicle 6 months	D	No	76.50
Parking (Road Safety Act) "Green Sign" Offence Codes 701 - 714 Road Safety Act Regulates this amount	S	No	81.00
Parking (Road Safety Act) Offence Codes 715 - 808 Road Safety Act Regulates this amount	S	No	97.00
RCAD Permit builder/Contractor Vehicle Weekly	D	No	14.00
RCAD Permit Vehicle 1	D	No	40.00
RCAD Permit Vehicle 2	D	No	66.50
RCAD Permit Vehicle 3	D	No	106.00
RCAD Permit Visitor	D	No	34.00
Statutory Offences Fine prescribed in Road Rules Victoria	S	No	161.00
Immunisation			
Corporate Programs - Chicken pox	D	Yes	69.00
Corporate Programs - Hep B	D	Yes	22.00
Corporate Programs - Influenzas	D	Yes	27.00
Corporate Programs - Whooping Cough (Diptheria-Tetanus-Pertusis)	D	Yes	50.00
Statutory Planning			
1 Tree removal Permit Fees: P/E Act Fee	S	Yes	115.00
2 Tree removal Permit Fees: P/E Act Fee	S	Yes	140.00
3 Tree removal Permit Fees: P/E Act Fee	S	Yes	165.00
4 Tree removal Permit Fees: P/E Act Fee	S	Yes	190.00
5 Tree removal Permit Fees: P/E Act Fee	S	Yes	215.00
6+ Tree removal Permit Fees: P/E Act Fee	S	Yes	240.00
A3 Size - Black & White per copy	D	Yes	1.60
A4 Size - Black & White per copy	D	Yes	0.50
All other Applications, P/E Act Fee	S	Yes	1,331.10
All other development more than $100,000 to $1M	S	No	1,562.90
All other development more than $15M to $50M	S	No	25,910.80
All other development more than $1M to $5M	S	No	3,447.30
All other development more than $5M to $15M	S	No	8,786.50
All other development up to $100,000	S	No	1,159.10

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Amend or end a section 173 agreement	S	No	665.50
Amendment to a permit to change the permit	S	No	1,331.10
Certificate of compliance	S	No	329.00
Determination to the satisfaction of Council (Includes secondary consent amendment applications	S	No	329.00
Extension of Permit/Time, Planning & Environment (P/E) Act Fee	D	Yes	280.00
Fences, Act	S	No	140.00
General Planning Information request	D	Yes	166.00
Infringements-Company, P/E Act Fee	S	No	1,668.32
Infringements-Individual, P/E Act Fee	S	No	834.16
Permit Requests ($80 for each thereafter)	D	Yes	310.00
Public Notices	D	Yes	290.00
Single dwelling (Residential Zone) requests ($30 each thereafter)	D	Yes	114.00
Single dwelling more than $10,000 to $100,000	S	No	635.60
Single dwelling more than $100,000 to $500,000	S	No	1,301.20
Single dwelling more than $500,000 to $1M	S	No	1,405.80
Single Dwelling Residential Information request	D	Yes	102.00
Single dwelling up to $10,000	S	No	201.90
Siting, Act	S	No	293.28
Subdivision - Amend a certified plan	S	Yes	142.10
Subdivision: P/E Act Fee - Boundary realignment	S	No	1,331.10
Subdivision: P/E Act Fee - Create, Vary or Remove an Easement	S	No	1,331.10
Subdivision: P/E Act Fee - Create/Vary/Remove Restriction(Covenant)	S	No	1,331.10
Subdivision: P/E Act Fee - Subdivide existing building	S	No	1,331.10
Subdivision: P/E Act Fee - Subdivide into 2 lots	S	No	1,331.10
Subdivision: P/E Act Fee - Subdivide into 3 or more lots	S	No	1,331.10
Use of land (includes car parking and liquor licence applications)	S	No	1,331.10
VicSmart application to subdivide or consolidate land	S	No	201.90
VicSmart more than $10,000	S	No	433.70
VicSmart up to $10,000	S	No	201.90
Revenue, Property & Customer Service			
Revenue			
Dishonoured Cheques	D	No	35.00
Inspection of Field Cards by registered Valuer/sales Information	D	No	20.00
Land Information Certificate Fees	S	No	26.80
Copy Rate Notice	D	No	20.00
Urgent Land Information Certificate	D	No	50.00
Finance & Governance			
Election			
Failure to vote	S	No	81.00
Leisure			
Aquanation			
Adult swim	D	Yes	8.50
Child	D	Yes	7.30
Family swim	D	Yes	23.50
Pensioner/Health Care Card	D	Yes	6.80
Seniors	D	Yes	7.20
Aquanation - Waterslide			
Adult (unlimited slides 4-7pm weekdays, 10am-2pm and 2pm-6pm weekends, school holidays and public holidays	D	Yes	7.80
Child (unlimited slides 4-7pm weekdays, 10am-2pm and 2pm-6pm weekends, school holidays and public holidays	D	Yes	6.20
Aquanation - Casual spa, sauna & steam room			
Adult	D	Yes	12.00
Concession	D	Yes	9.60
Seniors	D	Yes	10.80
Aquanation - Aquatic 10 Visit Pass			
Adult swim	D	Yes	76.50
Child/concession swim	D	Yes	61.20
Family swim	D	Yes	211.50

