

Maroondah City Council Proposed Budget 2021/22



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Front page image: *Ringwood Golf offers junior clinics with PGA Professional Darren Rowland. Children can learn swing techniques, course play, gaining a handicap and competition golf.*

Message from the Mayor and Chief Executive Officer

On behalf of Maroondah City Council, we are pleased to present the proposed 2021/22 Budget to the Maroondah community.

In preparing the proposed 2021/2 Budget, Council has taken in to consideration the ongoing impacts of the COVID-19 pandemic, which was declared on 11 March 2020 by the World Health Organisation.

As discussed in last year's Budget and in other documents over the past 12 months, the impact of the pandemic on Council has been profound. While Council has continued to provide the majority of its services during the various stages of the COVID-19 pandemic, the required long-term closures during 2020 and short reactive shutdowns during the first half of 2021 has resulted in a cumulative loss of approximately \$20 million across the 2019/20 and 2020/21 financial years. These closures and shutdowns particularly impacted our leisure facilities, such as Karralyka, Aquanation, Aquahub, Ringwood and Dorset Golf, The Rings and Maroondah Nets that, resulted in a loss of \$12.7 million. It has also meant a redirection of resources and/or funding in excess of \$10 million to respond to COVID-19 in the 2019/20 and 2020/21 financial years.



As a consequence the proposed 2021/22 Budget has been reviewed to take in to account the financial outcomes from the past two years, as well as the ongoing impacts for 2021/22. This includes a review of Council's services, income and capital work projects, as well as a detailed review of the long term Financial Plan.

Specifically, for the 2021/22 financial year, Council proposes to continue to adapt its service delivery resulting in a \$451k realignment of budget towards COVID-19 relief and recovery responses for the Maroondah community, as identified in the Maroondah COVID-19 Recovery Plan. This Plan has been developed based on input from over 2,800 responses to [various community consultation activities](#), local social and economic data, and feedback from local agencies, organisations and specialist advisory committees and groups.

Council continues to work towards the community's vision as outlined in *Maroondah 2040 - Our future together*. The vision is the foundation from which Council shapes its long term plans for the municipality. Following extensive community and key stakeholder consultation this long term vision for the future of Maroondah was adopted in late 2014. The Vision has undergone further consultation with our community to provide a revised vision that captures the latest community aspirations and priorities, emerging themes and trends, and provides the strategic blueprint for Council and the community to continue to work together to shape the future of Maroondah to the year 2040. This refreshed Maroondah 2040 Community Vision was adopted by Council on 22 June 2020. The community aspirations and priorities are grouped into eight broad outcome areas that provide the structure for the draft Maroondah City Council Plan 2021-25 (Council Plan).

The draft Council Plan has been developed based on the community directions in Maroondah 2040 and a range of community consultation activities undertaken over recent months, including a deliberative engagement process during early 2021 as required by the new Local Government Act 2020. The Council Plan sets the key directions and priority actions for the medium term to work towards the aspirations of the Maroondah community looking ahead to the year 2040. The community outcome areas (Strategic Objectives) and 34 priority actions (Major Initiatives) are detailed in Section 2 of this document.

Budget Highlights

The 2021/22 budget contains 36 major initiatives as identified in the Council Plan. These initiatives will contribute to the achievement of the four-year Council Plan key directions and ultimately the preferred outcome as outlined in Maroondah 2040.

Some initiatives include:

- ☐ Implement the Maroondah COVID-19 Recovery;
- ☐ Complete a strategic review of shopping centres in Maroondah, and plan and implement infrastructure and amenity improvements;
- ☐ Design the Karralyka Centre redevelopment, and undertake staged redevelopment works;
- ☐ Develop and implement Council's Waste, Litter & Resource Recovery Strategy;
- ☐ Design and construct activity centre carparks in Croydon, Ringwood and Heathmont; and at Heatherdale station;
- ☐ Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct;
- ☐ Implement the Gender Equality Act 2020, including Council's Gender Equality Action Plan; and
- ☐ Implement the new Local Government Act 2020.

An extensive Capital Works Program of \$48.25 million will be undertaken in 2021/22. This capital investment includes funding of \$28.28 million from Council operations and cash holdings; \$18.86 million from external grants; \$0.92 million from asset sales; and \$0.19 million from contributions.

Highlights of the 2021/22 Capital Works Program include:

Program	\$ (million)	Details
Buildings	\$30.124	- Activity Centre Carpark Development Program - at Croydon, Heathmont and Ringwood (\$16.55 million). - Community Facilities Improvement Program (\$2.56 million). - Pavilion redevelopment (\$7.61 million) - Cheong Park, Springfield Reserve, Dorset Recreation Reserve and Jubilee Park. - Croydon Community Wellbeing Precinct redevelopment (\$1.0 million) - Upgrade and renewal of Sporting and Community Group facilities on Council land (\$0.30 million) - Community Facilities Improvements (\$0.19 million) – to improve accessibility to Council facilities for people with disabilities
Roads	\$2.270	- Local road renewal program (\$0.99 million) - Local road reconstruction (\$0.43 million) - Kerb and channel replacement works (\$0.60 million) - Local area traffic management (\$0.95 million)
Footpaths & cycleways	\$2.321	- Footpath replacement works (\$0.96 million) - Footpath construction program (\$1.10 million) - Disability footpath access (\$0.26 million)
Carparks	\$0.425	Carpark improvement program (\$0.43 million)
Drainage	\$2.829	Stormwater drainage renewal program including but not limited to, New Street, Ringwood - Flood Mitigation Works (Continuation of New Street Road Renewal) \$1.2 million; Wingate Avenue Flood Mitigation Works \$0.2 million;

		Murray Road, Croydon - Easement Drainage Construction \$0.2 million; Drainage Relining Works \$0.1 million
Recreational, leisure and community facilities	\$1.032	• Sports field lighting improvement program (\$0.21 million) • Sports infrastructure renewal including cricket nets, coaches boxes and scoreboards (\$0.27 million) • Golf Course improvement program (\$0.39 million)
Parks and open space	\$4.755	• Open space playground improvement program (\$0.56 million) • Open space improvement program (\$0.32 million) • Tree improvement program (\$0.59 million) • Reimagining Tarralla Creek Stormwater Harvesting (\$1.78 million) • Reimagining Tarralla Creek Stage 1 (\$1.30 million)

The Rate Rise & Rate Capping

Councils have the obligation to levy rates and charges under the Local Government Act 2020 to fund and deliver essential community infrastructure and services. The rates Councils collect are a form of property tax. The value of each property is used as the basis for calculating what each property owner will pay.

Calculating how much each property owner pays in rates involves determining the total amount of rate revenue required and dividing this across the total value of all rateable properties to establish a rate in the dollar. The rate in the dollar is then applied against each individual property value to calculate how much each property owner pays.

All of Victoria's 79 Councils have been operating under rate caps since 1 July 2016. Each year the Minister for Local Government sets a cap on rate increases based on that period's Consumer Price Index (CPI) and advice from the Essential Services Commission (ESC). The rate cap limits the total amount a Council can increase its rates each year based on the amount it levied in the previous year.

The decision must be made by 31 December each year to apply to rates in the following financial year. For the 2021/22 financial year, Council's rate rise has been capped at 1.5%. While Councils may seek approval to increase rates above the rate cap, Council's 10 year Financial Plan has no intention to do so.

The rate cap applies to the Council's total rate revenue and not individual properties. In many cases, an individual rates bill may increase or decrease by more (or less) than the capped rise amount. This may happen because:

- the value of the property has increased or decreased in relation to the value of other properties in the Council;
- other charges and levies that are not subject to the cap, such as the waste charge, has risen. The capped increases apply to the general rates only; and
- the amount of rates levied from properties of that type (residential, commercial or industrial) has changed through the Council's application of differential rates.

Council recognises that throughout the pandemic, some members of the community may have difficulty paying their rates, and has a Financial Hardship Policy, which includes offering payment arrangements based on individual ratepayer circumstances. At the same time, it has assisted in Council being able to deliver on key and targeted pandemic relief and recovery initiatives.

Further information on Rates and Charges can be found in Section 6 Notes to financial statements within this document.

Waste Management - Recycling

Over the last 30 years, recycling has been considered a critical service experienced by all and one that should be an expected service. As documented in the past two years, the recycling industry has been through some challenging moments and events that are disrupters on a global scale. These challenging events are still foreseeable into the future; however, Maroondah will be working towards a pathway that results in an efficient and resilient recycling system. Maroondah will continue to work closely with the State and Federal Governments to make inroads in the recycling sector. On the 6 March 2020, the State Government issued a paper and Policy to Transform Recycling in Victoria. It is a circular economy policy with a 10-year action plan. The State Government will look to invest more than \$300 million to help transform the recycling sector and reduce waste. Maroondah adopted its 10-year waste strategy on the 26 April 2021 to align with State direction and the State Government Policy and drive key initiatives to reduce waste and undertake steps to improve recovery.

Maroondah has also had to manage its recycling processing during times of great uncertainty, however, throughout the crisis, Maroondah has committed annually to ensuring that recycling lives strong in the municipality.

For waste services to be delivered effectively and efficiently throughout the municipality and particularly recycling, the charge for 2021/22, incorporating kerbside collection, green waste and recycling, will increase by just over 8% from the 2020/21 level. This increase in price, assists the municipality in maintaining its contractual relationship with its recycling contractor and ensure a reliable and environmentally friendly waste processing service is delivered.

Other Challenges

In addition to the pandemic impacts on the proposed 2021/22 Budget, the Victorian Government cap on rates and the waste management challenges, Maroondah also faces a range of other challenges, which include:

- ☐ Funding the renewal of infrastructure and community assets;
- ☐ Cost shifting from other levels of government - where a level of service has become an expectation in the community;
- ☐ Delivering on relief and recovery initiatives, whilst maintaining a high level of service across all areas of Council;
- ☐ Complex environments amongst emerging technologies; and
- ☐ Funding expectations of enhanced service provision.

This Proposed Budget has been set using a rigorous process of consultation and review and Council endorses it as a balanced, sustainable and responsible platform to ensure enhanced services, protection of Council's \$1.87 billion in net assets, the delivery of \$48.2 million extensive capital projects, an underlying surplus of \$3.8 million excluding extraordinary items, and a financially prudent future for our community.



Cr Kylie Spears
Mayor



Mr Steve Kozlowski
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Council Plan as part of Council's Integrated Planning Framework. This Framework guides Council in identifying community needs and aspirations over the long term (Maroondah 2040 Community Vision), medium term (Council Plan 2021-2025) and short term (Service Delivery Plans and Budget) and then holding itself accountable (Annual Report and Audited Statements).

1.1 Integrated Planning Framework

Council's strategic documents are linked to an Integrated Planning Framework. Council's Integrated Planning Framework seeks to ensure Council's activities and financial resources are aligned in order to meet the aspirations, needs and expectations of the Maroondah community. The framework ensures a clear linkage between community needs and aspirations, vision, strategies, policies and service delivery of Council.



Figure 1: Maroondah City Council's Integrated Planning Framework

Council's framework is underpinned by the shared long-term community vision outlined in *Maroondah 2040 'Our Future Together'*. Council has recently undertaken a review of *Maroondah 2040 'Our future together'* in consultation with the Maroondah community. The refreshed Community Vision was adopted in June 2020.

The community aspirations and priorities for the future of Maroondah have been grouped into eight broad outcome areas that provide the structure for the Council Plan 2021-2025 (Council Plan). These community outcome areas comprise:

- A safe, healthy and active community
- A prosperous and learning community
- A vibrant and culturally rich community
- A clean, green and sustainable community
- An accessible and connected community
- An attractive, thriving and well-built community
- An inclusive and diverse community
- A well governed and empowered community

The strategic direction through Maroondah 2040, the Council Plan, and the Financial Plan has resulted in detailed service delivery plans across each of Council's service areas. These plans are reviewed annually to ensure alignment with community needs and expectations.

The framework both feeds into and is supported by a number of other key planning documents – in particular Council's budget, legislated plans and strategies and a broad range of supporting strategies and policies adopted by Council.

To ensure Council has the capacity to work towards the achievement of the Maroondah 2040 Community Vision, a Financial Plan has been prepared to guide the financial resources of Council over the next 10 years. This plan is updated annually.

From the Financial plan evolves a Budget that provides specific targets in relation to financial resources for the next financial year and a framework to ensure strategies and commitments are transformed into 'on the ground' results. The Budget specifies goals against which Council can measure its progress and performance whilst also articulating sources of revenue and how that revenue is spent in delivering services to the community.

1.2 Our Purpose

Our Community Vision

Maroondah will be a vibrant and diverse city with a healthy and active community, living in green and leafy neighbourhoods which are connected to thriving and accessible activity centres contributing to a prosperous economy within a safe, inclusive and sustainable environment.

Organisational Vision

We will foster a prosperous, healthy and sustainable community.

Our Mission

We are dynamic and innovative leaders, working in partnership to enhance community wellbeing.

Our Workplace Values

- We are **ACCOUNTABLE** to each other and our community
- We collaborate in an adaptable and **SUPPORTIVE** workplace
- We **PERFORM** at our best
- We are open, honest, **INCLUSIVE** and act with integrity

- We ensure every voice is heard, valued and **RESPECTED**
- We are brave, bold and achieve **EXCELLENCE**

1.3 What Our Community Said

The Budget evolves from Maroondah 2040 - Our future together. Broad engagement was undertaken in both the development, and recent interim review, of the Maroondah 2040 Community Vision. This engagement included surveys, forums, workshops and events with community members, stakeholders, Advisory Committees and employees.

The Budget has also been informed by the outcomes of recent engagement undertaken for the Maroondah COVID-19 Recovery Plan, including over 3,000 community survey responses; and broad scale engagement for the Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031 during 2019 and 2020.

1.4 Deliberative Engagement

Under the Local Government Act 2020, Council is required to prepare the Budget in accordance with its deliberative engagement practices. Over a period of six weeks, and ten sessions, a panel of 40 community members came together to deliberate on the topics of health and wellbeing; liveable communities; environment; and assets. The inputs and recommendations from this panel have informed the Finance Plan, Council Plan 2021-2025, and four-year Budget and will also inform a range of Council's future strategic work, projects and service delivery.

1.5 Future Outcome Areas (Strategic Objectives)

The Council Plan articulates eight future outcome areas (strategic objectives), each with a set of four-year key directions (strategies), priority actions, Council Plan indicators (strategic indicators) and supporting strategies and plans. The priority actions (major initiatives) work towards the achievement of the key directions, and ultimately the outcome areas and vision outlined in *Maroondah 2040 'Our future together'*.

Council delivers services and initiatives under 14 major service areas. Each contributes to the achievement of the future outcome areas as set out in *Maroondah 2040 'Our future together'* and Council Plan. The Budget converts these services and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The following table lists the eight community outcome areas as described in the Council Plan.

Outcome Area	Vision Statements
1. <i>A safe, healthy and active community</i>	In 2040, Maroondah will be a safe, healthy and active community where all people have the opportunity to experience enhanced levels of social, emotional and physical wellbeing.
2. <i>A prosperous and learning community</i>	In 2040, Maroondah will be a thriving regional centre of economic activity and education, where the sustainable growth of local businesses is supported, and diverse lifelong learning opportunities are accessible for all community members.
k3. <i>A vibrant and culturally rich community</i>	In 2040, Maroondah will be a vibrant and creative community recognised for celebration of the arts, cultural expression and diverse entertainment options.
4. <i>A clean, green and sustainable community</i>	In 2040, Maroondah will be a resilient community committed to sustainable living, enhancing our natural environment, and providing leadership in responding to climate change.

5. <i>An accessible and connected community</i>	In 2040, Maroondah will be accessible for all ages and abilities with walkable neighbourhoods, sustainable transport options, and a safe integrated transport network.
6. <i>An attractive, thriving and well built community</i>	In 2040, Maroondah will be an attractive, sustainable and well built community with thriving activity centres and a network of neighbourhoods where everyone has the opportunity to live, work and play locally.
7. <i>An inclusive and diverse community</i>	In 2040, Maroondah will be an inclusive and equitable community where all people are valued, supported and socially connected, and diversity is embraced and celebrated.
8. <i>A well governed and empowered community</i>	In 2040, Maroondah will be an empowered community actively engaged in local decision making, led by an innovative community inspired Council that collaborates regionally and proactively champions local needs.

2. Services and initiatives and service performance indicators

Working towards the Vision outlined in *Maroondah 2040* and the achievement of the future outcomes (strategic objectives), we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives (priority actions) and service performance indicators for each service area are described in the following section.

2.1 Outcome Area (Strategic Objective) 1: A safe, healthy and active community

Service and Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Youth and Children's Services				
Youth and Children's Services works to raise the wellbeing of Maroondah's children, young people and their families by performing a wide range of roles and functions. Key services and functions include: - Youth development programs, individual support services and events for young people - Vacation Care Programs, Family Day Care and Occasional Care Services for children - Information and education sessions for parents - Professional learning program for early childhood educators - Working with schools to enhance student wellbeing through the School Focussed Youth Service - Maroondah plus 10 Schools project - Capacity building initiatives for professionals including education and professional networks - Supporting kindergartens - Facility provision and management - Community and online engagement - Strategic planning, projects and sector development	Inc	1,093	1,045	715
	Exp	2,746	2,633	2,774
	Surplus / (deficit)	(1,653)	(1,589)	(2,059)
Community Health				
The City of Maroondah has a comparatively healthy community, residing in a clean and safe environment. Council plays an instrumental role protecting and promoting the health and wellbeing of the community through education and prevention strategies while supporting sustainable safe environments. A broad range of proactive and reactive activities are undertaken to reduce public health risks that include the registration and assessment of food and health businesses, statutory food and water sampling, communicable disease investigations, preventative health services and advice that include Immunisation Services and general health promotion activities.	Inc	640	668	666
	Exp	1,548	1,469	1,612
	Surplus / (deficit)	(908)	(800)	(946)
Emergency Management				
Emergency Management prepares for and responds to emergencies in accordance with the Emergency Management Act Council is responsible for the planning, preparation, training and exercising of emergency processes and works collaboratively across the region to improve consistency in operations. Within this framework Council has responded to the Covid-19 pandemic coordinating community relief services as well as planning for the city's economic, social and community recovery.	Inc	19	-	-
	Exp	143	126	130
	Surplus / (deficit)	(124)	(126)	(130)

Service and Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Council and Community Planning				
This team oversees the integrated planning and delivery of Council activities in accordance with organisational goals, objectives and budgets. The team facilitates community wellbeing, disability advocacy, social research, community safety, and on-the-ground community development activities. It oversees the development and implementation of the community vision, Maroondah 2040, coordinates the development and implementation of the Maroondah Health and Wellbeing Plan, Disability Policy and Action Plan and Reconciliation Action Plan. It also leads Council policy development on social issues such as: affordable housing, gender equity and gambling. The team supports the following Committees: Maroondah Access, Inclusion and Equity, Maroondah Community Health and Wellbeing, Maroondah Disability Advisory, Maroondah Liveability, Safety and Amenity as well as the Maroondah Communities of Wellbeing initiative. In addition it oversees Council's Community Grants funding program, supports the work of the Maroondah Liquor Accord, coordinates the Maroondah's Community Houses Network, supports Preventing Violence Against Women and gender equity activities, leads disability initiatives and advocacy and prepares funding applications as appropriate. It coordinates the preparation of the Annual Report and Council Plan, facilitates service delivery planning across the organisation, coordinates reporting on the Local Government Performance Reporting Framework and supports organisation wide policy development and strategy development. The team has also contributed to Council's COVID-19 community relief and recovery initiatives.	Inc	30	78	1
	Exp	1,515	1,458	1,759
	Surplus / (deficit)	(1,486)	(1,380)	(1,758)
Maroondah Leisure				
This area provides a broad range of services, activities and facilities to meet the needs of Maroondah's diverse community. The service area provides support, management and operation of Council's major leisure facilities, including Aquahub, Aquanation, Croydon Memorial Pool, Dorset and Ringwood Golf, The Rings and Maroondah Nets. The service area also has a strong focus on service co-ordination and policy development.	Inc	14,847	10,200	20,595
	Exp	16,169	14,746	19,102
	Surplus / (deficit)	(1,322)	(4,546)	1,493
Sports, Recreation and Events				
This service area supports and encourages community involvement in physical activity via direct and indirect service provision through: - Casual and Seasonal allocation of sports fields and pavilions; - Community Facilities Tenancy agreement development and management; - Events and Festivals; Direct service provision, support and advice for community based events; - Community sporting liaison and advocacy; Capital works project planning and co-ordination; - Promotion of participation in physical activity; Information dissemination and direct liaison with sport and recreation groups; - Leisure planning and policy development; and - Facility management of 72 community buildings and Club development initiatives.	Inc	500	594	596
	Exp	2,276	1,221	1,255
	Surplus / (deficit)	(1,776)	(626)	(659)

Service and Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Maternal and Child Health Services				
The Maternal and Child Health service is a state-wide universal service for families with children from birth to school age. The service is delivered at seven Maternal and Child Health centres across the municipality and is provided in partnership with the Department of Education and Early Childhood Development. Council also provides an enhanced service focusing on children, mothers and families at risk of poor health and community wellbeing outcomes. In addition, the Maroondah program includes, a lactation service, early parenting program, a dad's program, a Burmese family program, and an extensive needs-based parenting education group program. The service also works in close partnership with a wide range of external organisations such as Eastern Health, EACH, CYMHS (Child and Youth Mental Health Services) and Refugee Health Services to deliver innovative and targeted programs to ensure the wellbeing of children and families connected with the service.	Inc	1,123	1,527	1,435
	Exp	2,637	3,128	2,955
	Surplus / (deficit)	(1,514)	(1,602)	(1,520)
Sportsfields				
This function provides maintenance and renewal of Council's 48 sports fields which includes cricket pitch turf management.	Inc	-	-	-
	Exp	1,590	1,740	1,645
	Surplus / (deficit)	(1,590)	(1,740)	(1,645)

Major Initiatives (Priority Actions)

- 1) Implement the Maroondah COVID-19 Recovery Plan
- 2) Review, update and implement Council's Physical Activity Strategy, and develop and implement an Indoor High Ball (Basketball, Netball and Volleyball) Strategy
- 3) Design and construct a dog park in Ringwood North
- 4) Design and construct sporting infrastructure upgrades at Jubilee (regional cricket hub), Proclamation, Springfield, Cheong and Ainslie Parks, and at Dorset Recreation and Silcock Reserves
- 5) Finalise and implement Council's Liveability, Wellbeing and Resilience Strategy 2021-2031 (incorporating the Municipal Public Health Plan and Active and Healthy Ageing Initiative)
- 6) Work in partnership with a broad range of service providers and agencies, to develop and deliver services and cultural experiences in the Croydon Community Wellbeing Precinct

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (the number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Food Safety	Health And Safety	Critical and major non-compliance outcome notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council)	Number of critical and major non-compliance outcome notifications about a food premises followed up / Total number of critical and major non-compliance outcome notifications about food premises
Maternal and Child Health	Participation	Defined as the percentage of children enrolled who participate in the MCH service	Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service
Maternal and Child Health	Participation	Defined as the percentage of Aboriginal children enrolled who participate in the MCH service	Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service

2.2 Outcome Area (Strategic Objective) 2: A prosperous and learning community

Service and Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Business & Activity Centre Development				
Business & Activity Centre Development's key focus is strengthening the local economy, recognising that a healthy community is built on a strong local economy. The team stewards investment attraction and development of the Ringwood Metropolitan Activity Centre, the Croydon Major Activity Centre and the Bayswater Business Precinct. The team delivers a collaborative co-work space, business programs, workshops and events and information all designed to develop, strengthen, connect and celebrate our businesses. The team develops partnerships with business, investors, governments, education provider and others as these are critical to delivery. All activities are designed to support business growth and employment throughout Maroondah and the region.	Inc	193	180	256
	Exp	1,652	1,512	1,751
	Surplus / (deficit)	(1,459)	(1,332)	(1,495)
Libraries				
Maroondah City Council provides two library facilities – one in Ringwood and one in Croydon. The library service is delivered under a regional partnership model by Eastern Regional Libraries Corporation.	Inc	-	-	-
	Exp	2,891	2,821	3,068
	Surplus / (deficit)	(2,891)	(2,821)	(3,068)

Major Initiatives (Priority Action)

- 7) Complete a strategic review of shopping centres in Maroondah, and plan and implement infrastructure and amenity improvements
- 8) Work in partnership to implement the Bayswater Business Precinct transformation strategy and investigate and implement opportunities to enhance business capability, skill development, employment and education pathways for the manufacturing sector
- 9) Work in partnership with the Victorian Government to plan for and support the rollout of funded three-year-old kindergarten in Maroondah
- 10) Facilitate co-working opportunities and spaces in Maroondah

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Number of active library borrowers (percentage of the municipal population that are active library borrowers)	Number of active library borrowers (reported on a 3-year rolling period) / Municipal population over the last 3 years

2.3 Outcome Area (Strategic Objective) 3: A vibrant and culturally rich community

Service and Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Arts and Cultural Development				
Arts, creativity and cultural vitality are a key part of Maroondah's liveability. The Arts and Cultural Development team present, support and facilitate a wide range of creative opportunities across Maroondah, ensuring it is culturally rich and vibrant in line with the community's aspirations. The team develops and delivers dynamic and exciting arts programming for all ages and abilities within high calibre indoor and outdoor arts spaces including Ringwood arts precinct, ArtSpace at Realm, Maroondah Federation Estate Gallery and Wyreena Community Arts Centre. All art forms are included, from visual arts to music, from performance to digital media. Innovative visual and performing arts programming, including arts incubators and the McGivern Painting Prize valued at \$25,000, bring highly skilled artists and a wide range of visitors to Maroondah from across the eastern region and beyond. Workshops, classes, events and networking programmes respond to local community needs, while the Grants program supports a diverse range of community initiatives. Arts and Cultural Development also foster creative placemaking initiatives within Maroondah's activity centres and manage the Maroondah City Art Collection and the Public Art Program, enhancing Council's facilities and adding value to the outdoor and built environment.	Inc	260	119	319
	Exp	1,432	1,224	1,479
	Surplus / (deficit)	(1,172)	(1,105)	(1,160)
Karralyka Centre				
Karralyka is a premier theatre and function centre in Melbourne's eastern suburbs and the only such facility of this size in Maroondah. The theatre has a seating capacity of 430 and delivers a season of theatre for the community, including Morning Melodies, children's theatre and drama workshops, comedy, musical and dramatic performances. Karralyka partners with local theatre groups to promote and develop performing arts in the community. The theatre generates positive demand as a 'venue for hire', and regularly hosts local school and corporate performances and seminars. Karralyka is a flexible function and conference venue with a total capacity for 550 seated guests. Karralyka manages its food and beverage operations in-house. The kitchen facilities at Karralyka are also used to prepare food for Council's Meals on Wheels service. The Maroondah Federation Estate, a community and cultural facility and Maroondah Community Halls are also managed through Karralyka.	Inc	2,783	983	3,159
	Exp	3,299	1,983	3,710
	Surplus / (deficit)	(516)	(1,001)	(551)

Major Initiatives (Priority Actions)

- 11) Design the Karralyka Centre redevelopment, and undertake staged redevelopment works
- 12) Deliver the 20 Minute Neighbourhood Place Activation Projects in the Croydon South local activity centre and Ringwood East neighbourhood activity centre
- 13) Implement the Arts and Cultural Development Strategy 2020-2025 and work with the Maroondah Arts Advisory Committee to maximise arts and cultural opportunities across Maroondah

2.4 Outcome Area (Strategic Objective) 4: A clean, green and sustainable community

Service and Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Natural Environment				
This function maintains over 50 bushland reserves, which involves proactively supporting biodiversity and maintaining appropriate fire breaks. The team also works closely and proactively with Council's bush reserves 'Friends of Groups' to support and assist with the maintenance of Bushland Reserves. The parks maintenance team maintains Council managed parks and gardens, including proactive and reactive maintenance of landscaped areas, grass mowing. The tree maintenance team manage power line clearance, reactive tree maintenance program, tree data capture program and tree planting in streets and reserves.	Inc	49	267	60
	Exp	9,300	9,397	9,562
	Surplus / (deficit)	(9,251)	(9,129)	(9,502)
Waste Management				
The waste management team provides residential and commercial waste services to the Maroondah community, including public recycling bins, street litter bins, parks and reserves bins and Council facilities bins. The team manages the contracts for kerbside collection, receipt and sorting, green organics, land fill supply and hard waste contracts. Services also include on-call hard waste collection, a schools and community waste education program, and planning to meet future waste management needs.	Inc	289	138	-
	Exp	14,057	15,749	17,293
	Surplus / (deficit)	(13,768)	(15,611)	(17,293)

Major Initiatives (Priority Actions)

- 14) Implement Council's Environmentally Sustainable Design Local Planning Policy into the Maroondah Planning Scheme
- 15) Review, update and implement Council's Sustainability Strategy, and Climate Change Risk and Adaptation Strategy
- 16) Review, update and implement Council's Carbon Neutral Strategy, including participation in the power purchasing agreement
- 17) Work in partnership to implement the Reimagining Tarralla Creek project
- 18) Develop and implement Council's Waste, Litter & Resource Recovery Strategy
- 19) Prepare and implement a Maroondah Habitat Connectivity Action Plan
- 20) Implement a streetscape enhancement program, including a significant increase in tree planting

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste Diversion	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	Weight of recyclables and green organics collected from kerbside bins / Total weight of garbage, recyclables and green organics collected from kerbside bins

2.5 Outcome Area (Strategic Objective) 5: An accessible and connected community

		2019/20	2020/21	2021/22
Service and Description		Actual	Forecast	Budget
		\$'000	\$'000	\$'000
Asset Management				
The Asset Management team provides specialist advice and support to facilitate improved asset management capabilities for the organisation, including: • Strategic asset management; • Implementation and development of Council's corporate asset and works management system; • Management of all corporate data relating to Council's assets; and • Cyclical proactive inspections of Council's assets in accordance with Council's Road Management Plan. The team also develops Council's annual capital works program relating to roads, car parks, laneways, shared paths, stormwater drainage and community facility assets.	Inc	50	15,078	46
	Exp	1,550	16,549	1,466
	Surplus / (deficit)	(1,501)	(1,470)	(1,420)
Engineering Services				
The team delivers the engineering related component of Council's Capital Works Program including management of design consultants, the tendering and contract process, and the supervision of construction works. Engineering Services also provides professional advice and technical expertise in the areas of traffic investigations and strategic transportation issues, stormwater drainage investigations and flood management strategies. The team is responsible for various statutory approval functions in relation to private developments including assessment of engineering and construction management plans, assessment and approval of report and consents, asset protection and other engineering applications, supervision of engineering works relating to developments along with construction site and general infrastructure compliance activities.	Inc	900	828	869
	Exp	1,926	1,997	2,088
	Surplus / (deficit)	(1,026)	(1,169)	(1,219)

Major Initiatives (Priority Actions)

- 21) Work in partnership with the Victorian Government to implement road improvement works at New Street Ringwood, Reilly Street and Wantirna Road Ringwood, Plymouth Road and Kirtain Drive Croydon; and undertake carpark improvement works at McAlpin Reserve Ringwood North
- 22) Design and construct activity centre carparks in Croydon, Ringwood and Heathmont; and at Heatherdale station
- 23) Work in partnership to undertake renewal works on the Mullum Mullum Creek and Colchester Road shared trails; and continue footpath construction in the Principle Pedestrian Network
- 24) Advocate to the Australian and Victorian Governments for provision of new and upgraded major transportation infrastructure in Maroondah, including public transport enhancements

2.6 Outcome Area (Strategic Objective) 6: An attractive, thriving and well built community

Service and Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Building Services				
The Building Services team ensures the compliance of existing and proposed buildings in Maroondah with the Building Act and Regulations and provides advice on variations to Building Regulations and swimming pool/spa safety barriers, building permits and inspections. The Building Services team also issue building permits for building works and conduct the inspections related to the permits issued. The team also perform a statutory function relating to report and consent (dispensation) applications and Hoarding Permits under the Building Regulations, co-ordinate Section 29A reports for demolition and provide property and building permit information on application	Inc	560	674	587
	Exp	1,140	1,136	1,389
	Surplus / (deficit)	(580)	(462)	(803)
Built Environment				
This team provides pro-active and reactive maintenance of Council's infrastructure assets including roads, footpaths and drains. The team also provides pro-active cleaning of all drainage pits within road reserves, programmed street sweeping, public toilet & BBQ cleaning and graffiti removal. Plant and fleet management for all Council's vehicles including workshop.	Inc	75	67	87
	Exp	7,989	7,766	7,767
	Surplus / (deficit)	(7,914)	(7,699)	(7,680)
Statutory Planning				
Council has the responsibility for delivering town planning land use and development advice and assessments to diverse residential and commercial communities. These residential and commercial land uses are set in a unique urban environment with high levels of amenity protected by various landscape and environmental controls as set out in the Maroondah Planning Scheme. The role of statutory planning is to manage and consult with the community on changes and ensure that such changes are to the social, environmental and economic betterment of the City. \$2.8m income is restricted for Public Open Space.	Inc	4,764	7,923	5,295
	Exp	2,708	2,702	2,893
	Surplus / (deficit)	2,056	5,221	2,402

	2019/20	2020/21	2021/22
Service and Description	Actual	Forecast	Budget
	\$'000	\$'000	\$'000

Strategic Planning and Sustainability

This function carries oversight of the Maroondah Planning Scheme and associated land use and development controls. This includes reviewing the Maroondah Planning Scheme, undertaking supporting strategic studies such as neighbourhood character and vegetation, preparing housing strategies and structure plans for activity centres, identifying and recommending places of heritage significance, preparing and considering planning scheme amendments and working in partnership with a range of stakeholders to deliver projects such as Greening the Greyfields and 20 minute neighbourhoods. The team influences the physical development of Maroondah to secure the most efficient and effective use of land in the public interest and to ensure facilities such as roads, schools and libraries are built where they are needed. This function also assists with the development and implementation of integrated transport policies and strategy with a focus on sustainable transport services and the travel needs of the community. A range of environmental sustainability initiatives are also coordinated organisationally. This includes support for the Eastern Alliance for Greenhouse Action (EAGA), a formal collaboration of eight Councils in Melbourne's east, working together on regional programs that reduce greenhouse gas emissions and facilitate regional adaptation. The team also supports the Maroondah Environment Advisory Committee.	Inc	371	696	324
	Exp	2,247	2,789	2,045
	Surplus / (deficit)	(1,876)	(2,092)	(1,721)

Major Initiatives (Priority Actions)

- 25) Develop a new Croydon Structure Plan and prepare a planning scheme amendment to incorporate the policy into the Maroondah Planning Scheme
- 26) Work in partnership to implement the Greening the Greyfields project to facilitate a sustainable approach to urban redevelopment in identified residential precincts
- 27) Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct
- 28) Undertake flood mitigation works in New Street, Ringwood, Sherbrook Avenue catchment in Ringwood, and Scenic Avenue and Wingate Avenue catchments in Ringwood East; and work in partnership to develop flood mitigation solutions for central Croydon

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside)	Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications
Roads	Satisfaction	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

2.7 Outcome Area (Strategic Objective) 7: An inclusive and diverse community

		2019/20	2020/21	2021/22
Service and Description		Actual	Forecast	Budget
		\$'000	\$'000	\$'000
Aged and Disability Services				
Council provides the Commonwealth Home Support Program (CHSP) which includes: Delivered Meals and other food services; Social Support Groups; and Occupational Therapy services to eligible residents who are 65 years of age or more (50+ years for people of Aboriginal and/or Torres Strait Islander identity). CHSP is for people who require support to remain independent and safe in their home, maximise their wellbeing and connected to their community. The Aged and Disability Services team also provides support for residents under the age of 65 years who need assistance to navigate and/or advocate for access and supports through National Disability Insurance Scheme (NDIS). The team also provide community outings and events for seniors (such as library, shopping & outings), Carer support groups, Buried in Treasures (BITS) peer support (for people affected by hoarding), facilitates social and leisure activities for residents of Supported Residential Services, as well as support to Senior Citizens Clubs and other older persons groups. The Active and Health Ageing Initiative engages community partners to establish sustainable wellbeing-related activities for older residents. Short courses, seminars and forums are run to enhance people's capacity to make positive changes to their living situations, independence and wellbeing (for example: Buried in Treasures for people affected by hoarding; Good Food for Me to improve nutrition and independence in meal preparation). From 1 July 2020, a new service provides a local point of contact for Maroondah residents who have difficulty navigating and accessing the new service systems and local services and need person-centred, local solutions to respond to the various needs due to vulnerability or risk of adverse outcomes.	Inc	1,881	2,093	1,877
	Exp	3,101	3,502	3,363
	Surplus / (deficit)	(1,220)	(1,409)	(1,485)

Major Initiatives (Priority Actions)

- 29) Implement the Children and Families Strategy and Action Plan; and the Youth Strategy and Action Plan
- 30) Implement the Gender Equality Act 2020, including Council's Gender Equality Action Plan
- 31) Investigate and implement additional female changing facilities at local sporting venues
- 32) Work in partnership to support volunteer-based organisations and facilitate volunteerism within Maroondah

2.8 Outcome Area (Strategic Objective) 8: A well governed and empowered community

		2019/20	2020/21	2021/22
Service and Description		Actual	Forecast	Budget
		\$'000	\$'000	\$'000
Communications and Engagement				
This team has both a corporate and an operational responsibility for the management of communications, public relations, media and engagement for Maroondah City Council to promote the work and achievements of Council and keep the community informed and engaged. It provides information and promotion on the more than 120 Council services, as well as the activities and events across a range of channels. Activity includes the production of publications, advertising and newsletters; communication and advocacy campaigns; management of Council's e-Communications, including websites, intranet, eNewsletters and social media; Council branding, corporate identity and marketing; internal communications; and development of style guides and related policies. This area also manages corporate and civic events and provides support for the Mayor and Councillors.	Inc	6	4	5
	Exp	1,776	2,036	2,201
	Surplus / (deficit)	(1,770)	(2,031)	(2,196)
Governance & Procurement				
This team provides administration and civic support to Councillors, develops Council agendas and minutes, organises citizenship ceremonies, ensures Council-wide statutory compliance and provides governance advice to Council. This team also assists Council's Service Areas in the best value purchasing of goods and services through the strategic development and co-ordination of the purchasing, tendering and contract management processes.	Inc	17	166	-
	Exp	1,236	1,481	865
	Surplus / (deficit)	(1,219)	(1,315)	(865)
Customer Service				
The customer service team manages and operates Council's 1300 Call Centre and two service centres: Croydon Library Civic Square, and REALM adjacent to the Ringwood Town Square Eastland. The team provides information and referral on Council services,	Inc	-	-	-
	Exp	1,239	1,092	1,021
	Surplus / (deficit)	(1,239)	(1,092)	(1,021)

Service and Description		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Executive Office				
The Chief Executive Officer is in charge of total management of the Council and responsible for high level decisions regarding policy and strategy and is the main point of communication between Council and corporate operations. This area also provides support for the Eastern Regional Group of Councils.	Inc	217	210	210
	Exp	682	743	771
	Surplus / (deficit)	(465)	(533)	(561)
Asset Projects and Facilities				
The Projects and Facilities team is responsible for the delivery of building and open space projects; and provides specialist advice and support in relation to all major building construction works and reactive and proactive maintenance, including: • Design Management • Contract Administration • Regulatory/compliance inspections/assessments • Repairs/rectification • Reactive and proactive facility maintenance • Capital Works Program Implementation • Building Access, security management and CCTV . In addition, the team works closely with the users and operational managers of Council facilities on all aspects of buildings, including risk management.	Inc	0	225	420
	Exp	2,801	2,420	2,066
	Surplus / (deficit)	(2,801)	(2,195)	(1,646)
Financial Services				
This team provides financial management that complies with legislative requirements, and also ensures that planning and budgeting activities meet Maroondah's vision and the long-term financial sustainability of Council. The core services include: accounts payable, financial accounting (including reconciliations, financial accounts and statutory returns), management accounting (including annual budget, monitoring and reporting) and strategic project analysis. The Payroll team manages payroll systems and processes, remuneration services, reporting and policy development and review.	Inc	130	120	120
	Exp	2,340	2,248	1,758
	Surplus / (deficit)	(2,210)	(2,128)	(1,638)
Realm Operations				
The Realm Operations Team provides operational support for the Realm Complex consisting of the public building (Realm West) and the administration building (Realm East). Duties include room bookings and setup, catering, car parking, building maintenance requests, management of cleaning contract, courier services and broader facility management.	Inc	47	5	50
	Exp	1,373	1,306	1,409
	Surplus / (deficit)	(1,326)	(1,301)	(1,359)
COVID-19 Pandemic				
Specific funding made available for Council to assist towards community recovery and relief as a result of the impacts of the COVID-19 pandemic.	Inc	40	610	-
	Exp	275	1,899	451
	Surplus / (deficit)	(235)	(1,289)	(451)