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Aquanation -Spa, sauna & steam room 10 Visit Pass			
Fee	D	Yes	108.00
Aquanation - Waterslide 10 Visit Pass			
Adult	D	Yes	70.20
Child/Concession swim	D	Yes	55.80
Lockers	D	Yes	3.00
Aquanation - Aquatic Education			
membership (48 weeks)	D	Yes	39.90
Aquanation - Schools			
lessons	D	Yes	10.25
Aquanation - Events			
Fee	D	Yes	Varies according to quote
Fee - Club Membership	D	Yes	Varies according to quote
Aquanation - Facility Hire			
25m lane hire - peak	D	Yes	55.82
25m pool booking - peak	D	Yes	278.10
50m lane hire - peak	D	Yes	77.25
50m pool booking - off peak	D	Yes	298.70
50m pool booking - peak	D	Yes	442.90
Crèche hire	D	Yes	72.10
Aquanation - Creche			
Member - One Child	D	Yes	9.00
Aquanation - Creche 10 Visit Passes			
Member 10 visit pass	D	Yes	81.00
Aquanation-Lockers			
Income	D	Yes	3.00
Aquanation - Personal Training			
Member 10 pass 30 mins - 1:1	D	Yes	455.00
Member 10 pass 60 mins - 1:1	D	Yes	715.00
Member 30 mins - 1:1	D	Yes	50.00
Member 30 mins - 2:1	D	Yes	69.00
Member 60 mins - 1:1	D	Yes	79.00
Member 60 mins - 2:1	D	Yes	96.00
Non member 10 pass 30 mins - 1:1	D	Yes	525.00
Non member 10 pass 60 mins - 1:1	D	Yes	810.00
Non member 30 mins - 1:1	D	Yes	58.00
Non member 30 mins - 2:1	D	Yes	79.00
Non member 60 mins - 1:1	D	Yes	90.00
Non member 60 mins - 2:1	D	Yes	106.00
Start up Trial - 3 sessions	D	Yes	99.00
Aquanation - Casual Health Club			
Adult	D	Yes	22.00
Aquanation - Casual Group Fitness			
10 visits Adult	D	Yes	166.50
10 visits Adult - 30 minute sessions	D	Yes	108.00
10 visits Concession	D	Yes	141.30
Adult	D	Yes	18.50
Concession	D	Yes	15.70
Fitness 30 min class Adult	D	Yes	12.00
Seniors	D	Yes	16.70
Aquanation - Family Lifestyle Members-Dry			
Fee	D	Yes	103.90
Aquanation - Individual Lifestyle -Dry			
Fee	D	Yes	53.90
Aquanation - Members Dry			
Concession fortnightly	D	Yes	39.90
Fortnightly	D	Yes	47.90
Foundation - stage 1 (35 pct. discount) Fortnightly	D	Yes	31.10

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Foundation - stage 2 (30 pct. discount) Fortnightly	D	Yes	33.50
Foundation - stage 3 (25 pct. discount) Fortnightly	D	Yes	35.95
Foundation - stage 4 (18 pct. discount) Fortnightly	D	Yes	39.30
Foundation - stage 5 (6.99 pct. discount) Fortnightly	D	Yes	44.55
Aquanation - Members Wet			
Fee	D	Yes	33.90
Aquanation - Corporate Membership - Dry			
Fortnightly	D	Yes	39.90
Aquanation - M/ship Joining Fee			
Fee	D	Yes	59.00
Aquahub-Casual Fitness			
Health Club Casual	D	Yes	22.00
Health Club Casual Concession	D	Yes	19.00
Health Club Casual Senior	D	Yes	20.00
Health Club Casual Teen	D	Yes	17.00
Aquahub-Corporate Membership - Dry			
Fortnightly	D	Yes	35.50
Aquahub-Family Membership - Dry			
Fee	D	Yes	103.90
Aquahub-Individual Membership - Dry			
Fee	D	Yes	53.90
Aquahub-Monthly			
Memberships	D	Yes	43.90
Aquahub-50's plus Membership - Dry			
Fee	D	Yes	49.95
Aquahub - Gymnastics			
Per fortnight (m/ship)	D	Yes	38.00
Aquahub-Netball			
Netball-Players/Spec	D	Yes	11.00
Netball-Registration Fees	D	Yes	60.00
Aquahub-Room hire			
stadium hire per hr	D	Yes	145.00
Aquahub-Stadium			
single court per hour	D	Yes	48.00
Aquahub-Personal Training			
10 Pass 30mins 1:1 (1 free session)	D	Yes	455.00
10 Pass 60mins 1:1 (1 free session)	D	Yes	715.00
30mins 1:1	D	Yes	50.00
60mins 1:1	D	Yes	79.00
Start Up Trial - 3 sessions (30mins)	D	Yes	99.00
Aquahub-Active Adults			
Casual Active Adults programs	D	Yes	7.00
Dry Fortnightly	D	Yes	49.95
Per fortnight (m'ship)	D	Yes	35.90
Aquahub-Membership Joining Fee			
Fee	D	Yes	59.00
Aquahub-Creche			
Creche Member - 1 Session	D	Yes	9.00
Creche Member - 2 Sessions	D	Yes	22.00
Occasional Care 1 session	D	Yes	13.00
Occasional Care 2 sessions	D	Yes	26.00
Aquahub-Aquahub Membership - Wet			
Fee	D	Yes	33.90
Aquahub-Adults			
10 Pass Swim Spa Sauna	D	Yes	97.00
10 Visit Adult Swim	D	Yes	69.50
Adult Swim	D	Yes	7.70
Swim Spa Sauna Adult	D	Yes	10.80
Aquahub-Juniors			
Child Swim	D	Yes	6.60