		2019/20	2020/21	2021/22
Service and Description		Actual	Forecast	Budget
		\$'000	\$'000	\$'000
Workplace People & Culture				
This team provides core services and support to internal Council employees which indirectly benefits the community through the provision of information technology infrastructure and systems to all Council teams, enabling efficient and effective service delivery to the community. Also provided is the back of house technical support for Council's public facing websites; the enablement and provision of secure electronic transactions through Council's eServices; and a public facing online mapping system for the community to access via Council's primary website.	Inc	-	-	-
	Exp	2,011	2,116	2,380
	Surplus / (deficit)	(2,011)	(2,116)	(2,380)
Information Technology				
This team provides core services and support to internal Council employees which indirectly benefits the community through the provision of information technology infrastructure and systems to all Council teams, enabling efficient and effective service delivery to the community. Also provided is the back of house technical support for Council's public facing websites; the enablement and provision of secure electronic transactions through Council's eServices; and a public facing online mapping system for the community to access via Council's primary website.	Inc	-	-	-
	Exp	3,782	4,245	4,907
	Surplus / (deficit)	(3,782)	(4,245)	(4,907)
Local Laws				
The Local Laws team provides a broad range services to ensure the amenity, function and safety of the City is maintained to a high standard. The activities include the registration and management of domestic animals; ensuring the management of safe and accessible car parking; protection of resident and business amenity and safety; ensuring fire preparedness and prevention; and managing the City's school crossings.	Inc	2,660	2,265	2,902
	Exp	3,529	3,515	4,044
	Surplus / (deficit)	(869)	(1,251)	(1,142)

	2019/20	2020/21	2021/22
Service and Description	Actual	Forecast	Budget
	\$'000	\$'000	\$'000

Revenue, Property and Valuations

This team provides, develops and implements revenue policy and strategy development, the annual rating strategy, statutory declarations and notices, and rate and charge generation. The function pays the State Government for general property valuations, supplementary rating valuations, non-rating valuations, and collects reviews from rateability of properties. The team also issues rate notices, develops revenue projections, manages concessions, leads Council's debt recovery and manages Council's property	Inc	551	414	531
	Exp	1,639	1,654	1,794
	Surplus / (deficit)	(1,088)	(1,241)	(1,263)

Risk, Information and Integrity Management

This team oversees the implementation of the risk management framework across Council, the development of risk treatment plans and administration of the risk register. The function also provides risk management advice and training to Council service areas. Mitigation of Council's liability is achieved through effective claims management, and the team also maintains appropriate insurance cover for insurable assets and liabilities. The team also provides administration of Council's corporate recordkeeping system which includes mail processing, systems management and file movement, archival and retrieval.	Inc	5	3	7
	Exp	1,940	1,887	2,215
	Surplus / (deficit)	(1,935)	(1,884)	(2,208)

Major Initiatives

- 33) Implement the new Local Government Act 2020
- 34) Advocate on key local issues on behalf of the Maroondah community, including in the lead up to the State and Federal Elections in 2022
- 35) Develop and implement a new Customer Service Strategy that will continue to advance Council's commitment to be highly responsive and customer focused
- 36) Deliver a broad range of Council services to meet current and future community needs along with sustainable management of Maroondah's resources, assets and environment

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Animal Management	Health and Safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions

2.3 Reconciliation with budgeted operating result

(Note: This reconciles to the budgeted Comprehensive Result from Operations as shown on the Comprehensive Income Statement included in Section 3)

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
A safe, healthy and active community	(7,224)	31,231	24,007
A prosperous and learning community	(4,563)	4,819	256
A vibrant and culturally rich community	(1,711)	5,189	3,478
A clean, green and sustainable community	(26,795)	26,855	60
An accessible and connected community	(2,639)	3,554	915
An attractive, thriving and well built community	(7,801)	14,094	6,293
An inclusive and diverse community	(1,486)	3,363	1,877
A well governed and empowered community	(21,637)	25,882	4,245
Total services and initiatives	(73,856)	114,987	41,131
Expenses added in:			
Depreciation	25,869		
Amortisation	858		
Other non-attributable	93		
Surplus/(Deficit) before funding sources	(100,676)		
Funding sources			
Rates and charges	99,228		
Funding assistance	5,000		
Capital grants & Contributions	19,046		
Interest	291		
Total funding sources	123,565		
Surplus for the year	22,889		

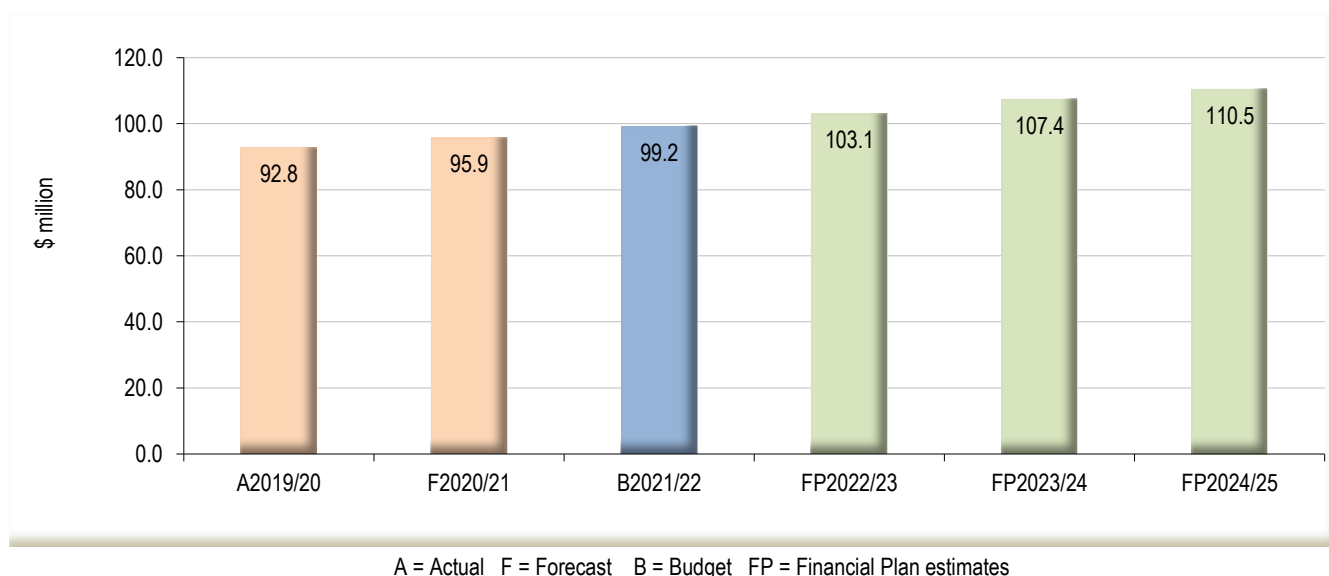
3. Summary of financial position

This section considers the long-term financial projections of the Council. The Act and Regulations require a Financial Plan to be prepared covering both financial and non-financial resources and including financial performance indicators for at least the next four financial years to support the Council Plan. Council prepares the Financial Plan for the next ten years from which the financial statements are derived.

Key budget information is provided below about the rate and charges; comprehensive result; cash and investments; capital expenditure; financial position (working capital) and financial sustainability of the Council.

Nearly all these measures have been impacted in some way by the impacts of COVID19 and Council has had to review its operations and make the appropriate changes, in order to position the organisation in the best position possible to continue delivering community services with as little impacts as possible.

3.1 Total Rates & Charges

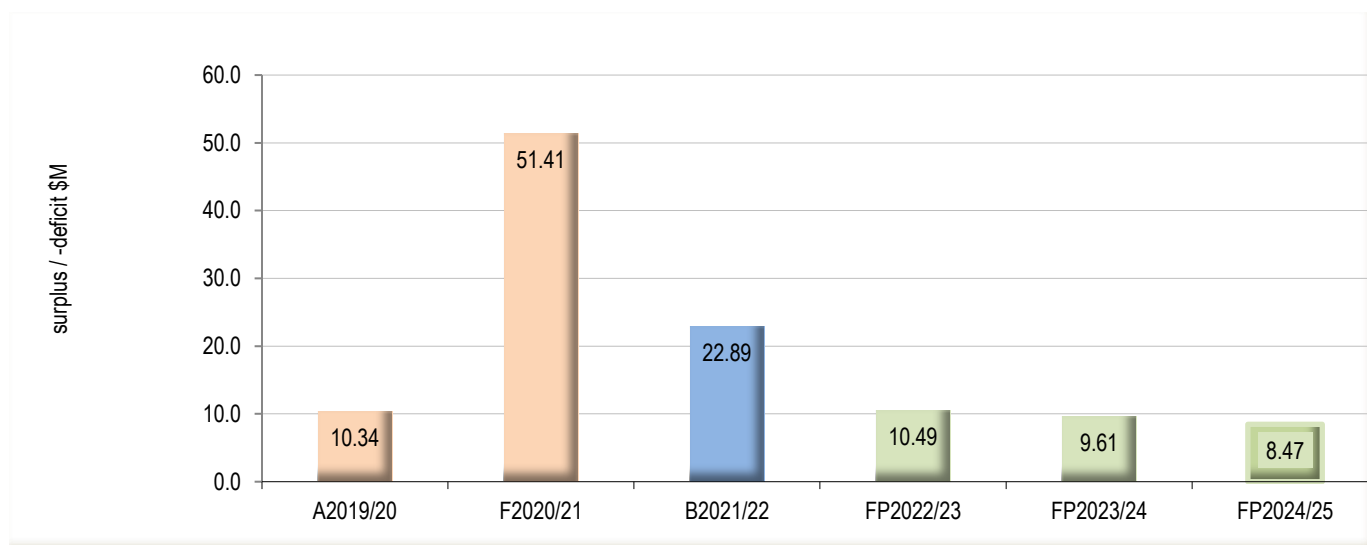


Source: Section 5

It is proposed that rates will increase by 1.5% (as applied to the Base Average Property Rate in accordance with ESC formulae) and waste charges to increase by 8.2% in 2021/22 year in line with contract obligations (accommodating the increased costs of recycling processing). Total rates and charges of \$99.23 million, which includes \$0.67 million generated from supplementary rates. This rate increase is in line with Council's rating strategy.

Future rate increases are tied to the assumed rate cap each year based on predicted annual CPI increases (as applied to the Base Average Property Rate in accordance with ESC formulae). Waste charges are estimated to increase by 8.2% in 2021/22, 9.3% in 2022/23, 8.7% in 2023/24 and by 3.2% in 2024/25. These increases proposed in the waste charge is to anticipate the State requirements of the circular economy and ensuring Council meets the required outcomes of the State Government's Policy Paper '*Transforming Recycling in Victoria*'.

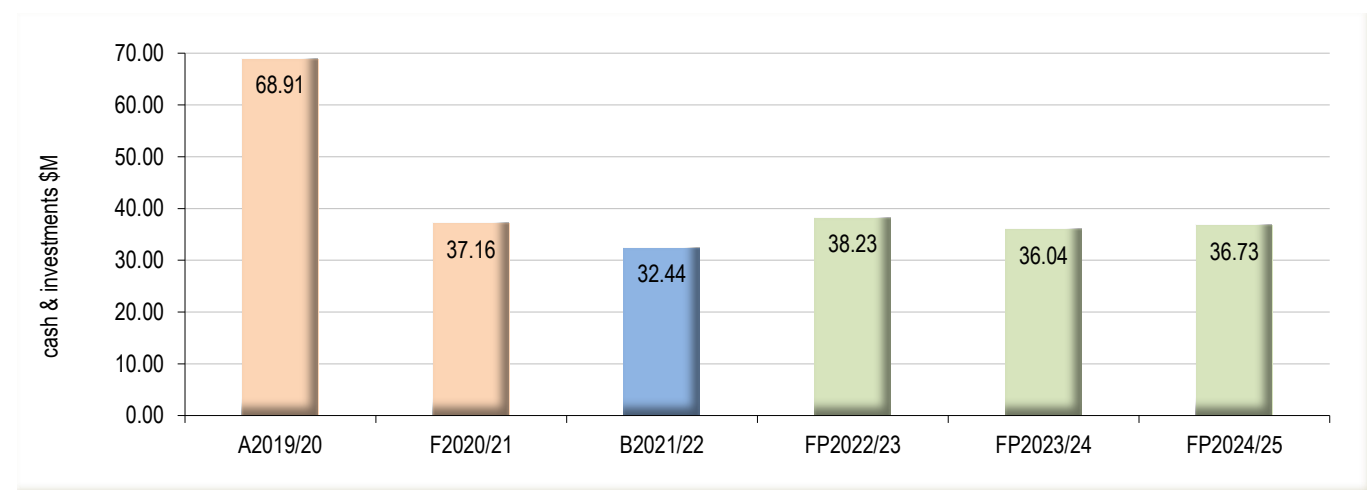
3.2 Comprehensive result



Source: Section 5

The expected comprehensive result for the 2021/22 year is a surplus of \$22.89 million, which is a decrease of \$28.52 million over 2020/21 Forecast Budget. It is anticipated that a surplus result will be achieved throughout the Financial Plan period. (The forecast comprehensive result for the 2020/21 year is a surplus of \$51.41 million which is better than the adopted budget provision by \$11.25 million due to the inclusion of carried forward grants, unbudgeted new grants, and savings achieved). However, the comprehensive result is not the only measure that identifies Council's position in being able to continue being financially sustainable and delivering services, given that it comprises of income of a capital nature and grants. Hence, Council continues to measure the underlying result as well as the comprehensive result, when considering particular decisions.

3.3 Cash and investments

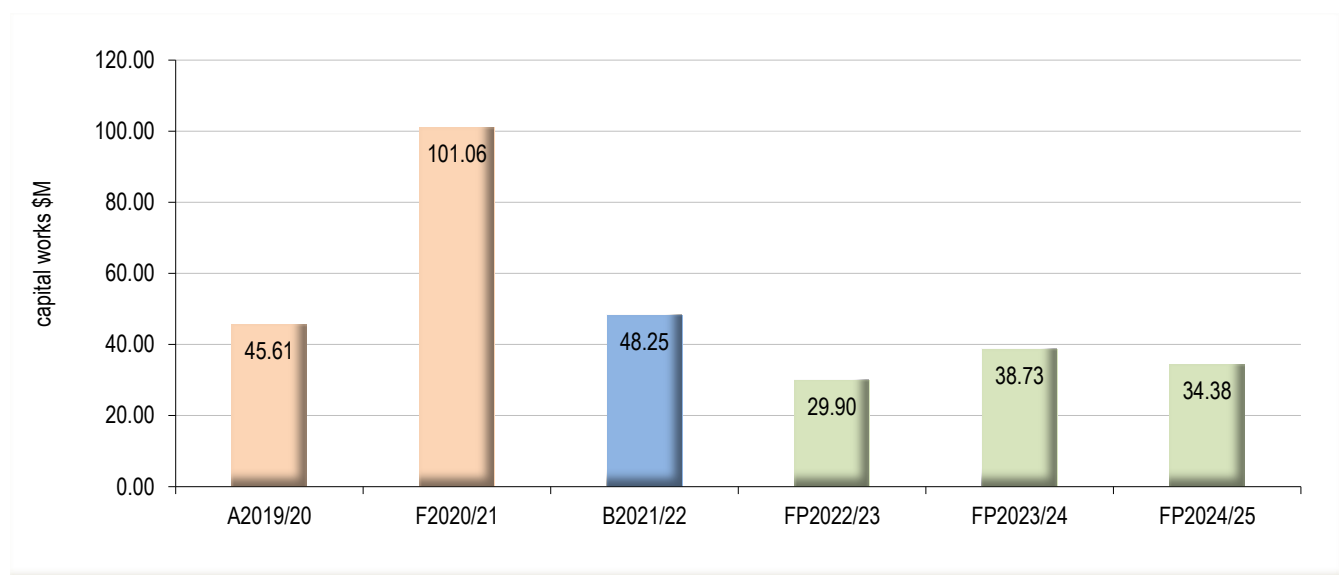


Source: Section 5

Cash and investments are expected to decrease by \$4.72 million during the year to \$32.4 million (Cash and cash equivalents \$13.0 million and Financial Assets \$19.4 million) as at 30 June 2022. The decrease in cash and investments is in line with Council's Financial Plan. The higher level of cash and investments for 2019/20 relates to the receipt of capital grants relating to multi-level car parks. Cash and investments are forecast to be \$37.16 million as at 30 June 2021. Council cash generally, as a result of COVID19 has been impacted by

over \$10 million over the 2019/20 and the forecast year 2020/21. Future years (2022/23 to 2024/25) cash and investments are estimated to remain stable.

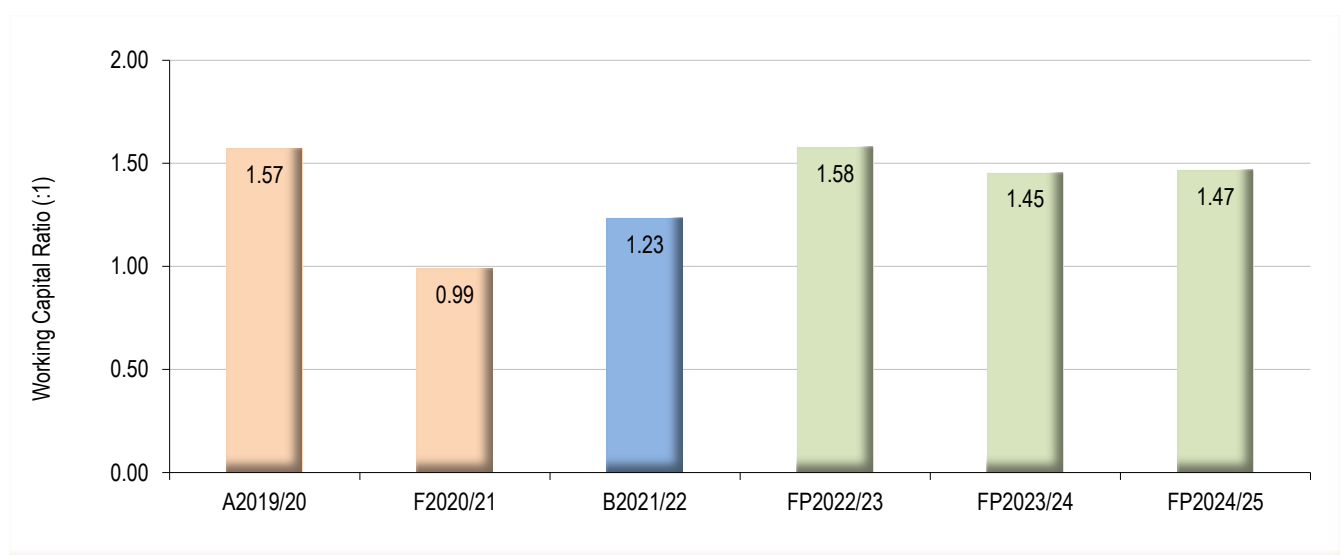
3.4 Capital expenditure



Source: Section 5

The capital works program for the 2021/22 year is expected to be \$48.25 million of which \$18.86 million will come from external grants, contributions of \$0.1 million and \$0.9 million will be funded by sale of assets and the balance \$28.3 million internally through general rates and cash holdings. The priorities for the capital expenditure program have been established through a rigorous process of consultation that has enabled Council to assess community needs and develop sound business cases for each project.

3.5 Financial Position (Working Capital)

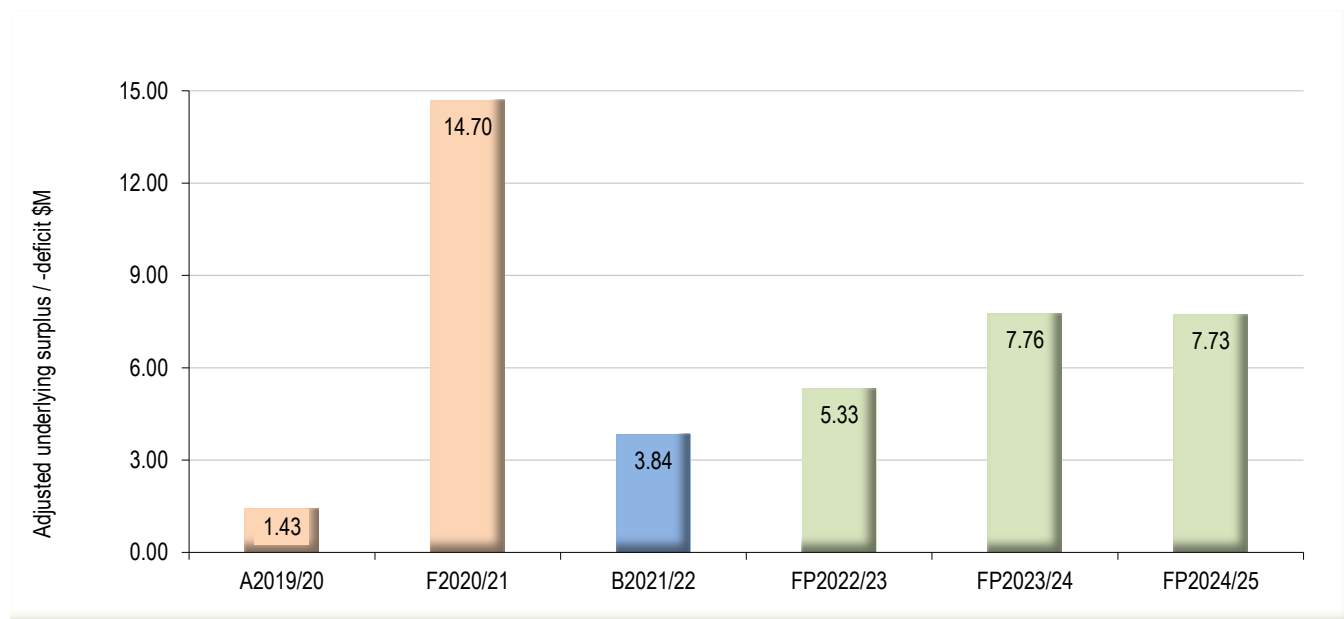


Source: Section 5

The working capital ratio calculated as Current Assets divided by Current Liabilities is a key indicator to assess Council's ability to meet current commitments. The expected working capital ratio for 2021/22 is 1.23 which means that Council can meet its short-term obligations and has sufficient cash or operating liquidity

remaining to meet fluctuating cash levels during the year. Future years (2022/23 to 2024/25) indicate further improvement to the ratio.

3.6 Financial Sustainability



Source: Section 5

A Financial Plan for the years 2021/22 to 2030/31 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Financial Plan is financial sustainability in the medium to longer term, while still achieving Council's future outcome areas (strategic objectives) as specified in the Council Plan. The adjusted surplus result, which is a measure of financial sustainability, portrays positive outcomes in terms of net surplus comprehensive results for the entire ten-year period outlook (2021/22 to 2030/31). This can be achieved after absorbing the impact of borrowing and the graduated increase in the superannuation guarantee by the Federal Government.

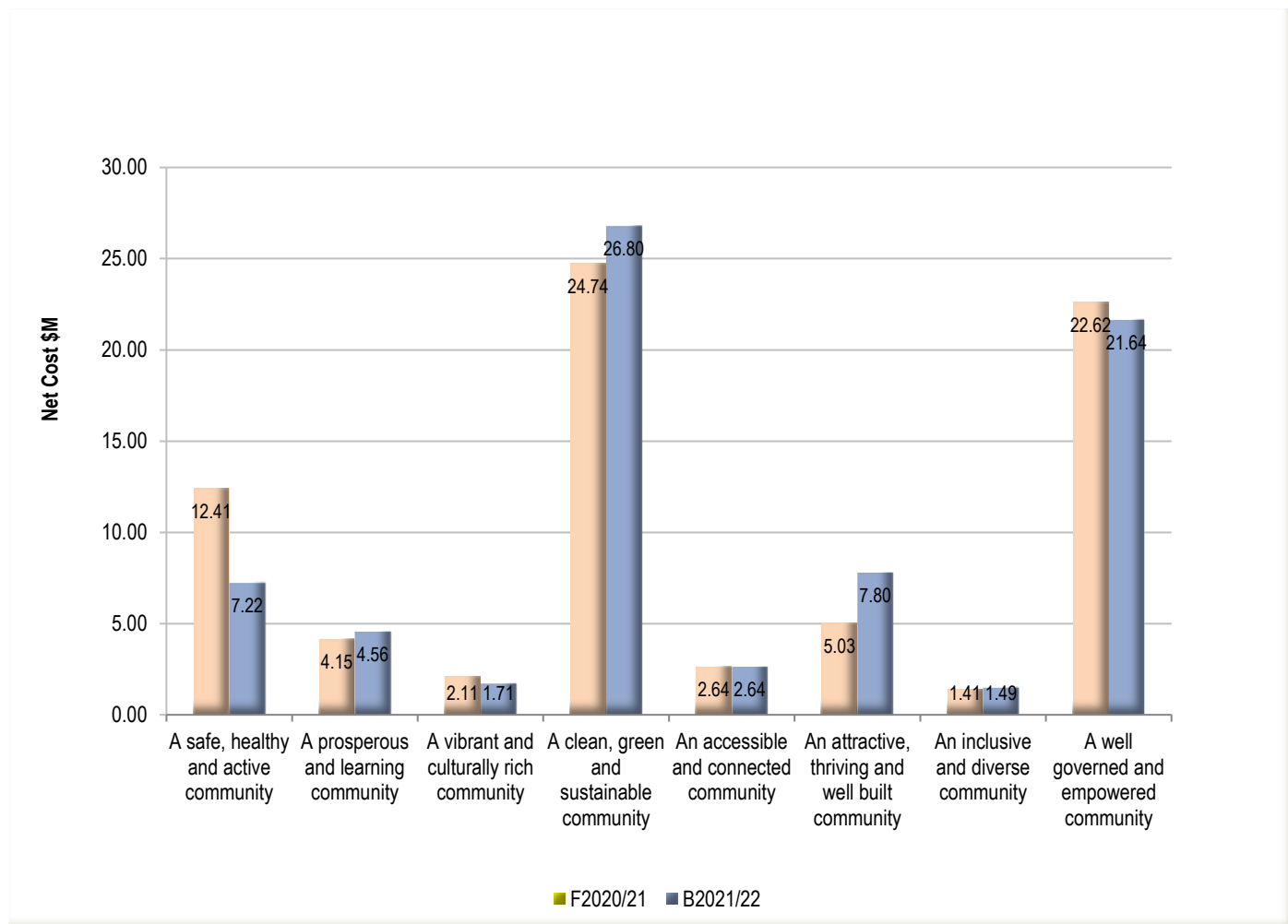
Further indicators of the long-term financial sustainability of Councils are the financial sustainability risk indicators as defined by Victorian Auditor General's Office (VAGO). Council is in a sound position financially with all indicators showing results within acceptable low to medium risk levels. The following table show these indicators over the ten-year period, shading green for low risk and yellow for medium risk.

Indicator	Measures	Forecast	Financial Plan									
		Actual	Projections									
		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Net Result %	> 0%	33.8%	15.6%	6.7%	6.0%	5.2%	5.4%	8.0%	6.1%	6.4%	6.9%	7.2%
Liquidity Ratio	> 1.0	0.99	1.23	1.58	1.45	1.47	1.38	1.46	1.59	1.76	2.00	2.25
Internal financing %	> 100%	78.7%	102.5%	127.8%	107.7%	113.9%	106.7%	120.5%	127.4%	128.9%	130.7%	128.6%
Indebtedness %	≤ 40%	13.5%	18.2%	15.9%	12.8%	10.7%	9.1%	6.3%	3.7%	3.1%	2.2%	1.9%
Capital replacement ratio	> 1.5	3.18	1.86	1.12	1.41	1.21	1.33	1.29	1.12	1.13	1.13	1.17
Renewal gap ratio	> 1.0	1.50	1.14	0.86	1.13	1.12	1.20	1.01	1.00	1.01	1.01	1.05

The ratios are benchmarked against the VAGO indicators and even though the medium (yellow) level risks can be identified in the table, those levels as noted above are still at acceptable levels, given the impacts that COVID-19 has had on some of the ratios. So, although the impact of COVID-19 has been significant, Council has still been able to maintain levels of risk in low and medium risk ratings once benchmarked against the VAGO measure.

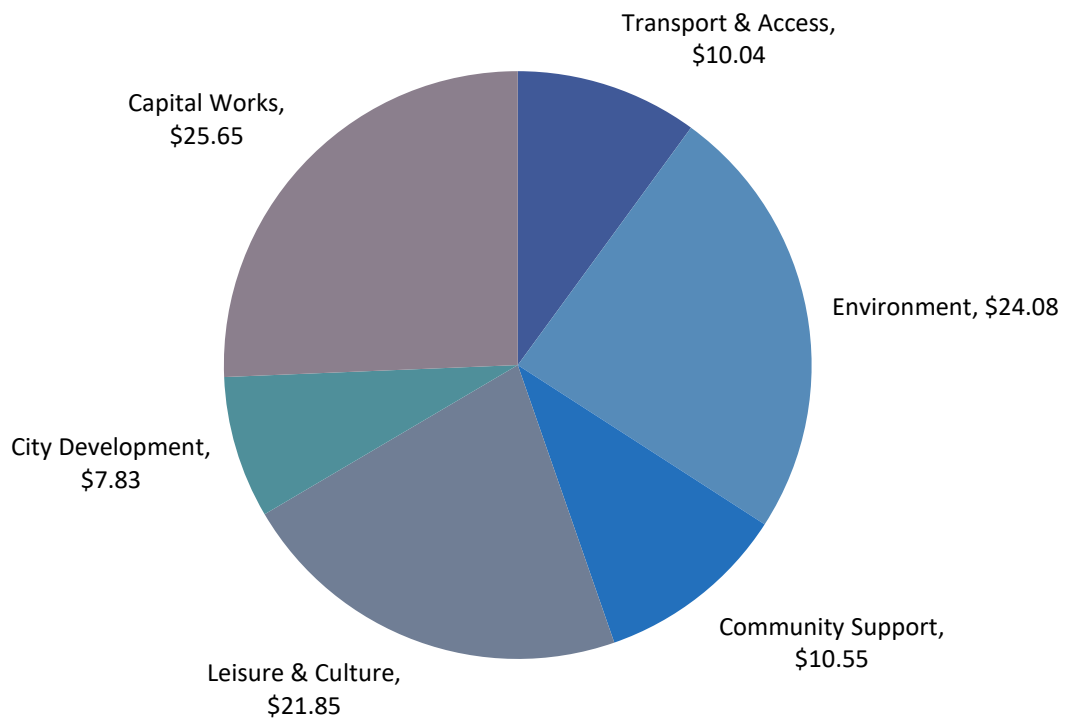
3.7 Strategic objectives

The Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2021/22 year.



Source: Section 2

3.8 Council net expenditure allocations per \$100



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service for every \$100 that Council spends.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

4. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

4.1 Budget implications

In framing the Budget Council has not only focussed on its key directions (strategies) and priority actions (major initiatives) as contained in the Council Plan but has also accommodated significant external influences on its planned levels of revenue and expenditure. In particular, Council operates in a highly regulated environment and decisions by other levels of government and the private sector can have major impacts locally.

Whilst such influences are outside the control of Council, others arise as a result of decisions taken and policies adopted in response to community priorities, the drive for continuous improvement, innovation and the requirement for ongoing sound financial management. The major influences are listed on the next few pages.

Notwithstanding their effect, Council's Budget will deliver outcomes that:

- Provide for the ongoing maintenance of its wide range of quality services to the community;
- Build on its existing firm financial base to continue its strategy to improve its long-term financial viability;
- Strike an appropriate balance between today's and future generations in respect of the funding of its operations and the development and maintenance of its long-term assets; and
- Support an organisational and administrative framework that will assist in ensuring the provision of continued good governance.

4.2 External Influences

In preparing the 2021/22 budget, a number of external influences have been taken into consideration, because they will impact significantly on the services delivered by Council in the budget period when compared to the 2020/21 budget. These include:

- The Victorian State Government cap on the average property rate increase for 2021/22 has been set at 1.5% (2020/21 2.0%);
- Consumer Price Index – Melbourne All Groups (CPI) increases on goods and services of 1.3% through the year to the December quarter 2020 (ABS). State-wide CPI is forecast to be 1.5% for the 2021/22 year (Victorian Budget Papers 2020/21);
- The Victorian Wage Price index is projected to be 1.75% in 2021/22 increasing to 2.0% and 2.25% in the subsequent two years (Victorian Budget papers 2020/21);
- Significant loss of revenue and overall impacts on financial position directly as a result of COVID19 including funding the renewal of infrastructure and community assets in a COVID19 environment;
- Over the last 30 years, recycling has been considered a critical service experienced by all and one that should be an expected service. As documented in the past two years, the recycling industry has been through some challenging moments and events that are disrupters on a global scale. These challenging events are still foreseeable into the future; however, Maroondah will be working towards a pathway that results in an efficient and resilient recycling system. Maroondah will continue to work closely with the State and Federal Governments to make inroads in the recycling sector. On the 6 March 2020, the State Government issued a paper and Policy to Transform Recycling in Victoria. It is a circular economy policy with a 10-year action plan. The State Government will look to invest more than \$300 million to help transform the recycling sector and reduce waste. Maroondah adopted its 10-year waste strategy on the 26 April 2021 to align with State direction and the State Government Policy and drive key initiatives to reduce waste and undertake steps to improve recovery.

Maroondah has also had to manage its recycling processing during times of great uncertainty, however, throughout the crisis, Maroondah has committed annually to ensuring that recycling lives strong in the municipality.

For waste services to be delivered effectively and efficiently throughout the municipality and particularly recycling, the charge for 2021/22, incorporating kerbside collection, green waste and recycling, will increase by just over 8% from the 2020/21 level. This increase in price, assists the municipality in maintaining its contractual relationship with its recycling contractor and ensure a reliable and environmentally friendly waste processing service is delivered;

- An increase of \$0.05 million in the Federal Government Funding Assistance Grants funding compared to the prior year;
- The Australian Federal Government Superannuation Guarantee rate is increasing to 10% from 9.5%, effective 1 July 2021 and will then continue to increase until it reaches 12% on 1 July 2025.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Levy Act 2012 which is not included in Council's budget;
- An overall decrease of \$17.08 million in total capital grants is anticipated in 2021/22 as specific one-off funding for Multilevel Carpark Development programs \$5.25 million, Pavilion redevelopments \$6.55 million and the Local Roads and Community Infrastructure Program \$3.79 were received in 2020/21. A decrease in the Roads to Recovery program \$1.33 million is also anticipated;
- Continuing decline in interest rates in the short to medium term restricting Council's ability to generate earnings on cash and investments; and
- Public Open Space contributions are forecast to increase to \$3.2 million compared with 2020/21 levels of \$3.1 million.

4.3 Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the 2021/22 budget. These matters and their financial impact when compared to the 2020/21 budget are set out below:

- Depreciation is a major influence on the budget as it appears as a cost against the Comprehensive Income Statement. Depreciation for 2021/22 is \$25.87 million. Council must ensure its capital renewal program at minimum keeps pace with this figure to ensure adequate maintenance of Council's \$1.89 billion infrastructure;
- The inclusion of 36 Council Plan Priority Actions (Major initiatives) that will be undertaken by Council in 2021/22 that will contribute to the achievement of preferred community outcomes outlined in Maroondah 2040: *Our future together*. Some of the initiatives are included below, for a full list of all initiatives refer to Section 2:
 - Implement the Maroondah COVID-19 Recovery;
 - Complete a strategic review of shopping centres in Maroondah, and plan and implement infrastructure and amenity improvements;
 - Design the Karralyka Centre redevelopment, and undertake staged redevelopment works;

- Develop and implement Council's Waste, Litter & Resource Recovery Strategy;
- Design and construct activity centre carparks in Croydon, Ringwood and Heathmont; and at Heatherdale station;
- Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct;
- Implement the Gender Equality Act 2020, including Council's Gender Equality Action Plan and
- Implement the new Local Government Act 2020.

4.4 Budget Principles

In response to these influences, guidelines were prepared and distributed to all Council employees with budget responsibilities. The guidelines set out the key budget principles upon which the employees prepare their budgets.

The principles included:

- The outcomes of Councils' Financial Plan will drive the 2021/22 budget process. The primary direction for the Budget is to ensure Council's continued long-term financial sustainability and that the requirements of the State Government in relation to Rate Capping are met;
- Service levels to be maintained at 2020/21 levels with the aim to use fewer resources with an emphasis on innovation, productivity and efficiency enhancements;
- Grants to be based on confirmed funding levels;
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case;
- Existing fees and charges to be increased at a minimum of the Rates & Charges % increase or market levels for unit costs and volume;
- New revenue sources such as partnerships and shared services to be identified where possible;
- Salaries and wages to be increased in line with estimated Enterprise Bargaining outcomes; and
- Operating revenue and expenses arising from completed 2020/21 capital projects to be included.

4.5 Legislative requirements

Under the Local Government Act 2020 (the Act), Council is required to prepare and adopt a budget for each financial year and subsequent 3 financial years. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Planning and Reporting) Regulations 2020 (the Regulations) which support the Act. Refer appendix B.

The 2020/21 budget is for the year 1 July 2020 to 30 June 2025 and is prepared in accordance with the Act and Regulations. The budget includes Budgeted Financial Statements being a budgeted Comprehensive Income Statement; Balance Sheet; Statement of Changes in Equity; Cash Flows; and Capital Works and a Statement of Human Resources. These statements have been prepared for the years ended 30 June in accordance with the Act and Regulations. The budget information for the years 2021/22 to 2024/25 have been extracted from the Financial Plan. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires to make an informed decision about the adoption of the budget.

5. Financial Statements

This section presents information regarding the Budgeted Financial Statements. The budget information for the years 2021/22 to 2024/25 has been extracted from the Financial Plan. A Statement of Human Resources is also included for the years 2021/22 to 2024/25.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Financial Statements and provide an explanation of significant variances. The Financial Statements together with the Performance Statement provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective, particularly for those users who do not have a financial background.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*:

- Comprehensive Income Statement Page 37
- Balance Sheet Page 38
- Statement of Changes in Equity..... Page 39
- Statement of Cash Flow.....Page 40
- Statement of Capital Works..... Page 41
- Statement of Human Resources..... Page 42

Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast Actual 2020/21 NOTES	Budget 2021/22 \$'000	Financial Plan Projections 2022/23 2023/24 2024/25 \$'000 \$'000 \$'000		
Income						
Rates and charges	6.1.1	95,919	99,228	103,051	107,385	110,515
Statutory fees and fines	6.1.2	4,348	4,854	4,932	5,028	5,299
User fees	6.1.3	14,330	27,155	29,373	31,294	32,501
Grants -operating	6.1.4	27,937	8,377	7,533	8,428	7,725
Grants - capital	6.1.4	35,945	18,860	4,950	1,637	508
Contributions - monetary	6.1.5	5,496	5,269	4,776	4,897	4,737
Contributions - non-monetary	6.1.5	3,123	-	-	-	-
Net (gain)/loss on disposal of property, infrastructure, plant and equipment		13,766	(93)	(93)	(93)	(93)
Share of net surplus/(deficit) of associates		62	-	-	-	-
Other income	6.1.6	549	955	1,626	1,757	1,725
Total income		201,475	164,605	156,148	160,333	162,917
Expenses						
Employee costs	6.1.7	57,830	59,770	60,370	61,681	62,994
Materials and services	6.1.8	65,332	53,474	55,908	58,946	60,608
Depreciation	6.1.9	24,428	25,869	26,774	27,554	28,400
Amortisation - right of use assets		782	858	862	866	872
Bad and doubtful debts		-	-	-	-	-
Borrowing costs		861	1,028	926	820	710
Finance Costs - leases		69	52	61	64	51
Other expenses	6.1.10	763	665	759	787	816
Total expenses		150,065	141,716	145,660	150,718	154,451
Surplus/(deficit) for the year		51,410	22,889	10,488	9,615	8,466
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		-	-	-	-	-
Total comprehensive result		51,410	22,889	10,488	9,615	8,466