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Aquahub - Concession			
10 Pass Swim Spa Sauna Concession	D	Yes	78.50
10 Visit Child/Concession Swim	D	Yes	62.00
Concession Swim	D	Yes	6.20
Swim Spa Sauna Concession	D	Yes	8.70
Aquahub-Senior Card			
10 Visit Seniors Swim	D	Yes	62.00
Seniors Swim	D	Yes	6.90
Aquahub-Family			
10 Visit Family	D	Yes	198.00
Family Swim (2 adults, 1Child)	D	Yes	22.00
Aquahub - Learn to Swim			
per fortnight m/ship	D	Yes	38.00
Aquahub-Schools Learn to Swim			
per fortnight m/ship	D	Yes	10.00
Aquahub-Water Aerobics			
Water Aerobics	D	Yes	21.90
Aquahub-Sauna & Spa			
Spa/Sauna Upgrade	D	Yes	3.10
Aquahub-Lane Hire			
Lane Hire	D	Yes	37.40
Aquahub-Hydrotherapy Hire			
Hydrotherapy Hire	D	Yes	148.50
Maroondah Leisure Corporate Membership			
Individual Lifestyle Fortnightly	D	Yes	45.82
Joining fee for all memberships	D	Yes	59.00
Maroondah Leisure-Family Membership			
Lifestyle concession fortnightly	D	Yes	90.00
Lifestyle fortnightly	D	Yes	103.90
Mates Lifestyle x 2 - fortnightly	D	Yes	97.00
Mates Lifestyle x 3 - fortnightly	D	Yes	145.50
Mates Lifestyle x 4 - fortnightly	D	Yes	194.00
Teen Lifestyle Fortnightly	D	Yes	26.95
Maroondah Leisure-50+Lifestyle Memb			
Fee	D	Yes	49.95
Maroondah Leisure-Individual Memb			
Lifestyle Concession Fortnightly	D	Yes	47.50
Lifestyle Fortnightly	D	Yes	53.90
Lifestyle Off peak	D	Yes	35.10
Maroondah Leisure-Golf			
Concession	D	Yes	44.10
Fortnightly	D	Yes	51.90
Maroondah Leisure-Aquatics			
Swim Lifestyle Concession Fortnightly	D	Yes	28.80
Swim Lifestyle Fortnightly	D	Yes	33.90
Croydon Memorial Pool Carnival			
Carnival Hire - per hour, exclusive use	D	Yes	280.00
Croydon Memorial Pool Concession			
Pensioners	D	Yes	5.10
Croydon Memorial Pool Schools General Use			
Schools	D	Yes	3.70
Croydon Memorial Pool Juniors			
Juniors	D	Yes	5.40
Croydon Memorial Pool Family Concessions			
Family Concessions	D	Yes	18.30
Croydon Memorial Pool Adults			
Adults	D	Yes	6.40
Croydon Memorial Pool Senior Card			