Balance Sheet

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Financial Plan Projections		
	NOTES			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Assets						
Current assets						
Cash and cash equivalents		14,866	12,995	15,383	14,584	14,938
Trade and other receivables		8,151	11,599	12,307	12,963	13,442
Other financial assets		22,298	19,443	22,848	21,460	21,792
Inventories		411	417	426	434	443
Other assets		940	954	973	993	1,013
Total current assets	6.2.1	46,666	45,408	51,937	50,434	51,628
Non-current assets						
Trade and other receivables		277	277	277	277	277
Investments in associates, joint arrangement and subsidiaries		3,578	3,578	3,578	3,578	3,578
Property, infrastructure, plant & equipment		1,864,343	1,885,622	1,883,054	1,893,211	1,898,167
Right-of-use assets		1,975	1,155	1,802	1,012	1,363
Intangible assets		784	784	784	784	784
Total non-current assets	6.2.1	1,870,957	1,891,416	1,889,495	1,898,862	1,904,169
Total assets		1,917,623	1,936,824	1,941,432	1,949,296	1,955,797
Liabilities						
Current liabilities						
Trade and other payables		14,296	10,163	8,580	9,767	9,499
Trust funds and deposits		5,576	5,576	5,576	5,576	5,576
Unearned Income		9,923	3,121	129	-	-
Provisions		13,947	14,456	15,012	15,615	16,268
Interest-bearing liabilities	6.2.2	2,526	2,630	2,739	2,852	2,969
Lease liabilities	6.2.4	862	855	856	872	878
Total current liabilities	6.2.3	47,130	36,801	32,892	34,682	35,190
Non-current liabilities						
Provisions		1,956	2,054	2,157	2,264	2,378
Trust funds and deposits		6	6	6	6	6
Interest-bearing liabilities	6.2.2	14,339	21,709	18,970	16,118	13,149
Lease liabilities	6.2.4	1,149	323	988	192	574
Total non-current liabilities	6.2.3	17,450	24,092	22,121	18,580	16,107
Total liabilities		64,580	60,893	55,013	53,262	51,297
Net assets		1,853,043	1,875,931	1,886,419	1,896,034	1,904,500
Equity						
Accumulated surplus		850,796	873,684	883,672	891,287	897,253
Reserves		1,002,247	1,002,247	1,002,747	1,004,747	1,007,247
Total equity	6.2.5	1,853,043	1,875,931	1,886,419	1,896,034	1,904,500

Statement of Changes in Equity
For the four years ending 30 June 2025

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2021 Forecast Actual					
Balance at beginning of the financial year		1,801,633	793,386	997,247	11,000
Surplus/(deficit) for the year		51,410	51,410	-	-
Transfers to / from general reserve		-	6,000	-	(6,000)
Balance at end of the financial year		1,853,043	850,796	997,247	5,000
2022 Budget					
Balance at beginning of the financial year		1,853,043	850,796	997,247	5,000
Surplus/(deficit) for the year		22,889	22,889	-	-
Transfers to / from general reserve		-	-	-	-
Balance at end of the financial year	6.3.1	1,875,931	873,684	997,247	5,000
2023					
Balance at beginning of the financial year		1,875,931	873,684	997,247	5,000
Surplus/(deficit) for the year		10,488	10,488	-	-
Transfers to / from general reserve		-	(500)	-	500
Balance at end of the financial year		1,886,419	883,672	997,247	5,500
2024					
Balance at beginning of the financial year		1,886,419	883,672	997,247	5,500
Surplus/(deficit) for the year		9,615	9,615	-	-
Transfers to / from general reserve		-	(2,000)	-	2,000
Balance at end of the financial year		1,896,034	891,287	997,247	7,500
2025					
Balance at beginning of the financial year		1,896,034	891,287	997,247	7,500
Transfers to / from general reserve		8,466	8,466	-	-
Transfers to general reserve		-	(2,500)	-	2,500
Balance at end of the financial year		1,904,500	897,253	997,247	10,000

Statement of Cash Flows

For the four years ending 30 June 2025

	Notes	Forecast Actual	Budget	Financial Plan Projections		
		2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		96,497	99,113	102,917	107,234	110,405
Statutory fees and fines		4,348	4,854	4,932	5,028	5,299
User fees		27,043	23,822	28,799	30,790	32,132
Grants - operating		16,871	8,377	7,533	8,428	7,725
Grants - capital		15,784	12,058	2,458	1,508	508
Contributions - monetary		5,496	5,269	4,776	4,897	4,737
Interest received		549	955	1,626	1,757	1,725
Trust funds and deposits taken		18,500	18,500	18,500	18,500	18,500
Net GST refund / payment		-	-	-	-	-
Employee costs		(57,219)	(59,163)	(59,712)	(60,970)	(62,227)
Materials and services		(60,724)	(58,291)	(58,277)	(58,575)	(61,721)
Trust funds and deposits repaid		(18,500)	(18,500)	(18,500)	(18,500)	(18,500)
Other payments		-	-	-	-	-
Net cash provided by/(used in) operating activities	6.4.1	48,645	36,994	35,052	40,097	38,583
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(77,624)	(48,162)	(29,895)	(38,727)	(34,381)
Proceeds from sale of property, infrastructure, plant and equipment		1,000	919	5,597	921	932
Net Payments/sale for investments		(1,700)	2,855	(3,405)	1,389	(333)
Net cash provided by/ (used in) investing activities	6.4.2	(78,324)	(44,388)	(27,703)	(36,417)	(33,782)
Cash flows from financing activities						
Finance costs		(861)	(1,028)	(926)	(820)	(710)
Proceeds from borrowings		-	10,000	-	-	-
Repayment of borrowings		(1,570)	(2,526)	(2,630)	(2,739)	(2,852)
Interest paid - lease liability		(69)	(52)	(61)	(64)	(51)
Repayment of lease liabilities		(211)	(871)	(1,344)	(856)	(834)
Net cash provided by/(used in) financing activities	6.4.3	(2,711)	5,523	(4,961)	(4,479)	(4,447)
Net increase/(decrease) in cash & cash equivalents		(32,390)	(1,871)	2,388	(799)	354
Cash and cash equivalents at the beginning of the financial year		47,256	14,866	12,995	15,383	14,584
Cash and cash equivalents at the end of the financial year	6.4.4 6.4.5	14,866	12,995	15,383	14,584	14,938

Statement of Capital Works

For the four years ending 30 June 2025

	NOTES	Forecast Actual	Budget	Financial Plan Projections		
		2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Property						
Land		8,310	-	-	-	-
Land improvements		-	-	-	-	-
Total land		8,310	-	-	-	-
Buildings		68,156	30,124	11,395	16,141	11,895
Total buildings		68,156	30,124	11,395	16,141	11,895
Total property		76,466	30,124	11,395	16,141	11,895
Plant and equipment						
Plant, machinery and equipment		2,324	1,962	1,275	1,974	2,022
Fixtures, fittings and furniture		126	569	920	810	810
Computers and telecommunications		2,185	642	887	774	974
Total plant and equipment		4,635	3,173	3,082	3,558	3,806
Infrastructure						
Roads		5,947	2,270	2,638	3,652	4,445
Footpaths and cycleways		2,874	2,321	3,446	3,440	3,532
Drainage		3,309	2,829	4,292	4,925	5,285
Recreational, leisure and community facilities		3,689	1,032	1,201	1,901	1,971
Waste management		57	50	50	2,048	50
Parks, open space and streetscapes		2,055	4,755	2,247	1,466	1,771
Off street car parks		732	425	500	520	540
Other infrastructure		1,293	1,269	1,045	1,075	1,085
Total infrastructure		19,956	14,951	15,419	19,027	18,679
Total capital works expenditure	6.5.1	101,057	48,248	29,896	38,726	34,380
Represented by:						
New asset expenditure		65,208	18,672	6,927	7,630	2,692
Asset renewal expenditure		27,358	24,458	18,768	25,019	25,683
Asset upgrade expenditure		8,491	5,118	4,201	6,077	6,005
Total capital works expenditure	6.5.1	101,057	48,248	29,896	38,726	34,380
Funding sources represented by:						
Grants		36,725	18,860	4,950	1,637	508
Contributions		767	1,105	808	4,137	1,158
Council cash		63,565	28,283	24,138	32,952	32,714
Total capital works expenditure	6.5.1	101,057	48,248	29,896	38,726	34,380

Statement of Human Resources
For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	57,830	59,770	60,370	61,681	62,994
Employee costs - capital	1,235	1,354	1,378	1,409	1,448
Total staff expenditure	59,065	61,124	61,748	63,090	64,442
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees (EFT*)	544.2	544.2	544.2	544.2	544.2
Total staff numbers	544.2	544.2	544.2	544.2	544.2

* EFT represents the full-time equivalent number of employees

A summary of human resources expenditure categorised according to organisational structure of Council is detailed below:

Department	Budget	Comprises Permanent	
	2021/2022	Full Time	Part Time
	\$'000	\$'000	\$'000
Operations, Assets & Leisure	18,661	14,339	4,323
Strategy & Community	10,774	5,154	5,620
Corporate Services	10,288	8,570	1,718
Development & Amenity	9,945	8,232	1,714
Executive's Office	2,118	1,713	404
Total permanent staff expenditure	51,786	38,008	13,778
Other Employee Related Expenditure*	7,984		
Capitalised labour costs	1,354		
Total expenditure	61,124		

*Seasonal employees, other expenditure relates to Overtime, Travel Allowance, Performance Recognition, Training etc.

A summary of the number of full time equivalent (FTE) Council employees in relation to the above expenditure is included below:

	Budget	Comprises Permanent	
	FTE	Full Time	Part Time
Operations, Assets & Leisure	184.7	145.39	39.3
Strategy & Community	94.3	43.32	51.0
Corporate Services	91.0	72.3	18.7
Development & Amenity	90.5	69	21.5
Executive's Office	14.9	11.5	3.4
Total permanent staff	475.4	341.51	133.9
Casual and other	56.5		
Capitalised labour	12.3		
Total staff	544.2		

Statement of Planned Human Resources Expenditure
For the four years ending 30 June 2025

Directorate	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Operations, Assets & Leisure				
Permanent full time	14,339	14,485	14,800	15,117
Female	2,714	2,742	2,801	2,861
Male	10,961	11,073	11,313	11,556
Self-Described Gender	0	0	0	0
Vacant Position	664	671	685	700
Permanent part time	4,323	4,367	4,462	4,557
Female	2,906	2,936	2,999	3,064
Male	1,188	1,200	1,226	1,252
Self-Described Gender	0	0	0	0
Vacant Position	229	231	236	241
Total Operations, Infrastructure & Leisure	18,661	18,852	19,261	19,674
Strategy & Community				
Permanent full time	5,154	5,207	5,320	5,434
Female	2,677	2,704	2,763	2,822
Male	2,207	2,230	2,278	2,327
Self-Described Gender	0	0	0	0
Vacant Position	270	272	278	284
Permanent part time	5,620	5,677	5,800	5,925
Female	5,074	5,125	5,237	5,349
Male	281	284	290	297
Self-Described Gender	0	0	0	0
Vacant Position	265	268	273	279
Total Strategy & Community	10,774	10,884	11,120	11,358
Corporate Services				
Permanent full time	8,570	8,657	8,845	9,035
Female	4,958	5,009	5,117	5,227
Male	3,098	3,130	3,198	3,266
Self-Described Gender	0	0	0	0
Vacant Position	514	519	530	541
Permanent part time	1,718	1,736	1,774	1,812
Female	1,583	1,600	1,634	1,669
Male	135	136	139	142
Self-Described Gender	0	0	0	0
Vacant Position	0	0	0	0
Total Corporate Services	10,288	10,393	10,619	10,847
Development & Amenity				
Permanent full time	8,232	8,316	8,496	8,678
Female	3,566	3,603	3,681	3,760
Male	4,214	4,257	4,349	4,442
Self-Described Gender	0	0	0	0
Vacant Position	452	456	466	476
Permanent part time	1,714	1,731	1,769	1,807
Female	1,527	1,543	1,576	1,610
Male	150	151	155	158
Self-Described Gender	0	0	0	0
Vacant Position	36	37	38	38
Total Development & Amenity	9,945	10,047	10,265	10,485

Directorate	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Executive's office				
Permanent full time	1,713	1,731	1,769	1,806
Female	1,192	1,204	1,230	1,256
Male	522	527	539	550
Self-Described Gender	0	0	0	0
Vacant Position	0	0	0	0
Permanent part time	404	408	417	426
Female	404	408	417	426
Male	0	0	0	0
Self-Described Gender	0	0	0	0
Vacant Position	0	0	0	0
Total Executive's office	2,118	2,139	2,186	2,233
Total Casuals and other	9,338	9,434	9,639	9,845
Total Staff Expenditure	61,124	61,748	63,090	64,442

Directorate	2020/21 FTE	2021/22 FTE	2022/23 FTE	2023/24 FTE
Operations, Assets & Leisure				
Permanent full time	145.4	145.4	145.4	145.4
Female	28.1	28.1	28.1	28.1
Male	112.2	112.2	112.2	112.2
Self-Described Gender	-	-	-	-
Vacant	5.1	5.1	5.1	5.1
Permanent part time	39.3	39.3	39.3	39.3
Female	24.7	24.7	24.7	24.7
Male	10.2	10.2	10.2	10.2
Self-Described Gender	-	-	-	-
Vacant	4.4	4.4	4.4	4.4
Total Operations, Infrastructure & Leisure	184.7	184.7	184.7	184.7
Strategy & Community				
Permanent full time	43.3	43.3	43.3	43.3
Female	24.9	24.9	24.9	24.9
Male	16.2	16.2	16.2	16.2
Self-Described Gender	-	-	-	-
Vacant	2.2	2.2	2.2	2.2
Permanent part time	51.0	51.0	51.0	51.0
Female	44.6	44.6	44.6	44.6
Male	3.5	3.5	3.5	3.5
Self-Described Gender	-	-	-	-
Vacant	2.9	2.9	2.9	2.9
Total Strategy & Community	94.3	94.3	94.3	94.3
Corporate Services				
Permanent full time	72.3	72.3	72.3	72.3
Female	44.6	44.6	44.6	44.6
Male	23.8	23.8	23.8	23.8
Self-Described Gender	-	-	-	-
Vacant	4.0	4.0	4.0	4.0
Permanent part time	18.7	18.7	18.7	18.7
Female	16.8	16.8	16.8	16.8
Male	1.9	1.9	1.9	1.9
Self-Described Gender	-	-	-	-
Vacant	-	-	-	-
Total Corporate Services	91.0	91.0	91.0	91.0

Directorate	2020/21 FTE	2021/22 FTE	2022/23 FTE	2023/24 FTE
Development & Amenity				
Permanent full time	69.0	69.0	69.0	69.0
Female	31.9	31.9	31.9	31.9
Male	35.0	35.0	35.0	35.0
Self-Described Gender	-	-	-	-
Vacant	2.1	2.1	2.1	2.1
Permanent part time	21.5	21.5	21.5	21.5
Female	18.2	18.2	18.2	18.2
Male	1.7	1.7	1.7	1.7
Self-Described Gender	-	-	-	-
Vacant	1.7	1.7	1.7	1.7
Total Development & Amenity	90.5	90.5	90.5	90.5
Executive's office				
Permanent full time	11.5	11.5	11.5	11.5
Female	9.6	9.6	9.6	9.6
Male	1.9	1.9	1.9	1.9
Self-Described Gender	-	-	-	-
Vacant	-	-	-	-
Permanent part time	3.4	3.4	3.4	3.4
Female	3.4	3.4	3.4	3.4
Male	-	-	-	-
Self-Described Gender	-	-	-	-
Vacant	-	-	-	-
Total Executive's office	14.9	14.9	14.9	14.9
Total Casuals and other	68.8	68.8	68.8	68.8
Total Staff Expenditure	544.2	544.2	544.2	544.2

6. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

6.1 Comprehensive Income Statement

6.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Financial Plan rates and charges were identified as an important source of revenue, accounting for 60.3% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Financial Planning process. The State Government have introduced the *Fair Go Rates System (FGRS)* which sets out the maximum amount Councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to general rates and is calculated on the basis of Council's base average property rate. The formulae provided by the Essential Services Commission (ESC) and agreed by the State Government is:

$$\frac{2020/21 \text{ Adopted General Rate Income} + 2020/21 \text{ Annualised Supplementary Rate Income}}{\text{No. of Assessments 2020/21}}$$

= Base Average Rate x 1.5%
= maximum allowable Capped Average Rate

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Maroondah community.

In order to achieve the levels, set out in the Financial Plan which maintains services and service levels and a strong capital expenditure program, the average general property rate will increase by 1.5% in line with the rate cap formulae and the waste collection charges will increase by 8.1%. This will raise total rates and charges for 2021/22 of \$99.23 million, which includes \$0.67 million generated from supplementary rates.

6.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2020/21	Budget 2021/22	Change	%
	\$'000	\$'000	\$'000	
General rates*	79,396	81,036	1,640	2.1%
Waste management charge	15,815	17,091	1,276	8.1%
Special rates and charges	161	161	-	0
Supplementary rates and rate adjustments	346	669	323	93.4%
Interest on rates and charges	201	271	71	35.2%
Total rates and charges	95,919	99,228	3,309	3.5%

*These items are subject to the rate cap established under the FGRS

6.1.1(b) The rate in the dollar to be levied as general rates under Regulation 8 of the Local Government (Planning and Reporting) Regulations 2020 for each type or class of land compared with the previous financial year

Type or class of land	2020/21 cents/\$CIV*	2021/22 cents/\$CIV*	Change
General Land	0.206408	0.205235	(0.6%)
Differential Rate:			
Vacant Land	0.309612	0.307853	(0.6%)
Commercial Land	0.247690	0.246282	(0.6%)
Industrial Land	0.247690	0.246282	(0.6%)
Derelict Land	0.619224	0.615705	(0.6%)

* Capital Improved Value

6.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2020/21 \$'000	2021/22 \$'000	Change \$'000	%
General Land	67,514,758	69,256,468	1,741,710	2.58%
Differential Rate:				
Vacant Land	552,792	479,920	(72,872)	(13.2%)
Commercial Land	7,103,532	6,920,801	(182,731)	(2.6%)
Industrial Land	4,207,455	4,360,787	153,332	3.64%
Derelict Land	-	-	-	-
Amounts in Lieu of Rates:				
Cultural and Recreational Lands Act	18,173	18,476	303	1.67%
Total amount to be raised by general rates	79,396,710	81,036,452	1,639,742	2.07%

6.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	Number	Number	\$'000	%
General Land	46,614	46,926	312	0.7%
Differential Rate:				
Vacant Land	196	172	(24)	(12.2%)
Commercial Land	2,212	2,202	(10)	(0%)
Industrial Land	2,020	2,024	4	0.2%
Derelict Land	-	-	-	-
Cultural and Recreational Lands Act	3	3	0	-
Total number of assessments	51,045	51,327	282	0.6%

6.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

6.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
General Land	32,709,550,000	33,744,940,000	1,035,390,000	3.2%
Differential Rate:				
Vacant Land	178,545,000	155,893,000	(22,652,000)	(12.7%)
Commercial Land	2,867,934,000	2,810,112,500	(57,821,500)	(2%)
Industrial Land	1,698,698,000	1,770,648,000	71,950,000	4.2%
Derelict Land			-	-
Cultural and Recreational Lands Act	13,545,000	13,850,000	305,000	2.3%
Total value of land	37,468,272,000	38,495,443,500	1,027,171,500	2.7%

6.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Regulation 8 of the Local Government (Planning and Reporting) Regulations 2020 compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2020/21	2021/22		
	\$	\$	\$	%
Residential 80 Litre Bins	286.00	309.00	23.00	8.0%
Residential 120 Litre Bins	343.50	371.00	27.50	8.0%
Second and Subsequent Bins*	365.00	394.00	29.00	7.9%
Additional Residential 120 Litre Bin*	223.00	241.00	18.00	8.1%
Additional Residential Garden Organics*	223.00	230.00	7.00	3.1%
Commercial 240 Litre Service				
One per week #	626.00	676.00	50.00	8.0%
Three times per week #	1,358.00	1,467.00	109.00	8.0%
Additional Recycling-Non-Residential #	138.00	149.00	11.00	8.0%
Commercial & Industrial Garden Organics#*	212.00	229.00	17.00	8.0%
Industrial 120 Litre Service #	329.00	355.00	26.00	7.9%
Industrial 80 Litre Service #	276.00	298.00	22.00	8.0%

#These figures include GST which applies to these services.

* Approval of additional waste service is subject to Council assessment.

6.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020/21	2021/22	Change	
	\$	\$	\$	%
Residential 80 Litre Bins	2,908,334	3,201,858	293,524	10.1%
Residential 120 Litre Bins	11,864,214	12,771,899	907,685	7.7%
Second and Subsequent Bins*	185,785	190,696	4,911	2.6%
Additional Residential 120 Litre Bin*	45,715	61,937	16,222	35.5%
Additional Residential Garden Organics*	60,656	86,020	25,364	41.8%
Commercial 240 Litre Service				
One per week #	377,307	409,287	31,980	8.5%
Three times per week #	170,367	186,709	16,342	9.6%
Additional Recycling-Non-residential #	13,925	16,255	2,329	16.7%
Commercial & Industrial Garden Organics#*	4,240	5,413	1,173	27.7%
Industrial 120 Litre Service #	104,682	111,986	7,305	7.0%
Industrial 80 Litre Service #	6,775	8,940	2,165	32.0%
Total	15,742,000	17,051,000	1,309,000	8.3%

#These figures exclude GST on Industrial, Commercial and second bin Residential Services.