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Senior Card	D	Yes	5.70
Croydon Memorial Pool Family Membership			
Fee	D	Yes	103.90
Croydon Memorial Pool Individual Memberships			
Fee	D	Yes	53.90
Croydon Memorial Pool Corporate Memberships			
CMP Corp Membership	D	Yes	35.90
Croydon Memorial Pool 50's Plus Membership			
CMP 50's Plus Membership	D	Yes	39.90
Croydon Memorial Pool Aquatics Membership			
Fee	D	Yes	33.90
Ringwood Golf Course Fees			
18 Hole Mid Week - Adult M/W 18 Holes	D	Yes	33.00
18 Hole Mid Week - Concession m/w 18	D	Yes	22.00
18 Hole Mid Week - Senior Card m/w 18	D	Yes	26.00
18 Hole Mid Week - Junior m/w 18	D	Yes	19.00
18 Hole Weekend - Adult W/E 18 Holes	D	Yes	37.00
18 Hole Weekend - Junior w/e 18	D	Yes	20.00
Adult M/W 9 Holes	D	Yes	25.00
Junior m/w 9	D	Yes	15.00
Pension m/w 9	D	Yes	18.00
Senior Card m/w 9	D	Yes	22.00
Weekend - Adult W/E 9 Holes	D	Yes	28.00
Weekend - Junior w/e 9	D	Yes	15.00
Ringwood Golf Course Family Membership			
Fee	D	Yes	103.90
Ringwood Golf Course 50's Plus Membership			
Concession	D	Yes	49.95
Ringwood Golf Equipment Hire			
Buggy Hire	D	Yes	6.00
Club hire 18 holes	D	Yes	40.00
Club hire 9 holes	D	Yes	30.00
The Rings Soccer Intro			
The Rings Thursday Ladies			
Scoresheet	D	Yes	70.00
The Rings Sunday Mixed			
Scoresheet	D	Yes	70.00
The Rings BB Monday Senior			
Scoresheet - Summer Season Fees	D	Yes	70.00
Scoresheet - Winter Season Fees	D	Yes	68.00
The Rings Biddy Ball Skills			
New Enrolment Fee	D	Yes	10.00
Re-enrolment Fee	D	Yes	10.00
The Rings Biddy Ball Play			
Weekly Fee	D	Yes	10.00
The Rings Schools Court Hire			
Per Hour	D	Yes	39.93
The Rings Schools Court Hire			
Casual Shooting	D	Yes	4.50
Off Peak	D	Yes	39.93
Peak	D	Yes	54.00
The Rings General			
Per Hour	D	Yes	5.20
The Rings Family Membership			
Fee	D	Yes	103.90
The Rings ML Individual Member			
Fee	D	Yes	53.90
The Rings Open Days			
Open day	D	Yes	9.00
The Rings Biddy Ball Intro			

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Weekly Fee	D	Yes	10.00
The Rings Basketball Holiday Prog			
Daily Rate	D	Yes	48.00
The Rings Netball Holiday Prog			
The Rings Multi Sports Holiday Prog			
Participation Fee	D	Yes	54.00
The Rings Soccer Holiday Prog			
Participation Fee	D	Yes	48.00
HE Parker Volleyball Badminton Holiday Prog			
Holiday Prog	D	Yes	48.00
HE Parker Netball Holiday Prog			
Holiday Prog	D	Yes	48.00
HE Parker Multi Sports Holiday Prog			
Holiday Prog	D	Yes	54.00
HE Parker School Court Hire			
Court Hire - Schools	D	Yes	39.95
HE Parker General Court Hire			
Fee Off Peak Badminton	D	Yes	15.50
Fee Off Peak Netball Indoor	D	Yes	39.95
Fee Off Peak Netball Outdoor	D	Yes	12.40
Fee Off Peak Table Tennis	D	Yes	14.30
Fee Off Peak Volleyball	D	Yes	29.20
Fee Peak Badminton	D	Yes	15.50
Fee Peak Netball Indoor	D	Yes	54.90
Fee Peak Netball Outdoor	D	Yes	15.50
Fee Peak Table Tennis	D	Yes	18.20
Fee Peak Volleyball	D	Yes	36.60
HE Parker Function Room Hire			
Room Hire - Kitchen	D	Yes	20.00
Room Hire - Combined	D	Yes	60.00
Room Hire - Room A	D	Yes	34.00
Room Hire - Room B	D	Yes	34.00
Dorset Golf Course Fees			
Mid Week - Adult	D	Yes	58.00
Mid Week - Pensioners (old concession)	D	Yes	40.00
Mid Week - Junior	D	Yes	34.00
Mid Week - Seniors	D	Yes	48.00
Weekend - Adult	D	Yes	65.00
Weekend - Junior	D	Yes	35.00
Dorset Golf Course Family Memberships			
Buggy Hire	D	Yes	6.00
Club hire 18 holes	D	Yes	35.00
Fee	D	Yes	103.90
Per fortnight	D	Yes	49.95
Recreation Program Active Participation			
Fee	D	Yes	Varies on type of run
Night Run			
Fee	D	Yes	Varies on type of run
Run Maroondah			
Participation Fee - Community Group	D	Yes	Varies
Tri Maroondah			
Participation Fee - Community Group	D	Yes	Varies
Maroondah Festival			
Community Sites - Marquee Provide	D	Yes	Varies - depends if community group or Commercial Business

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Community Sites - No Infrastructure	D	Yes	Varies - depends if community group or Commercial Business
Carols by Candlelight			
Seasonal & casual use of council facilities	D	Yes	Refer to policy on the Maroondah City Council Website
Quambee Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Nth Ringwood Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Jubilee Park Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Proclamation Park Income			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Heathmont Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Manson Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
HE Parker Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
East Ringwood Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
HE Parker Netball Comp Inc.			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Mullum Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Belmont Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Arrabri Oval			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Cheong Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Eastfield Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Glen Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Gracedale Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Ainslie Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Hughes Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Lipscombe Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Griff Hunt Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Barngeong Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Silcock Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Town Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Croydon Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Dorset Complex			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Sundry Parks Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
East Ringwood Hall			
East Ringwood Hall NFP casual hour rate - Jul to Dec	D	Yes	23.40
East Ringwood Hall NFP casual hour rate - Jan to Jun	D	Yes	24.00
East Ringwood Hall NFP regular hour rate - Jul to Dec	D	Yes	18.20
East Ringwood Hall NFP regular hour rate - Jan to Jun	D	Yes	18.65
East Ringwood Hall NFP Night Hire - Jul to Dec	D	Yes	238.70
East Ringwood Hall NFP Night Hire - Jan to Jun	D	Yes	245.00

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
East Ringwood Hall Community casual hour rate - Jul to Dec	D	Yes	26.50
East Ringwood Hall Community casual hour rate - Jan to Jun	D	Yes	27.20
East Ringwood Hall Community regular hour rate - Jul to Dec	D	Yes	20.80
East Ringwood Hall Community regular hour rate - Jan to Jun	D	Yes	21.30
East Ringwood Hall Community Night Hire - Jul to Dec	D	Yes	260.70
East Ringwood Hall Community Night Hire - Jan to Jun	D	Yes	266.25
East Ringwood Hall Corporate casual hour rate - Jul to Dec	D	Yes	31.20
East Ringwood Hall Corporate casual hour rate - Jan to Jun	D	Yes	32.00
East Ringwood Hall Corporate regular hour rate - Jul to Dec	D	Yes	26.00
East Ringwood Hall Corporate regular hour rate - Jan to Jun	D	Yes	26.65
East Ringwood Hall Corporate Night Hire - Jul to Dec	D	Yes	280.80
East Ringwood Hall Corporate Night Hire - Jan to Jun	D	Yes	287.20
Casual Cleaner 3 hours	D	Yes	110.00
Occupancy Payments			
Tennis Club Rentals	D	Yes	Refer to policy on the Maroondah City Council Website
Sporting Clubs			
Use of facility	D	Yes	Refer to policy on the Maroondah City Council Website
Brushy Creek Hall			
Brushy Creek Hall NFP casual hour rate - Jul to Dec	D	Yes	23.40
Brushy Creek Hall NFP casual hour rate - Jan to Jun	D	Yes	24.00
Brushy Creek Hall NFP regular hour rate - Jul to Dec	D	Yes	18.20
Brushy Creek Hall NFP regular hour rate - Jan to Jun	D	Yes	18.65
Brushy Creek Hall NFP Night Hire - Jul to Dec	D	Yes	353.60
Brushy Creek Hall NFP Night Hire - Jan to Jun	D	Yes	362.45
Brushy Creek Hall Community casual hour rate - Jul to Dec	D	Yes	26.52
Brushy Creek Hall Community casual hour rate - Jan to Jun	D	Yes	27.15
Brushy Creek Hall Community regular hour rate - Jul to Dec	D	Yes	20.80
Brushy Creek Hall Community regular hour rate - Jan to Jun	D	Yes	21.35
Brushy Creek Hall Community Night Hire - Jul to Dec	D	Yes	384.80
Brushy Creek Hall Community Night Hire - Jan to Jun	D	Yes	394.42
Brushy Creek Hall Corporate casual hour rate - Jul - Dec	D	Yes	31.20
Brushy Creek Hall Corporate casual hour rate - Jan to Jun	D	Yes	32.00
Brushy Creek Hall Corporate regular hour rate - Jul to Dec	D	Yes	26.00
Brushy Creek Hall Corporate regular hour rate - Jan - Jun	D	Yes	26.65
Brushy Creek Hall Corporate Night Hire - Jul to Dec	D	Yes	416.00
Brushy Creek Hall Corporate Night Hire - Jan to Jun	D	Yes	426.40
Casual Cleaner 3 hours	D	Yes	110.00
Croydon Swim Club			
Croydon Swimming Club NFP casual hour rate - Jul to Dec	D	Yes	23.40
Croydon Swimming Club NFP casual hour rate - Jan to Jun	D	Yes	24.00
Croydon Swimming Club NFP regular hour rate - Jul to Dec	D	Yes	18.20
Croydon Swimming Club NFP regular hour rate - Jan to Jun	D	Yes	18.65
Croydon Swimming Club Hall NFP Night Hire - Jul to Dec	D	Yes	238.68
Croydon Swimming Club Hall NFP Night Hire - Jan to Jun	D	Yes	244.70
Croydon Swimming Club Community casual hour rate - Jul to Dec	D	Yes	26.52
Croydon Swimming Club Community casual hour rate - Jan to Jun	D	Yes	27.15
Croydon Swimming Club Community regular hour rate - Jul to Dec	D	Yes	20.80
Croydon Swimming Club Community regular hour rate - Jan to Jun	D	Yes	21.35
Croydon Swimming Club Hall Community Night Hire - Jul to Dec	D	Yes	259.74
Croydon Swimming Club Hall Community Night Hire - Jan to Jun	D	Yes	266.25
Croydon Swimming Club Corporate casual hour rate - Jul to Dec	D	Yes	31.20
Croydon Swimming Club Corporate casual hour rate - Jan to Jun	D	Yes	32.00
Croydon Swimming Club Corporate regular hour rate - Jul to Dec	D	Yes	26.00
Croydon Swimming Club Corporate regular hour rate - Jan to Jun	D	Yes	26.65
Croydon Swimming Club Hall Corporate Night Hire - Jul to Dec	D	Yes	280.80
Croydon Swimming Club Hall Corporate Night Hire - Jan to Jun	D	Yes	287.80