* Approval of additional waste service is subject to Council assessment.

6.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2020/21 \$'000	2021/22 \$'000	Change \$'000 %	
General rates	79,396,710	81,036,452	1,639,742	2.1%
Service (Garbage) Charges #	15,742,000	17,051,000	1,309,000	8.3%
Total Rates and charges	95,138,710	98,087,452	2,948,742	3.1%

#These figures exclude GST on Industrial, Commercial and additional recycling-non-residential Services.

6.1.1(j) Fair Go Rates System Compliance

Maroondah City Council is fully compliant with the State Government's Fair Go Rates System.

	2020/21	2021/22
Total Rates	\$ 77,839,692	\$ 79,838,869
Number of rateable properties	51,042	51,324
Base Average Rates	1,525.01	1,555.59
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$1,555.51	\$ 1,578.92
Maximum General Rates and Municipal Charges Revenue	\$79,396,486	\$81,036,452
Budgeted General Rates and Municipal Charges Revenue	\$ 79,378,537	\$ 81,017,976
Budgeted Supplementary Rates	\$ 460,332	\$ 669,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 79,838,869	\$ 81,686,976

6.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22: estimated \$0.67 million and 2020/21: \$0.35 million)
- The variation of returned levels of value (e.g. valuation appeals)

6.1.1(n) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.205235% for all rateable General Land;
- A general rate of 0.246282% for all rateable Commercial Land; and
- A general rate of 0.246282% for all rateable Industrial Land; and
- A general rate of 0.307853% for all rateable Vacant Land; and
- A general rate of 0.615705% for all rateable Derelict Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

General Land

Definitions/Characteristics:

Any land which does not have the characteristics of Commercial, Industrial, Vacant or Derelict Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory and service provision obligations.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2021/22 financial Year.

Commercial Land**Definitions/Characteristics:**

Commercial Land is any land that does not have the characteristics of General, Industrial, Vacant or Derelict Land and which is used, designed or adapted to be used primarily for the sale of goods or services or other commercial purposes.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2021/22 financial Year.

Industrial Land

Definitions/Characteristics:

Industrial Land is any land that does not have the characteristics of General, Commercial, Vacant or Derelict Land, that is used, designed or adapted to be used primarily for industrial purposes.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2021/22 financial Year.

Vacant Land

Definitions/Characteristics:

Any land on which there is no building which is occupied or adapted for occupation and that is not General, Commercial, Industrial or Derelict Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of development on land.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Derelict Land**Definitions/Characteristics:****1. Derelict Land**

- 1.1 Land is "Derelict Land" where, at any point in the rating year, a notice to comply to is issued to the Owner or Occupier of the land under the Local Law on the grounds that the land:
- (a) is kept in a manner which is unsightly or detrimental to the general amenity of the area in which the land is located; or
 - (b) is used for storage of such amounts of goods, machinery, materials or equipment that the amenity of the area is adversely affected, or the land is, or has the potential to become infested by rats and/or other vermin species; or
 - (c) is kept in a manner which is dangerous or likely to cause danger to life or property; or
 - (d) has become infested with blackberry or other invasive plants or vermin; or
 - (e) has become a source of offensive odour discernible beyond the land;
 - (f) contains a vacant building that has been kept in a manner to the extent that the exterior of the building;
 - (i) is in a state of disrepair; or
 - (ii) is damaged or defaced; or
 - (iii) affects the amenity of the surrounding neighbourhood; or
 - (iv) causes the building to be out of conformity with the visual appearance of other buildings in the vicinity; or
 - (v) is declared in writing by an Authorised Officer to be unsafe; and

- 1.2 the grounds in the notice to comply have not been addressed to Council's satisfaction.
- 1.3 For the purposes of this section:
- (a) "Land" includes all land within Council's municipality, including land with or (where relevant) without structures or buildings on it, in any zone, used for any purpose, other than land that is Vacant Land, Industrial Land, Commercial Land, Cultural and Recreational Land.
 - (b) "Authorised Officer" means an officer appointed by Council as an Authorised Officer under s124 of the Local Government Act 2020.
 - (c) Local Law means the Maroondah City Council Local Law no. 11 as amended or replaced from time to time.

Objective:

To ensure that the incidence of dilapidated properties reduce in the municipality and all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Encouragement of development/and or improvement of land; and
2. Construction and maintenance of public infrastructure: and
3. Development and provision of health and community services; and
4. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2021/22 financial Year.

6.1.2 Statutory fees and fines

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000 %	
Infringements and costs	811	1,302	491	60.6%
Court recoveries	195	200	5	2.6%
Town planning fees	1,425	1,591	166	11.7%
Land information certificates	90	105	15	16.7%
Permits	1,698	1,519	(178)	(10.5%)
Other	129	137	7	5.8%
Total statutory fees and fines	4,348	4,854	506	11.6%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, local laws and parking fines and statutory planning application fees. Increases in statutory fees are made in accordance with legislative requirements.

6.1.3 User fees

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000 %	
Active Leisure Centres	10,176	20,552	10,376	102.0%
Aged and health services	431	430	(1)	(0.2%)
Child care/children's programs	209	249	40	19.1%
Community Facilities - Recreation	407	622	215	52.8%
Community Health	18	25	7	38.9%
Local Laws	40	54	14	35.0%
Performing Arts, Functions & Conferences	1,023	3,304	2,281	223.0%
Other fees and charges	2,026	1,919	(107)	(5.3%)
Total user fees	14,330	27,155	12,825	89.5%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of Maroondah Leisure facilities: Aquahub; Aquanation; Croydon Memorial Pool; The Rings; Maroondah Nets; and the Ringwood and Croydon Golf courses, Karralyka Centre and other community facilities. In addition, the provision of services such as meals on wheels, family day care, occasional care and holiday programs are included in user fees.

User fees are projected to increase by 89.5% or \$12.8 million over 2020/21. The impact of the COVID-19 pandemic has realised a significant reduction in the forecast revenues for 2020/21 with Council facilities either closed for extensive periods or operating with reduced capacity. The 2021/22 budget estimates are based on the anticipated easing of restrictions and within the current State Government advised environment. The main areas contributing to the increase are Aquanation (\$1.9 million), Aquahub (\$ 1.4 million), Ringwood and Dorset Golf (\$1.0 million) and Karralyka (\$1.9 million). Council plans to maintain user charge fees for 2021/22 in line with the 2020/21 levels.

6.1.4 Grants

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	52,587	23,337	(29,250)	(55.6%)
State funded grants	11,294	3,900	(7,395)	(65.5%)
Total grants received	63,881	27,237	(36,645)	(57.4%)

6.1.4.1 Grants – operating

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has decreased by 70.0% or \$19.56 million compared to 2020/21. The decrease mainly relates to non-recurrent grants being the receipt in 2020/21 of a Federal Government grant for the multilevel carpark at Heatherdale (\$15.0 million) and State Government grants for community/business support during the COVID-19 pandemic for Outdoor Dining (\$0.5 million) and Working for Victoria (\$2.5 million). Significant movements in grant funding are summarised below:

Operating Grants	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000 %	
Recurrent - Commonwealth Government				
Aged and Disability Services	1,107	905	(202)	(18.2%)
Children's Services	328	246	(82)	(25.0%)
Community Health Immunisation	108	106	(2)	(1.9%)
Financial Assistance Grants	4,951	5,000	49	1.0%
Recurrent - State Government				
Aged and Disability Services	537	540	3	0.6%
Children's Services	0	0	0	#DIV/0!
Maternal Child Health	1,378	1,286	(92)	(6.7%)
Youth Services Programs	47	12	(35)	(74.5%)
COVID-19 Pandemic	110	0	(110)	(100.0%)
Other Grants	74	1	(73)	(98.6%)
Total recurrent grants	8,640	8,096	(544)	(6.3%)
Non- recurrent - Commonwealth Government				
Children's Services	15	0	(15)	(100.0%)
Aged and Disability Services	16	0	(16)	(100.0%)
Heatherdale Multilevel Carpark Development	15,000	0	(15,000)	(100.0%)
Other Grants	52	0	(52)	(100.0%)
Non-recurrent - State Government				
Maternal Child Health	143	143	0	0.0%
Community health	20	4	(16)	(80.0%)

Operating Grants	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Children's Services	127	0	(127)	(100.0%)
Waste	138	0	(138)	(100.0%)
Youth Services Programs	220	113	(107)	(48.6%)
Emergency Management	195	0	(195)	(100.0%)
COVID-19 Pandemic	3,004	0	(3,004)	(100.0%)
Other Grants	367	21	(346)	(94.3%)
Total non-recurrent grants	19,297	281	(3,933)	(20.4%)
Total Operating Grants	27,937	8,377	(4,477)	(16.0%)

6.1.4.2 Grants - capital

Capital grants (recurrent and non-recurrent) include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 47.5% or \$17.1 million compared to 2020/21 as specific funding in 2020/21 for large capital works projects including Multilevel Carpark Development, Pavilion redevelopment and Local Roads and Community Infrastructure Program were received. Section 4.5 "Capital works program" includes a more detailed analysis of the grants and contributions expected to be received during the 2021/22 year. Significant movements in capital grant funding are summarised below:

Capital Grants	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Recurrent - Commonwealth Government				
Roads to Recovery	1,365	30	(1,335)	(97.8%)
Recurrent - State Government				
Total recurrent grants	1,365	30	(1,335)	(97.8%)
Non-recurrent - Commonwealth Government				
Ainslie Park Pavilion Redevelopment	38	0	(38)	(100.0%)
Cheong Park Sporting Pavilion Redevelopment	500	0	(500)	(100.0%)
Dorset Multipurpose Pavilion Redevelopment	2,000	0	(2,000)	(100.0%)
Springfield Sports Pavilion Redevelopment	500	0	(500)	(100.0%)
Ringwood Multilevel Carpark Development	7,322	3,050	(4,272)	(58.3%)
Croydon Multilevel Carpark Development	14,477	3,000	(11,477)	(79.3%)
Heathmont Multilevel Carpark Development	392	10,500	10,108	100.0%
Croydon Community Welbeing Precinct Redevelopment	0	500	500	#DIV/0!
Local Roads and Community Infrastructure Program	3,788	0	(3,788)	(100.0%)
Pinemont Kindergarten Upgrade	190	0	(190)	(100.0%)
Warranwood Bicycle and Walking Paths	400	0	(400)	(100.0%)
Other Grants	38	0	(38)	(100.0%)
Non-recurrent - State Government				
Cheong Park Sporting Pavilion Redevelopment	123	0	(123)	(100.0%)
COVID-19 Pandemic	200	0	(200)	(100.0%)
Dorset Multipurpose Pavilion	2,000	0	(2,000)	(100.0%)
Jubilee Park Sports Pavilion Redevelopment	1,116	0	(1,116)	(100.0%)

Local Area Traffic Management	532	0	(532)	(100.0%)
Other	453	0	(453)	(100.0%)
Sportsfield Lighting	127	0	(127)	(100.0%)
Springfield Sports Pavilion Redevelopment	274	0	(274)	(100.0%)
Taralla Creek Stormwater Harvesting	110	1,780	1,670	100.0%
Total non-recurrent grants	34,580	18,830	(15,750)	(45.5%)
Total Capital Grants	35,945	18,860	(17,085)	(47.5%)

6.1.5 Contributions

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000 %	
Contributions - Monetary	4,698	5,083	385	8.2%
Contributions - Monetary (Capital)	798	186	(612)	(76.7%)
Non-Monetary	3,123	0	(3,123)	(100.0%)
Total contributions	8,619	5,269	(3,350)	(38.9%)

Contributions Monetary are projected to increase by \$0.38 million or 8.2% compared to 2020/21 due to an increase in Open Space contributions. Capital Contributions are projected to decrease by \$0.61 million or 76.7% compared to 2020/21 due numerous one-off contributions for Capital projects in 2020/21. A decrease in non-monetary contributions by \$3.1 million or 100.0% due to a once off contribution received in 2020/21.

6.1.6 Other income

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000 %	
Interest on investments	380	290	(90)	(23.7%)
Interest on other	0	1	1	0.00%
Rent	169	664	494	292.03%
Total other income	549	955	405	73.81%

Other income is projected to increase by \$0.40 million or 73.8% compared to 2020/21 mainly due to anticipated rent associated with new commercial property at a multilevel carpark.

6.1.7 Employee costs

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000 %	
Wages and salaries	50,416	51,263	847	1.7%
WorkCover	297	303	6	2.0%
Casual staff	1,174	2,074	900	76.7%
Superannuation	5,415	5,599	184	3.4%
Fringe benefits tax	528	531	3	0.6%
Total employee costs	57,830	59,770	1,940	3.4%

Employee costs include all labour related expenditure such as salaries and on-costs (employer superannuation, long service leave and workcover), allowances, overtime and annual leave loading etc.

Employee costs are forecast to increase by 3.4% or \$1.94 million compared to 2020/21. This increase relates mainly to a number of factors. Forecast actuals for 2020/21 have been impacted by COVID-19 pandemic with salaries for casual employees less than initially anticipated. Employee costs are aligned with the anticipated Enterprise Bargaining Agreement (EBA) outcomes for 2021/22, together with projected movement of employees within employment bands. In 2021/22 the Superannuation Guarantee increases from 9.5% to 10.0%.

6.1.8 Materials and services

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Agency Staff	507	436	(71)	(14.0%)
Apprentices	497	515	18	3.6%
Bank Charges	346	387	41	11.8%
Cleaning	888	1,150	262	29.5%
Communications, Postage & Advertising	1,243	1,402	159	12.8%
Consultants	790	737	(53)	(6.7%)
Cost of Goods Sold	507	878	371	73.2%
Fire Services Levy	112	112	0	0.0%
Food costs - Meals on Wheels	488	501	13	2.7%
Fuels, Oil, Registrations & Running Costs - Plant & Fleet	970	1,108	138	14.2%
Grants to Community	619	527	(92)	(14.9%)
Insurance	1,039	1,161	122	11.7%
Legal Fees	587	843	256	43.6%
Library Contribution	2,554	2,787	233	9.1%
Licence Fees	246	311	65	26.4%
Maintenance	3,321	3,858	537	16.2%
Marketing and Promotion	189	195	6	3.2%
Materials - Operations & Golf Courses	1,174	1,145	(29)	(2.5%)
Memberships/Subscriptions	163	196	33	20.2%
Printing and stationary	167	181	14	8.4%
Security	598	356	(242)	(40.5%)
Training	388	398	10	2.6%
Uniforms	52	102	50	96.2%
Utilities	3,600	4,049	449	12.5%
Other	3,685	4,496	811	22.0%
Contract payments - Waste	14,250	15,462	1,212	8.5%
Contract payments - Operations	6,853	7,148	295	4.3%
Contract payments - Valuations	0	0	0	0.0%
Contract payments - Election	550	0	(550)	(100.0%)
Contractors - Other	18,949	3,033	(15,916)	(84.0%)
Total materials and services	65,332	53,474	(11,858)	(18.2%)

Materials and services are forecast to decrease by 18.2% or \$11.86 million compared to 2020/21. Materials and services include the purchases of consumables, payments to contractors for the provision of services, utility costs, annual contribution for the provision of library services to the Eastern Regional Libraries (this has increased 1.5% for the 2021/22 year), contributions to community groups, software maintenance, insurances, advertising, motor vehicle running costs, fuel and registrations and other miscellaneous expenditure items. Utility costs relating to water, gas and electricity are forecast to increase by 12.5% or \$0.45 million compared to 2020/21 resulting mainly from increased prices from suppliers. Contract payments are included as part of materials and services and are for the provision of services

which have been tendered under section 108 of the Local Government Act 2020 including external contracts for services such as waste collection, road maintenance, street tree pruning etc. and are forecast to decrease by 36.8% or \$15.0 million compared to 2020/21. The decrease in contractors is mainly due to a one-off payment for the Heatherdale Multilevel Carpark in 2020/21 and Election costs (2021/22 a non-Election year).

6.1.9 Depreciation

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Property	8,044	8,968	924	11.5%
Plant & equipment	2,316	2,626	310	13.4%
Infrastructure	14,068	14,275	207	1.5%
Total depreciation	24,428	25,869	1,441	5.9%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of 5.9% or \$1.44 million for 2021/22 is due mainly the full year effect of depreciation on the 2020/21 capital works program. Refer to section 6.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2021/22 year.

6.1.10 Amortisation - right of use assets

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Right of use assets	782	858	76	9.7%
Total amortisation - right of use assets	782	858	76	9.7%

6.1.11 Other expenses

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Auditor's remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	69	73	4	5.8%
Auditor's remuneration - internal	157	146	- 11	(7.0%)
Councillors' allowances	330	366	36	10.9%
Operating lease rentals	207	80	(127)	(61.4%)
Total other expenses	763	665	- 98	(12.8%)

6.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2020/21 and 2021/22. It also considers a number of key performance indicators.

6.2.1 Current assets and non-current assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$1.87 million during the year in line with the rise and fall of Council's operations.

Trade and other receivables are monies owed to Council by ratepayers and others. An increase is expected in the level of debtors in the budget which reflects the increased income from User Fees in 2021/22 compared with reduced levels due to the COVID-19 pandemic in 2020/21.

Other financial assets include the value of investments held in deposits with a maturity of greater than three months at the time of initial investment. These balances are projected to decrease by \$2.85 million during the year in line with the rise and fall of Council's operations.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and inventories or stocks held for sale or consumption in Council's services. Minimal change is expected in the budget.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The net increase in this balance is attributable to the net result of the capital works program (\$48.25 million of new assets); depreciation of assets (\$25.9 million); and the sale of property, plant and equipment (\$0.9 million).

6.2.2 Interest-bearing liabilities

Interest-bearing liabilities are loans or borrowings of Council. Council borrowed \$24.2 million in 2014/15 and new borrowings of \$10 million in 2021/22 are planned. Repayment of loan principal of \$0.256 million will be made during the year.

In 2014/15 Council constructed a new regional aquatic and leisure centre in Ringwood known as Aquanation. The facility was opened in August 2015, with borrowings to fund a portion of this project. The total cost was \$52.2 million and has been funded by Federal and State Government grants to a total of \$13.0 million. The remaining funding came from a combination of loan borrowings by Council (\$24.2 million), budgeted capital expenditure, public open space contributions and cash reserves.

Council market tendered for the provision of the loan in August 2014 and the loan was drawdown in November 2014 with repayment of principal and interest over 15 years and at a fixed rate for the term of the loan of 4.91% interest per annum.

Council plans to borrow \$10 million in the 2021/22 financial year to partly fund capital projects that generate income from commercial activities. The new loan will bring borrowing back to 2014/15 levels with the intention of Council still becoming debt free by 2030/31 as originally intended.

The budget for 2021/22 provides for repayment of loan principal and interest per the agreed schedules.

The table below shows information on borrowings specifically required by the Regulations.

	2020/21	2021/22
	\$	\$
Amount borrowed as at 30 June of the prior year	18,435	16,865
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	(1,570)	7,474
Amount of borrowings as at 30 June	16,865	24,339

6.2.3 Current liabilities and non-current liabilities

'Trade and other payables' are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease which is consistent with 2021/22 decreased levels of expenditure on materials and services relating to capital projects.

Provisions include accrued long service leave, annual leave and time in lieu to employees. These employee entitlements are only expected to increase marginally in line with EBA outcomes.

6.2.3 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2020/21	Budget 2021/22
	\$	\$
Right-of-use assets		
Current Right-of-use assets		
Plant and equipment	-	-
Total Current Right-of-use assets	-	-
Non Current Right-of-use assets		
Plant and equipment	1,975	1,155
Total Non Current Right-of-use assets	1,975	1,155
Total right-of-use assets	1,975	1,155
Lease liabilities		
Current lease Liabilities		
Plant and equipment	862	855
Total current lease liabilities	862	855
Non-current lease liabilities		
Plant and equipment	1,149	323
Total non-current lease liabilities	1,149	323
Total lease liabilities	2,011	1,178

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3.5%.

6.2.4 Working capital

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

The expected working capital ratio for 2021/22 is 1.23:1 which means that Council can meet its short-term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year.

6.3 Statement of changes in Equity

6.3.1 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$22.89 million results directly from the surplus for the year.
- Council has introduced a cash backed general reserve to fund future capital projects and unexpected contingencies such as a call on unfunded Superannuation. The net movement in the reserve will remain stable at \$5 million in 2021/22.