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Casual Cleaner 3 hours	D	Yes	110.00
Belmont Pavilion			
Belmont Park Hall NFP casual hour rate - Jul to Dec	D	Yes	23.40
Belmont Park Hall NFP casual hour rate - Jan to Jun	D	Yes	24.00
Belmont Park Hall NFP regular hour rate - Jul to Dec	D	Yes	18.20
Belmont Park Hall NFP regular hour rate - Jan to Jun	D	Yes	24.00
Belmont Park Hall NFP Night Hire - Jul to Dec	D	Yes	194.48
Belmont Park Hall NFP Night Hire - Jan to Jun	D	Yes	23.99
Belmont Park Hall Community casual hour rate - Jul to Dec	D	Yes	26.52
Belmont Park Hall Community casual hour rate - Jan to Jun	D	Yes	23.99
Belmont Park Hall Community regular hour rate - Jul to Dec	D	Yes	20.80
Belmont Park Hall Community regular hour rate - Jan to Jun	D	Yes	23.99
Belmont Park Hall Community Night Hire - Jul to Dec	D	Yes	211.64
Belmont Park Hall Community Night Hire - Jan to Jun	D	Yes	23.99
Belmont Park Hall Corporate casual hour rate - Jul to Dec	D	Yes	31.20
Belmont Park Hall Corporate casual hour rate - Jan to Jun	D	Yes	23.99
Belmont Park Hall Corporate regular hour rate - Jul to Dec	D	Yes	26.00
Belmont Park Hall Corporate regular hour rate - Jan to Jun	D	Yes	23.99
Belmont Park Hall Corporate Night Hire - Jul to Dec	D	Yes	228.80
Belmont Park Hall Corporate Night Hire - Jan to Jun	D	Yes	23.99
Casual Cleaner 3 hours	D	Yes	110.00
Keystone Hall			
Keystone Hall NFP casual hour rate - Jul to Dec	D	Yes	23.40
Keystone Hall NFP casual hour rate - Jan to Jun	D	Yes	24.00
Keystone Hall NFP regular hour rate - Jul to Dec	D	Yes	18.20
Keystone Hall NFP regular hour rate - Jan to Jun	D	Yes	18.65
Keystone Hall NFP Night Hire - Jul to Dec	D	Yes	282.88
Keystone Hall NFP Night Hire - Jan to Jun	D	Yes	290.00
Keystone Hall Community casual hour rate - Jul to Dec	D	Yes	26.52
Keystone Hall Community casual hour rate - Jan to Jun	D	Yes	27.15
Keystone Hall Community regular hour rate - Jul to Dec	D	Yes	20.80
Keystone Hall Community regular hour rate - Jan to Jun	D	Yes	21.35
Keystone Hall Community Night Hire - Jul to Dec	D	Yes	307.84
Keystone Hall Community Night Hire - Jan to Jun	D	Yes	315.55
Keystone Hall Corporate casual hour rate - Jul to Dec	D	Yes	31.20
Keystone Hall Corporate casual hour rate - Jan to Jun	D	Yes	32.00
Keystone Hall Corporate regular hour rate - Jul to Dec	D	Yes	26.00
Keystone Hall Corporate regular hour rate - Jan to Jun	D	Yes	26.65
Keystone Hall Corporate Night Hire - Jul to Dec	D	Yes	332.80
Keystone Hall Corporate Night Hire - Jan to Jun	D	Yes	341.10
Casual Cleaner 3 hours	D	Yes	110.00
Glen Frost Room			
Glen Frost NFP casual hour rate - Jul to Dec	D	Yes	23.40
Glen Frost NFP casual hour rate - Jan to Jun	D	Yes	24.00
Glen Frost NFP regular hour rate - Jul to Dec	D	Yes	18.20
Glen Frost NFP regular hour rate - Jan to Jun	D	Yes	18.65
Glen Frost NFP Night Hire - Jul to Dec	D	Yes	194.48
Glen Frost NFP Night Hire - Jan to Jun	D	Yes	199.35
Glen Frost Community casual hour rate - Jul to Dec	D	Yes	26.52
Glen Frost Community casual hour rate - Jan to Jun	D	Yes	27.15
Glen Frost Community regular hour rate - Jul to Dec	D	Yes	20.80
Glen Frost Community regular hour rate - Jan to Jun	D	Yes	21.30
Glen Frost Community Night Hire - Jul to Dec	D	Yes	211.64
Glen Frost Community Night Hire - Jan to Jun	D	Yes	216.95
Glen Frost Corporate casual hour rate - Jul to Dec	D	Yes	31.20
Glen Frost Corporate casual hour rate - Jan to Jun	D	Yes	32.00
Glen Frost Corporate regular hour rate - Jul to Dec	D	Yes	26.00
Glen Frost Corporate regular hour rate - Jan to Jun	D	Yes	26.65

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Glen Frost Corporate Night Hire - Jul to Dec	D	Yes	228.80
Glen Frost Corporate Night Hire - Jan to Jun	D	Yes	234.50
Bill Wilkins Lodge			
Bill Wilkins Lodge NFP casual hour rate - Jul to Dec	D	Yes	23.40
Bill Wilkins Lodge NFP casual hour rate - Jan to Jun	D	Yes	26.15
Bill Wilkins Lodge NFP regular hour rate - Jul to Dec	D	Yes	18.20
Bill Wilkins Lodge NFP regular hour rate - Jan to Jun	D	Yes	20.50
Bill Wilkins Lodge NFP Night Hire - Jul to Dec	D	Yes	296.14
Bill Wilkins Lodge NFP Night Hire - Jan to Jun	D	Yes	303.40
Bill Wilkins Lodge Community casual hour rate - Jul to Dec	D	Yes	26.52
Bill Wilkins Lodge Community casual hour rate - Jan to Jun	D	Yes	27.15
Bill Wilkins Lodge Community regular hour rate - Jul to Dec	D	Yes	20.80
Bill Wilkins Lodge Community regular hour rate - Jan to Jun	D	Yes	21.35
Bill Wilkins Lodge Community Night Hire - Jul to Dec	D	Yes	322.27
Bill Wilkins Lodge Community Night Hire - Jan to Jun	D	Yes	315.55
Bill Wilkins Lodge Corporate casual hour rate - Jul to Dec	D	Yes	31.20
Bill Wilkins Lodge Corporate casual hour rate - Jan to Jun	D	Yes	32.00
Bill Wilkins Lodge Corporate regular hour rate - Jul to Dec	D	Yes	26.00
Bill Wilkins Lodge Corporate regular hour rate - Jan to Jun	D	Yes	26.65
Bill Wilkins Lodge Corporate Night Hire - Jul to Dec	D	Yes	348.40
Bill Wilkins Lodge Corporate Night Hire - Jan to Jun	D	Yes	341.10
Casual Cleaner 3 hours	D	Yes	110.00
Federation Estate Lifestyle Centre			
Facility Hire (Prices vary according to quote)	D	Yes	Varies according to quote
Federation Cultural Centre			Varies according to quote
Federation Estate Hire of Studio 1	D	Yes	Varies according to quote
Federation Estate Hire of Studio 3	D	Yes	Varies according to quote
Federation Estate Hire of Studio 4	D	Yes	Varies according to quote
Federation Estate Per month	D	Yes	Varies according to quote
Karralyka Theatre Hire			
Commercial Performance (Prices vary according to quote)	D	Yes	Varies according to quote
Commercial Rehearsal (Prices vary according to quote)	D	Yes	Varies according to quote
Community Performance (Prices vary according to quote)	D	Yes	Varies according to quote
Community Rehearsal (Prices vary according to quote)	D	Yes	Varies according to quote
Not for Profit Performance (Prices vary according to quote)	D	Yes	Varies according to quote
Not for Profit Rehearsal (Prices vary according to quote)	D	Yes	Varies according to quote
Karralyka Theatre Tickets			
Theatre Tickets (Prices vary according to quote)	D	Yes	Varies according to quote
Karralyka Theatre Equipment			
Theatre Equipment (Prices vary according to quote)	D	Yes	Varies according to quote
Karralyka Theatre Labour			
Theatre labour (Prices vary according to quote)	D	Yes	Varies according to quote
Karralyka Morning Music			
Morning Music (show and morning tea)	D	Yes	21.50
Karralyka Functions-Other			
Breakfast Events (Prices vary according to quote)	D	Yes	Varies according to quote
Cocktail Events (Prices vary according to quote)	D	Yes	Varies according to quote
Commercial Full Day - Banquet Room (all 3 rooms)	D	Yes	2,180.00
Commercial Full Day - Maroondah Room	D	Yes	1,260.00
Commercial Full Day - Mt Dandenong & Mullum Rooms	D	Yes	1,260.00
Commercial Full Day - Mt. Dandenong Room	D	Yes	620.00
Commercial Full Day - Mullum Room	D	Yes	620.00
Commercial Half Day - Banquet Room (all 3 rooms)	D	Yes	1,785.00
Commercial Half Day - Maroondah & Mullum Rooms	D	Yes	1,460.00
Commercial Half Day - Maroondah & Mullum Rooms	D	Yes	1,730.00
Commercial Half Day - Maroondah Room	D	Yes	1,025.00
Commercial Half Day - Mt Dandenong & Mullum Rooms	D	Yes	1,025.00
Commercial Half Day - Mt. Dandenong Room	D	Yes	532.00
Commercial Half Day - Mullum Room	D	Yes	532.00
Conference Full Day - 8 Hours	D	Yes	59.50