6.4 Statement of Cash Flows

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2021/22 year. Budgeting cash flows for Council is one of the key factors in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and the repayments of borrowings. These activities also include repayment of the principal component of loan repayments for the year.

6.4.1 Net cash flows provided by/ (used in) operating activities

The decrease in cash inflows from operating activities of \$11.7 million is due mainly to a decrease in capital grants of \$17.0 million received in 2020/21 which are primarily one off in nature. Further a \$3.3 million increase in rates and charges, \$12.8 million increase in user fees, and a \$1.9 million increase in employee costs.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast		
	Actual	Budget	Variance
	2020/21	2021/22	
	\$'000	\$'000	\$'000
Surplus (deficit) for the year	51,410	22,889	(28,521)
Depreciation	24,428	25,869	1,441
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	13,766	(93)	(13,859)
Finance costs	(69)	(52)	17
Net movement in current assets and liabilities	(40,890)	(11,619)	29,271
Cash flows available from operating activities	48,645	36,994	(11,651)

6.4.2 Net cash flows provided by/ (used in) investing activities

The decrease in payments for investing activities represents a decrease in capital works expenditure between 2020/21 and 2021/22.

6.4.3 Net cash flows provided by/ (used in) financing activities

The payments for financing activities represents repayment of borrowings both principal and interest for the existing loan for Aquanation and new borrowings in 2021/22. (refer 6.2.2).

6.4.4 Cash and cash equivalents at end of the year

Overall, total cash and investments are forecast to decrease by \$19 million to \$13.0 million as at 30 June 2022. This is consistent with Council's Financial Plan.

6.4.5 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part and not fully available for Council's operations. The budgeted balance sheet indicates that Council is estimating at 30 June 2022 it will have cash and investments of \$32.4 million, which are partly restricted as shown in the following table.

	Ref	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Variance \$'000
Total cash and investments including financial assets		37,164	32,438	(4,726)
Restricted cash and investments	6.4.5.1			
- Trust funds and deposits		(5,582)	(5,582)	0
- Unexpended grants and contributions		(2,500)	(2,500)	0
- Unexpended specific purpose investments other		(8,070)	(7,069)	1,001
- Cash backed reserve		(5,000)	(5,000)	0
Unrestricted cash and investments	6.4.5.2	16,012	12,287	(3,725)

6.4.5.1 Restricted cash and investments

Council has cash and cash equivalents that are subject to restrictions, Council has restrictions in relation to unexpended specific purpose investments other which relate mainly to monies received by Council for Public Open Space and Waste; trust funds and deposits; unexpended grants and contributions and cash backed reserves.

6.4.5.2 Unrestricted cash and investments

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

6.5 Capital works program

6.5.1 Summary

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	76,466	30,124	(46,342)	(60.6%)
Plant and equipment	4,635	3,173	(1,462)	(31.5%)
Infrastructure	19,956	14,951	(5,005)	(25.1%)
Total	101,057	48,248	(52,809)	(52.3%)

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	30,124	16,550	11,450	2,124	-	17,050	150	12,924	-
Plant and equipment	3,173	282	2,563	329	-	-	919	2,254	-
Infrastructure	14,951	1,840	10,445	2,666	-	1,810	36	13,105	-
Total	48,248	18,672	24,458	5,118	-	18,860	1,105	28,283	-

The following sections present the four-year capital expenditure program for the period 2021/22 to 2024/25. Council has already made prior budget commitments to a number of projects to ensure timely completion consistent with expectations.

The capital projects are grouped by class and include detail of both Council and Other contributions to individual projects. Further detail is also provided on asset renewal, new assets, asset upgrade and asset expansion projects.

6.5.2 Summary of Planned Capital Works Expenditure

Summary of Planned Capital Works Expenditure

For the four years ended 30 June 2025

2021/22	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
Property								
Land	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0
Buildings	30,124	16,550	11,450	2,124	30,124	17,050	150	12,924
Total Buildings	30,124	16,550	11,450	2,124	30,124	17,050	150	12,924
Total Property	30,124	16,550	11,450	2,124	30,124	17,050	150	12,924
Plant and Equipment								
Plant, machinery and equipment	1,962	0	1,962	0	1,962	0	919	1,043
Fixtures, fittings and furniture	569	42	495	32	569	0	0	569
Computers and telecommunications	642	240	106	297	642	0	0	642
Total Plant and Equipment	3,173	282	2,563	329	3,173	0	919	2,254
Infrastructure								
Roads	2,270	0	2,217	54	2,270	30	0	2,240
Footpaths and cycleways	2,321	1,098	1,171	52	2,321	0	0	2,321
Drainage	2,829	0	2,367	462	2,829	0	0	2,829
Recreational, leisure and community facilities	1,032	0	758	274	1,032	0	36	996
Waste management	50	0	0	50	50	0	0	50
Parks, open space and streetscapes	4,755	661	2,883	1,211	4,755	1,780	0	2,975
Off street car parks	425	0	213	213	425	0	0	425
Other infrastructure	1,269	81	836	352	1,269	0	0	1,269
Total Infrastructure	14,951	1,840	10,445	2,666	14,951	1,810	36	13,105
Total Capital Works Expenditure	48,248	18,672	24,458	5,118	48,248	18,860	1,105	28,283

2022/23	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
Property								
Land	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0
Buildings	11,395	4,450	5,646	1,299	11,395	4,950	175	6,270
Total Buildings	11,395	4,450	5,646	1,299	11,395	4,950	175	6,270
Total Property	11,395	4,450	5,646	1,299	11,395	4,950	175	6,270
Plant and Equipment								
Plant, machinery and equipment	1,275	0	1,275	0	1,275	0	597	678
Fixtures, fittings and furniture	920	50	833	38	920	0	0	920
Computers and telecommunications	887	240	381	267	887	0	0	887
Total Plant and Equipment	3,082	290	2,488	304	3,082	0	597	2,485
Infrastructure								
Roads	2,638	0	2,578	60	2,638	0	0	2,638
Footpaths and cycleways	3,446	1,327	1,835	284	3,446	0	0	3,446
Drainage	4,292	0	3,662	630	4,292	0	0	4,292
Recreational, leisure and community facilities	1,201	0	1,024	177	1,201	0	36	1,165
Waste management	50	0	0	50	50	0	0	50
Parks, open space and streetscapes	2,247	775	1,110	362	2,247	0	0	2,247
Off street car parks	500	0	250	250	500	0	0	500
Other infrastructure	1,045	85	175	785	1,045	0	0	1,045
Total Infrastructure	15,419	2,187	10,634	2,598	15,419	0	36	15,383
Total Capital Works Expenditure	29,896	6,927	18,768	4,201	29,896	4,950	808	24,138

2023/24	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
Property								
Land	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0
Buildings	16,141	3,000	10,133	3,008	16,141	1,000	3,180	11,961
Total Buildings	16,141	3,000	10,133	3,008	16,141	1,000	3,180	11,961
Total Property	16,141	3,000	10,133	3,008	16,141	1,000	3,180	11,961
Plant and Equipment								
Plant, machinery and equipment	1,974	0	1,974	0	1,974	0	921	1,053
Fixtures, fittings and furniture	810	50	718	43	810	0	0	810
Computers and telecommunications	774	240	338	197	774	0	0	774
Total Plant and Equipment	3,558	290	3,029	239	3,558	0	921	2,637
Infrastructure								
Roads	3,652	0	3,460	192	3,652	637	0	3,015
Footpaths and cycleways	3,440	1,447	1,752	241	3,440	0	0	3,440
Drainage	4,925	0	4,108	817	4,925	0	0	4,925
Recreational, leisure and community facilities	1,901	0	1,599	302	1,901	0	36	1,865
Waste management	2,048	1,998	0	50	2,048	0	0	2,048
Parks, open space and streetscapes	1,466	795	494	177	1,466	0	0	1,466
Off street car parks	520	0	260	260	520	0	0	520
Other infrastructure	1,075	100	185	790	1,075	0	0	1,075
Total Infrastructure	19,027	4,340	11,858	2,829	19,027	637	36	18,354
Total Capital Works Expenditure	38,726	7,630	25,019	6,077	38,726	1,637	4,137	32,952

2024/25	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
Property								
Land	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0
Buildings	11,895	0	9,069	2,826	11,895	0	190	11,705
Total Buildings	11,895	0	9,069	2,826	11,895	0	190	11,705
Total Property	11,895	0	9,069	2,826	11,895	0	190	11,705
Plant and Equipment								
Plant, machinery and equipment	2,022	0	2,022	0	2,022	0	932	1,090
Fixtures, fittings and furniture	810	50	718	43	810	0	0	810
Computers and telecommunications	974	240	538	197	974	0	0	974
Total Plant and Equipment	3,806	290	3,277	239	3,806	0	932	2,874
Infrastructure								
Roads	4,445	0	4,218	227	4,445	508	0	3,937
Footpaths and cycleways	3,532	1,487	1,800	245	3,532	0	0	3,532
Drainage	5,285	0	4,396	889	5,285	0	0	5,285
Recreational, leisure and community facilities	1,971	0	1,704	267	1,971	0	36	1,935
Waste management	50	0	0	50	50	0	0	50
Parks, open space and streetscapes	1,771	815	759	197	1,771	0	0	1,771
Off street car parks	540	0	270	270	540	0	0	540
Other infrastructure	1,085	100	190	795	1,085	0	0	1,085
Total Infrastructure	18,679	2,402	13,337	2,940	18,679	508	36	18,135
Total Capital Works Expenditure	34,380	2,692	25,683	6,005	34,380	508	1,158	32,714

6.5.3 Capital Works Program

CAPITAL EXPENDITURE PROGRAM 2021/22 TO 2024/25										
	Budget 2021/22							Budget 2022/23	Budget 2023/24	Budget 2024/25
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib'n \$000	Asset Renewal \$000	Upgrade \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
BUILDINGS										
BUILDINGS										
Capital Funding for Community Groups	300	150		150	150	150		350	360	380
Community Facilities - Access & Inclusion	188	188			150	38		220	230	240
Public Toilet Improvement Program	239	239			239			280	300	300
Community Facilities Major Plant Renewal	684	684			684			800	600	400
Community Facilities Replacement Program	780	780			624	156		0	0	0
Carbon Neutral-Energy Revolving Fund	0	0				0		150	500	500
Community Facilities Improvement Program	1,778	1,778			1,719	59		4,145	3,251	3,725
Cheong Multipurpose Pavilion Redevelopment	1,165	1,165			932	233				
Springfield Sporting Pavilion Redevelopment	2,690	2,690		0	2,152	538				
Dorset Multipurpose Pavilion and Sportsfield Redevelopment	3,000	3,000			2,400	600		0		
Jubilee Park Sporting Pavilion Redevelopment and Indoor Cricket Facility Development (Subject to Funding)	750	750			600	150				
Croydon Community Wellbeing Precinct Hub A Stage 1A (Subject to Funding)	500	0	500	0	400	100		500	4,900	4,000
Croydon Community Wellbeing Precinct Hub A Stage 1B (Subject to Funding)										1,350

CAPITAL EXPENDITURE PROGRAM 2021/22 TO 2024/25

	Budget 2021/22							Budget 2022/23	Budget 2023/24	Budget 2024/25
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib'n \$000	Total Expenditure \$000	Council Cash \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
BUILDINGS Continuation...										
Croydon Community Precinct Redevelopment - Open Space Improvements (Subject to Funding)									2,500	1,000
Croydon Community Precinct Redevelopment - Roads and Other Carpark Improvements	500	500			400	100		500	500	
Land Acquisition	0	0					0		3,000	
Croydon Multilevel Carpark Development	3,000		3,000				3,000			
Heathmont Multilevel Carpark Development	10,500		10,500				10,500			
Ringwood Multilevel Carpark Development	3,050		3,050				3,050	4,450		
Karralyka Centre Redevelopment	1,000	1,000			1,000					
TOTAL BUILDINGS	30,124	12,924	17,050	150	11,450	2,124	16,550	11,395	16,141	11,895
TOTAL BUILDINGS	30,124	12,924	17,050	150	11,450	2,124	16,550	11,395	16,141	11,895

CAPITAL EXPENDITURE PROGRAM 2021/22 TO 2024/25										
	Budget 2021/22							Budget 2022/23	Budget 2023/24	Budget 2024/25
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib'n \$000	Asset Renewal \$000	Upgrade \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
ROADS AND DRAINAGE										
ROADS										
Roads to Recovery Funding of Local Road Improvements by the Federal Government	30		30		24	6		0	637	508
Local Road Reconstruction Program	425	425			425			500	500	550
Local Area Traffic Management	95	95			48	48		120	130	250
Local Area Traffic Management - Renewal	68	68			68			65	75	75
Traffic Lights and Pedestrian Crossings	68	68			68			80	80	80
Local Road Renewal Program	989	989			989			1,198	1,495	2,197
Kerb and Channel Replacement Works	595	595			595			675	735	785
TOTAL ROADS	2,270	2,240	30	0	2,217	54	0	2,638	3,652	4,445
FOOTPATHS AND CYCLEWAYS										
Shared (Bike) Path Improvement Program	0	0			0	0		669	540	540
Footpath Replacement Works	964	964			964			1,145	1,148	1,180
Footpath Construction Program	1,098	1,098					1,098	1,327	1,447	1,487
Disability Footpath Access	259	259			207	52		305	305	325
TOTAL FOOTPATHS AND CYCLEWAYS	2,321	2,321	0	0	1,171	52	1,098	3,446	3,440	3,532
CARPARKS										
Car Park Improvement Program	425	425			213	213		500	520	540
TOTAL CARPARKS	425	425	0	0	213	213	0	500	520	540

CAPITAL EXPENDITURE PROGRAM 2021/22 TO 2024/25										
	Budget 2021/22							Budget 2022/23	Budget 2023/24	Budget 2024/25
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib'n \$000	Asset Renewal \$000	Upgrade \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
ROADS AND DRAINAGE Continuation...										
DRAINAGE										
Ringwood Metropolitan Activities Centre -Drainage Infrastructure	400	400			400			1,000	700	700
Waterway Improvement Program	119	119			119			140	140	140
Stormwater drainage renewal program	2,310	2,310			1,848	462		3,152	4,085	4,445
TOTAL DRAINAGE	2,829	2,829	0	0	2,367	462	0	4,292	4,925	5,285
WASTE MANAGEMENT										
Waste Vehicles Turning Points	50	50				50		50	50	50
Recycling and Garden Organics Bin Lid Change Over									1,998	
Glass Bin and Waste Bin Rollout										
TOTAL WASTE MANAGEMENT	50	50	0	0	0	50	0	50	2,048	50
OTHER										
Commercial Centres Improvement Program	504	504			252	252		220	230	240
Ringwood Metropolitan Activity Centre	100	100				100		600	600	600
Bus Shelters	21	21					21	25	30	30
Carbon Neutral - Greenpower	0	0				0		75	75	75
Sustainable Maroondah Fund	60	60					60	60	70	70
Street Furniture Works	59	59			59			65	70	70
Street Lighting Improvements - Energy Efficiency	525	525			525			0	0	0
TOTAL OTHER	1,269	1,269	0	0	836	352	81	1,045	1,075	1,085
TOTAL ROADS AND DRAINAGE	9,164	9,134	30	0	6,803	1,182	1,179	11,971	15,660	14,937

CAPITAL EXPENDITURE PROGRAM 2021/22 TO 2024/25										
	Budget 2021/22							Budget 2022/23	Budget 2023/24	Budget 2024/25
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib'n \$000	Asset Renewal \$000	Upgrade \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
RECREATIONAL IMPROVEMENTS										
RECREATIONAL, LEISURE AND COMMUNITY FACILITIES										
Sportsfield Improvement Program - Ringwood Soccer Synthetic Sportsfield - Silcock Reserve Sportsfield	0	0			0			0	650	900
Sportsfield Lighting Improvement Program	214	214			171	43		250	270	180
Sportsfield Irrigation Improvement Program	68	68			68			80	90	90
Golf Course Improvement Program	385	385			154	231		450	450	450
Sport and Recreation Infrastructure Improvement Program	265	265			265			310	320	230
Sports Oval Fence Replacement (ongoing)	64	64			64			75	85	85
Bedford Park Advisory Group Project	36			36	36			36	36	36
TOTAL RECREATIONAL, LEISURE AND COMMUNITY FACILITIES	1,032	996	0	36	758	274	0	1,201	1,901	1,971

CAPITAL EXPENDITURE PROGRAM 2021/22 TO 2024/25										
	Budget 2021/22							Budget 2022/23	Budget 2023/24	Budget 2024/25
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib'n \$000	Asset Renewal \$000	Upgrade \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
RECREATIONAL IMPROVEMENTS Continuation...										
PARKS AND OPEN SPACE										
Open Space Playground Improvement Program	559	559			470	89		666	486	531
Open Space Lighting Improvement Program	42	42			17		25	50	60	60
Open Space Pathway Improvement Program	51	51			20	31		60	70	100
Open Space Improvement Program	319	319			128	191		375	85	85
Open Space Footbridge and Boardwalk Improvement Program	48	48			48			341	0	230
Committees of Management Open Space Improvements	20	20			10	10		20	20	20
Tree Improvement Program	586	586					586	685	685	685
Bushland Improvement Program	50	50					50	50	60	60
Reimagining Tarralla Creek Stormwater Harvesting	1,780	0	1,780		890	890				
Reimagining Tarralla Creek Stage 1	1,300	1,300			1,300			0		
TOTAL PARKS AND OPEN SPACE	4,755	2,975	1,780	0	2,883	1,211	661	2,247	1,466	1,771
TOTAL RECREATIONAL IMPROVEMENTS	5,787	3,971	1,780	36	3,641	1,484	661	3,448	3,367	3,742

CAPITAL EXPENDITURE PROGRAM 2021/22 TO 2024/25										
	Budget 2021/22							Budget 2022/23	Budget 2023/24	Budget 2024/25
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib'n \$000	Asset Renewal \$000	Upgrade \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
PLANT AND EQUIPMENT										
FIXTURES, FITTINGS AND FURNITURE										
Karralyka and Federation Estate - Renew Equipment	64	64			32	32		75	85	85
REALM Furniture and Equipment	38	38			38	0		45	50	50
Leisure Facilities - Equipment Replacement	425	425			425			750	625	625
Art in Public Places	42	42					42	50	50	50
TOTAL FIXTURES, FITTINGS AND FURNITURE	569	569	0	0	495	32	42	920	810	810
PLANT, MACHINERY AND EQUIPMENT										
Plant and Fleet Replacement Program	1,962	1,043		919	1,962			1,275	1,974	2,022
TOTAL PLANT, MACHINERY AND EQUIPMENT	1,962	1,043	0	919	1,962	0	0	1,275	1,974	2,022
COMPUTERS AND TELECOMMUNICATIONS										
Information Technology Improvement Program	492	492			106	147	240	767	724	924
Web Related Program	150	150				150		120	50	50
TOTAL COMPUTERS AND TELECOMMUNICATIONS	642	642	0	0	106	297	240	887	774	974
TOTAL PLANT AND EQUIPMENT	3,173	2,254	0	919	2,563	329	282	3,082	3,558	3,806
TOTAL CAPITAL EXPENDITURE	48,248	28,283	18,860	1,105	24,458	5,118	18,672	29,896	38,726	34,380

7. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the Council's future outcomes and priority actions. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Financial Plan Projections			Trend
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	6.58%	11.48%	3.04%	3.65%	4.96%	4.79%	-
Liquidity									
Working Capital	Current assets / current liabilities	2	199.1%	99.0%	123.4%	157.9%	145.4%	146.7%	+
Unrestricted cash	Unrestricted cash / current liabilities		9.7%	24.5%	20%	40%	36%	32%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	19.9%	17.6%	24.5%	21.1%	17.7%	14.6%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.5%	2.5%	3.6%	3.5%	3.3%	3.2%	+
Indebtedness	Non-current liabilities / own source revenue		15.4%	13.6%	19.0%	15.2%	11.9%	10.0%	+
Asset renewal	Asset renewal expenses / Asset depreciation	4	85.3%	146.8%	114.3%	85.8%	112.9%	111.6%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	63.1%	74.9%	78.4%	70.7%	68.6%	68.5%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.2%	0.3%	0.3%	0.3%	0.3%	0.3%	o

Indicator		Measure	Notes	Actual	Forecast	Budget	Financial Plan Projections			Trend
				2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	+/-
Efficiency										
Expenditure level	Total expenses/ no. of property assessments			\$2,654	\$3,325	\$3,068	\$3,122	\$3,198	\$3,244	o
Revenue level	Residential rate revenue / no. of residential property assessments			\$1,718	\$1,807	\$1,826	\$1,877	\$1,937	\$1,973	o
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year			13.0%	9.1%	9.2%	9.2%	9.2%	9.2%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Although still within acceptable levels, the declining trend in 2021/22 demonstrates a reduction of cash and cash equivalents. A steady increase is expected throughout 2022/23 to 2024/25.