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
Conference Half Day - 5 Hours	D	Yes	53.50
Dinner Events (Prices vary according to quote)	D	Yes	Varies according to quote
Lunch Events (Prices vary according to quote)	D	Yes	Varies according to quote
Not For Profit Full Day - Banquet Room (all 3 rooms)	D	Yes	1,730.00
Not For Profit Full Day - Maroondah Room	D	Yes	960.00
Not For Profit Full Day - Mt Dandenong & Mullum Rooms	D	Yes	960.00
Not For Profit Full Day - Mt. Dandenong Room	D	Yes	480.00
Not For Profit Full Day - Mullum Room	D	Yes	480.00
Not For Profit Half Day - Banquet Room (all 3 rooms)	D	Yes	1,385.00
Not For Profit Half Day - Maroondah & Mullum Rooms	D	Yes	1,130.00
Not For Profit Half Day - Maroondah & Mullum Rooms	D	Yes	1,365.00
Not For Profit Half Day - Maroondah Room	D	Yes	795.00
Not For Profit Half Day - Mt Dandenong & Mullum Rooms	D	Yes	795.00
Not For Profit Half Day - Mt. Dandenong Room	D	Yes	412.00
Not For Profit Half Day - Mullum Room	D	Yes	412.00
Pre Theatre Dinner	D	Yes	54.00
School Function (Prices vary according to quote)	D	Yes	Varies according to quote
Sporting Club Function (Prices vary according to quote)	D	Yes	Varies according to quote
Community Services			
Wyreena Facility Hire			
Facility Hire	D	Yes	Varies according to quote
Wyreena Music Cafe			
Wyreena Open Day Music Café	D	Yes	35.00
Wyreena Course Fees Term 1			
Adults	D	Yes	Varies according to course
Adults with a disability	D	Yes	Varies according to course
Children	D	Yes	Varies according to course
Makers workshops	D	Yes	Varies according to course
Wyreena Course Fees Term 2			
Adults	D	Yes	Varies according to course
Adults with a disability	D	Yes	Varies according to course
Children	D	Yes	Varies according to course
Makers workshops	D	Yes	Varies according to course
Wyreena Course Fees Term 3			
Adults	D	Yes	Varies according to course
Adults with a disability	D	Yes	Varies according to course
Children	D	Yes	Varies according to course
Makers workshops	D	Yes	Varies according to course
Wyreena Course Fees Term 4			
Adults	D	Yes	Varies according to course
Adults with a disability	D	Yes	Varies according to course
Children	D	Yes	Varies according to course
Makers workshops	D	Yes	Varies according to course
Wyreena School Holiday			
Wyreena School Holidays Fees Course Fees	D	Yes	Varies according to workshop
Wyreena Arts Lounge			
Rental hire fees for Gallery	D	Yes	156.00
Holiday Program			
Holiday Program	D	No	61.00
Inclusion Support Subsidy	D	No	23.00
Federation Estate Gallery			
Fees for Hire of the Gallery 1 For 8 week blocks	D	Yes	927.00
HACC Home Domestic Care			
high fee	D	No	Service transitioning to external party
low fee	D	No	Service transitioning to external party

FEES AND CHARGES 2019/20			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2019/20 Fees & Charges Incl. GST
medium fee	D	No	Service transitioning to external party
HACC Personal Care			
high fee	D	No	Service transitioning to external party
low fee	D	No	Service transitioning to external party
medium fee	D	No	Service transitioning to external party
HACC Respite Care			
high fee	D	No	Service transitioning to external party
low fee	D	No	Service transitioning to external party
medium fee	D	No	Service transitioning to external party
HACC Property Mtce			
high fee	D	No	Service transitioning to external party
low fee	D	No	Service transitioning to external party
medium fee	D	No	Service transitioning to external party
Social Support			
Shopping/library Return Trip	D	No	4.70
Family Day Care			
Family Day Care - Fee	D	No	7.25
Family Day Care - Levy	D	No	4.40
Occasional Day Care			
Inclusion Support Subsidy	D	No	23.00
Occasional Day Care - Parents fee (half day)	D	No	42.00
Occasional Day Care - Parents fee (full day)	D	No	74.00
HACC Allied Health			
OT fee High Fee/ Per Hour	D	No	100.40
OT fee low fee	D	No	9.90
OT fee medium fee	D	No	15.20
Social Inclusion & Well Being			
High Fee - CORE PER HOUR PAG CORE/MENS SHED/HACC PAG HIGH	D	No	13.80
High Fee - HIGH PER HOUR PAG CORE/MENS SHED/HACC PAG HIGH	D	No	19.30
Low Fee - Program/Transport Only PAG CORE/MENS SHED/HACC PAG HIGH	D	No	7.60
Low Fee - Program/Transport plus Meal PAG CORE/MENS SHED/HACC PAG HIGH	D	No	16.10
Maroondah Police Seniors Register			
Seniors Register	D	No	30.00
Maternal Child Health Norwood			
Community hourly rate	D	Yes	22.50
Meals on Wheels			
High fee	D	No	14.90
low fee	D	No	8.80

To contact Council

- phone: 1300 88 22 33 or (03) 9298 4598
- visit our website at: www.maroondah.vic.gov.au
- email maroondah@maroondah.vic.gov.au

Translating and Interpreter Service
13 14 50

National Relay Service (NRS)
13 36 77

MaroondahCityCouncil
@CityofMaroondah
CityofMaroondah
Maroondah City Council