2 Working capital – The proportion of current liabilities represented by current assets. Working capital is forecast to increase from 2020/21 to 2021/22. This trend is forecast to continue in later years with the ratio remaining at a healthy level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long-term debt. Interest-bearing borrowings will increase in 2021/22 to fund income generating capital works projects.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will have a steady reliance on rate revenue compared to all other revenue sources.

Appendices

The contents of the appendices following are summarised below:

Appendix	Nature of information	Page
A	Statutory disclosures	82
B	Fees and Charges	84

Appendix A - Statutory Disclosures

This appendix lists the items that must be included in Council's budget in order for it to comply with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Under Section 94 of the Local Government Act 2020, Council must prepare a budget for each financial year and the subsequent 3 financial years and ensure that the budget contains information as detailed in the Act and the Local Government (Planning and Reporting) Regulations 2020. The Regulations, supporting the Act also specify further information to be included in the Budget. The following tables provides where in this document information is available to the reader.

Requirement		Act & Regulations	Budget Document Reference
1.	Financial statements (income statement, balance sheet, changes in equity, cash flows, capital works) in the form set out in the Local Government Model Financial Report	Section 94(2)(a) Regulation 7	Section 5
2.	Services and initiatives to be funded in the budget	Section 94(2)(b)	Section 2
3.	Major initiatives identified by Council as priorities in the Council Plan, to be undertaken during the financial year	Section 94(2)(c)	Section 2
4.	For services to be funded in the budget, the prescribed indicators and measures of service performance that are required to be reported against the Act	Section 94(2)(d)	Section 2
5.	Total amount that Council intends to raise by rates and charges	Section 94(2)(e)	Section 6
6.	Details of whether rates will be raised by application of a uniform or differential rate	Section 94(f)	Section 6
7.	If applicable, a statement that Council intends to apply, has applied or has received a rate cap variation for any year	Section 94(3)	Not applicable
8.	Description of any fixed component of Rates and other information prescribed by legislation	Section 94(g)-(j)	Section 6
9.	A detailed list of capital works expenditure in relation to non-current assets classified in accordance with the model statement of capital works in the Local Government Model Financial Report, and set out according to asset expenditure type	Regulation 8(4)(a)	Section 6
10.	A summary of the funding sources in relation to the capital works expenditure, classified separately as to grants, contributions, Council cash and borrowings	Regulation 8(4)(b)	Section 6
11.	A summary of the planned capital works expenditure and funding sources for subsequent 3 years in accordance with the model statement of capital works in the Local Government Model Financial Report, and set out according to asset expenditure type	Regulation 8(3)	
12.	A statement of human resources	Regulation 8(4)(c)	Section 5
13.	A summary of human resources expenditure and the number of full-time equivalent Council employees referred to in the statement of human resources, categorised according to the organisational structure of the Council and classified separately as to permanent full time or permanent part time who are women, men or persons self-described gender	Regulation 8(4)(d) & (e)	Section 5

Requirement		Act & Regulations	Budget Document Reference
14.	A list of grants by type and source, classified as recurrent grants to be used to fund operation expenditure and capital expenditure, and non-recurrent grants to be used to fund operation and capital expenditure	Regulation 8(4)(f)	Section 6
15.	Total amount borrowed as at 30 June of the financial year compared with the previous financial year	Regulation 8(4)(g)	Section 6
16.	Total amount projected to be redeemed during the financial year compared with the previous financial year	Regulation 8(4)(h)	Section 6
17.	Rate in the dollar for each type or class of land	Regulation 8(4)(i)	Section 6
18.	Percentage change in the rate in the dollar for each class or type of land compared with the previous year	Regulation 8(5)(a)	Section 6
19.	Estimated amount to be raised by general rates in relation to each type of class of land compared with the previous financial year	Regulation 8(5)(b)	Section 6
20.	Estimated total amount to be raised by general rates compared with the previous financial year	Regulation 8(5)(b)	Section 6
21.	Number of assessments for each class or type of land compared with the previous financial year	Regulation 8(5)(d)	Section 6
22.	Number of assessments compared with the previous financial year	Regulation 8(5)(e)10(2)(f)	Section 6
23.	Basis of valuation to be used	Regulation 8(4)(j)	Section 6
24.	Estimated value of each type or class of land compared with the previous financial year	Regulation 8(5)(f)	Section 6
25.	Estimated total value of land rated compared with the previous financial year	Regulation 8(5)(g)10(2)(i)	Section 6
26.	Municipal charge compared with the previous financial year	Regulation 8(5)(h)	Not applicable
27.	Percentage change in the municipal charge compared with the previous financial year	Regulation 8(5)(l)	Not applicable
28.	Estimated amount to be raised by municipal charges compared with the previous financial year	Regulation 8(5)(j)	Not applicable
29.	Rate or unit amount to be levied for each type of service rate or charge compared with the previous financial year	Regulation 8(5)(k)	Section 6
30.	Percentage change for each type of service rate or charge compared with the previous financial year	Regulation 8(5)(l)	Section 6
31.	Estimated amount to be raised by each type of service rate or charge compared with the previous financial year	Regulation 8(5)(m)	Section 6
32.	Estimated total amount to be raised by service rates and charges compared with the previous financial year	Regulation 8(5)(n)	Section 6
33.	Estimated total amount to be raised by all rates and charges compared with the previous financial year	Regulation 8(5)(o)	Section 6
34.	Any significant changes that may affect the estimated amounts referred to in Regulation 8(5)	Regulation 8(1)(d)	Section 6

Appendix B - Fees and Charges

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the FY 2021/22.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Business & Development Business Week			
Business Week events	N	Yes	40.00
Business & Development Co-Working Memberships			
Casual per attendance	N	Yes	30.00
Casual per year	N	Yes	80.00
Premium per additional member	N	Yes	150.00
Premium per month	N	Yes	450.00
Resident per additional member	N	Yes	150.00
Resident per month	N	Yes	250.00
Business & Development Business Awards			
Fee	N	Yes	100.00
Sponsorship	N	Yes	Varies according to type of sponsorship
Engineering Services			
Road Opening Permit	N	No	241.00
Build on flood prone land	S	No	297.67
Issue of Legal Point of Discharge, Fees in accordance with Statutory Building Regs	S	No	148.40
Vehicle Crossing Inspections / User charges Fees & Fines	N	No	241.00
Drainage Fee - Stormwater Flood Modelling Information	N	No	63.00
Permit to occupy road reserve	N	No	Price on Application
Permit to occupy road reserve (short term occupation)	N	No	495.00
Traffic Management Plan Approval	N	No	80.00
Commercial 2-5 industrial/factory/warehouse developments	N	No	443.00
Commercial Development Plan Checking Medium commercial development (500-2000m2)	N	No	760.00
Commercial Development Plan Checking Small commercial development (<500m2)	N	No	318.00
Commercial Large development (2000m2+)	N	No	1,268.00
Construction Management Plan Checking (Commercial / Industrial)	N	No	507.00
Construction Management Plan Checking (Major residential - 7+ dwellings)	N	No	318.00
Construction Management Plan Checking (Minor residential - up to 6 dwellings)	N	No	191.00
Development Plan Checking 6+ industrial/factory/warehouse developments	N	No	697.00
Residential Development Plan Checking 13-19 Lot development with common property	N	No	950.00
Residential Development Plan Checking 2 Lot development with common property	N	No	191.00
Residential Development Plan Checking 20+ Lot development with common property	N	No	1,268.00
Residential Development Plan Checking 3-4 Lot development with common property	N	No	318.00

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Residential Development Plan Checking 5-8 Lot development with common property	N	No	507.00
Residential Development Plan Checking 9-12 Lot development with common property	N	No	760.00
Single industrial/factory/warehouse development	N	No	191.00
Unit / Apartment Development Plan Checking 20-60 unit apartment building	N	No	507.00
Unit / Apartment Development Plan Checking Up to 20 unit apartment building	N	No	318.00
Unit / Apartment Residential Development Plan Checking 60+ unit apartment building	N	No	760.00
Subdivisions Supervision, Fee set by Subdivision Act	S	No	Price on Application
Build Over Easement Application	S	No	297.70
Building Services			
\$100,001 - \$150,000 Cost of Construction including 5 inspections (\$ Fee + (0.81%) of building works)	N	Yes	Price on Application
Building Permit Amendments Class 1 or 10 Amendments	N	Yes	Price on Application
Building Permit Amendments Class 2 - 9 Amendments	N	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports \$0 - \$30,000	N	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports \$30,001 - \$50,000 (\$ Fee + (0.99%) of building work	N	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports \$100,000 + (Price on Application POA)	N	Yes	Price on Application
Building Services Additional Inspection Fees Additional Inspection required for Building Permits & Lapsed Permits	N	Yes	Price on Application
Class 2 to 9 Buildings \$0 - \$12,000 (\$ Fee + (2.20%) of building works)	N	Yes	Price on Application
Class 2 to 9 Buildings \$1,000,001 + (POA)	N	Yes	Price on Application
Class 2 to 9 Buildings \$10,001 - \$50,000 (\$ Fee + (0.99%) of building works)	N	Yes	Price on Application
Class 2 to 9 Buildings \$350,001 - \$650,000 (\$ Fee + (0.4%) of building works)	N	Yes	Price on Application
Class 2 to 9 Buildings \$50,001 - \$350,000 (\$ Fee + (0.3%) of building works)	N	Yes	Price on Application
Class 2 to 9 Buildings \$650,001 - \$1,000,000 (\$ Fee + (0.35%) of building works)	N	Yes	Price on Application
Demolitions Commercial (\$ Fee + \$680 per storey)	N	Yes	155.00
Demolitions Domestic	N	Yes	Price on Application
Dwellings \$0 - \$12,000 inc. 3 inspections	N	Yes	Price on Application
Dwellings \$12,000 - \$25,000 Cost of Construction including 4 inspections (\$ Fee + (2.20%) of building works)	N	Yes	Price on Application
Dwellings \$150,001 - \$200,000 Cost of Construction including 6 inspections (\$ Fee + (0.80%) of building works)	N	Yes	Price on Application
Dwellings \$200,001 - \$250,000 Cost of Construction including 7 inspections (\$ Fee + (0.90%) of building works)	N	Yes	Price on Application
Dwellings \$25,001 - \$50,000 Cost of Construction including 4 inspections (\$ Fee + (2.20%) of building works)	N	Yes	Price on Application
Dwellings \$250,001 - \$300,000 Cost of Construction including 7 inspections (\$ Fee + (0.99%) of building works)	N	Yes	Price on Application
Dwellings \$50,001 - \$100,000 Cost of Construction including 4 inspections (\$ Fee + (0.80%) of building works)	N	Yes	Price on Application
Dwellings > \$300,000 unit development (Price on Application POA)	N	Yes	Price on Application
Extension of Time for Permits Class 2 - 9	N	Yes	Price on Application
Extension of Time for Permits Class 1 or 10	N	Yes	Price on Application
Fences/Ret Walls/Masts/Poles \$100,000 + (Price on Application POA)	N	Yes	Price on Application

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Fences/Ret Walls/Masts/Poles \$30,001 - \$50,000	N	Yes	Price on Application
Fences/Ret Walls/Masts/Poles \$50,001 - \$100,000	N	Yes	Price on Application
Fences/Ret Walls/Masts/Poles \$ 0 - \$30,000	N	Yes	Price on Application
Swimming Pools and Spas \$12,001 - \$20,000 (\$ Fee + (0.1%) of building works)	N	Yes	Price on Application
Swimming Pools and Spas \$20,001 - \$40,000 (\$ Fee + (1.20%) of building works)	N	Yes	Price on Application
Swimming Pools and Spas \$40,001 - \$60,000 (\$ Fee + (1.80%) of building works)	N	Yes	Price on Application
Swimming Pools and Spas \$60,001 + (Price on Application POA)	N	Yes	Price on Application
Swimming Pools and Spas Temp Pool Barrier	N	Yes	Price on Application
Lodgement Fee	S	No	124.93
Consent & Reports: (Dispensations) Advertise for Owner - First property	N	Yes	160.00
Consent & Reports: (Dispensations) Advertise for Owner - subsequent properties	N	Yes	62.50
Consent & Reports: (Dispensations) Hoarding Occupation Activity - m2 per week	N	Yes	5.00
Consent & Reports: (Dispensations) Hoarding Occupation Domestic - per week	N	Yes	110.00
Consent & Reports: (Dispensations) Hoarding Occupation Non-Activity - m2 per week	N	Yes	3.90
Consent & Reports: (Dispensations) Hoarding Permit	S	No	294.71
Consent & Reports: (Dispensations) Permit issued or work commenced - first clause	N	Yes	440.00
Consent & Reports: (Dispensations) Permit issued or work commenced - subsequent clauses	N	Yes	298.00
Consent & Reports: Dispensations	S	No	290.40
Consent & Reports: (Dispensations) 29A Process	S	No	85.16
Reg 326 (1), (2) & (3). Owner or mortgagee of building or land or prescribed building practitioner requesting information in respect to building or land	S	No	47.20
Copy of plans - Class 1 or 10, including copy of any associated documentation	N	No	135.00
Copy of plans - Class 2 - 9, (Commercial Plans - up to 10 pages, more pages POA)	N	No	255.00
Swimming Pool Audit Compliance Lodgement fee	S	No	20.44
Swimming Pool Audit Non-Compliance Fee	S	No	385.06
Swimming Pool Audit Fee-Registration	S	No	31.84
Swimming Pool Audit Fee-Search	S	No	47.24
Asset Protection			
Asset Protection - Industrial/Commercial/Warehouse	N	No	653.00
Asset Protection - Verandah/Decks/Pergola/Alfresco/small shed	N	No	381.00
Asset Protection - Demolition/New dwelling/Swimming pool/spa/Garage/Carport/large shed/Dpu/Extension/Addition/Alteration	N	No	490.00
Multi Dwelling - 10+	N	No	1,305.00
Multi Dwelling - 2	N	No	653.00
Multi Dwelling - 3 -5	N	No	870.00
Multi Dwelling - 6 -9	N	No	1,087.00
Multi storey development - 2-4	N	No	1,631.00
Multi storey development - 5+	N	No	2,174.00
Use of Marveloo (varies according to quote)	N	Yes	Varies according to quote
Community Health			

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Community Health Education Seminar (2 Hours) / Min grp 10 people	N	Yes	277.00
Community Health Education Seminar (per person over minimum)	N	Yes	27.00
Prescribed Accommodation Registration/Renewal 4 - 20 Beds	N	No	310.00
Prescribed Accommodation Registration/Renewal 21 - 40 Beds	N	No	460.00
Prescribed Accommodation Registration/Renewal (more than 41 bedrooms)	N	No	625.00
Prescribed Accommodation - Rooming House	N	No	340.00
Food Events/Fetes once-off/Short term registration (CLASS 2)	N	No	190.00
Food Premises Registration Fees Class 1 Premises	N	No	620.00
Food Premises Registration Fees Class 2 Premises	N	No	515.00
Food Premises Registration Fees Class 3 Premises	N	No	385.00
Food Premises Renewal Fees Class 1 Premises	N	No	620.00
Food Premises Renewal Fees Class 2 Premises	N	No	515.00
Food Premises Renewal Fees Class 3 Premises	N	No	385.00
Food Premises Registration Fees Class 2 Additional Premises	N	No	260.00
Food Premises Registration Fees Class 3 Additional Premises	N	No	195.00
Food Premises Renewal Fees Class 2 Additional Premises	N	No	260.00
Food Premises Renewal Fees Class 3 Additional Premises	N	No	195.00
Food Premises Registration Fees Class 2 Streatrader Temporary Mobile Premises	N	No	515.00
Food Premises Registration Fees Class 3 Streatrader Temporary Mobile Premises	N	No	385.00
Food Premises Renewal Fees Class 2 Streatrader Temporary Mobile Premises	N	No	515.00
Food Premises Renewal Fees Class 3 Streatrader Temporary Mobile Premises	N	No	385.00
Food Premises Registration Fees Food Class 2 Premises - Community/Sports Groups	N	No	255.00
Food Premises Registration Fees Food Class 3 Premises - Community/Sports Groups	N	No	195.00
Food Premises Renewal Fees Food Class 2 - Community/Sports Groups	N	No	255.00
Food Premises Renewal Fees Food Class 3 - Community/Sports Groups	N	No	195.00
Food Premises Registration Fee Class 2 Community/Sports Group - Additional Premises TFP/MFV	N	No	127.00
Food Premises Registration Fee Class 3 Community/Sports Group - Additional Premises TFP/MFV	N	No	98.00
Food Premises Renewal Fee Class 2 Community/Sports Group - Additional Premises TFP/MFV	N	No	127.00
Food Premises Renewal Fee Class 3 Community/Sports Group - Additional Premises TFP/MFV	N	No	98.00
Food Premises Additional / Follow up Inspection / Pre Renewal Inspection	N	No	190.00
Food Premises New Proprietor Fee (Class 1,2 & 3)	N	No	235.00
Plans Assessment (Optional all premises)	N	No	170.00
Food Premises Registration Fee Very Large Manufactures & Supermarkets	N	No	2,480.00
Food Premises Registration Fee Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	N	No	730.00
Food Premises Renewal High Risk Category - Very Large Manufacturers/Supermarkets	N	No	2,911.00
Food Premises Renewal High Risk Category - Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	N	No	860.00
Health Premises one-off Registration - Low Risk Activities	N	No	260.00
Health Premises Registration Fee - Low Risk Activities	N	No	195.00

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Health Premises Registration Fee - Medium Risk Activities	N	No	250.00
Health Premises Registration - High Risk Activities	N	No	310.00
Health Premises Transfer Registration Fee	N	No	140.00
Health Premises Renewal Fee - Low Risk Activities	N	No	195.00
Health Premises Renewal Fee - Medium Risk Activities	N	No	250.00
Health Premises Renewal Fee - High Risk Activities	N	No	310.00
Food Premises Renewal Fee Very Large Manufacturers/Supermarkets	N	No	2,480.00
Health Premises Renewal - High Risk Category (Medium Risk Activities/Aquatics)	N	No	312.00
Health Premises Renewal - Low Risk Category (Medium Risk Activities/Aquatics)	N	No	187.00
Food Premises Renewal Fees Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	N	No	730.00
Food Premises renewal - Low Risk Category - Class 3 (compliant over 2 years)	N	No	272.00
Food Premises renewal High Risk Category- Class 1	N	No	726.00
Food Premises renewal High Risk Category - Class 2	N	No	607.00
Renewal Late Payment Administration Fee	N	No	105.00
Health Premises Renewal - High Risk Category (High Risk Activities)	N	No	360.00
Health Premises Additional / Follow up Inspection / Pre Renewal Inspection	N	No	115.00
Pre-application Fee Food Class 1 Premises	N	No	340.00
Pre-application Fee Food Class 2 Premises	N	No	345.00
Pre-application Fee Food Class 2 Premises - Community/Sports Groups	N	No	235.00
Pre-application Fee Food Class 3 Premises	N	No	235.00
Pre-application Fee Food Class 3 Premises - Community/Sports Groups	N	No	210.00
Pre-application Fees Health Premises - Low Risk Activities	N	No	180.00
Pre-application Fees Health Premises - Medium Risk Activities	N	No	180.00
Pre-application Fees Health Premises - High Risk Activities	N	No	180.00
Pre-application Fees Food Manufacturers & Supermarkets	N	No	450.00
Pre-application Fees Restaurants/Cafes/Hotels/Clubs (>100 seats)	N	No	340.00
Requested Inspection Report - All premises types	N	No	230.00
Requested Inspection Report - All premises types - less than 5 Days Notification	N	No	290.00
Wastewater Application - LCA Assessment	N	No	180.00
Minor alteration to an on-site wastewater management system (37.25FU)	S	No	Not yet available
Permit to construct, install or alter an on-site wastewater management system (up to 8.2 hours work) (48.88 FU)	S	No	Not yet available
Permit to construct, install or alter an on-site wastewater management system (additional fee per hour of assessment over 8.2 hour) (6.12 FU)	S	No	Not yet available
Permit to construct, install or alter an on-site wastewater management system (Maximum Fee limit) (135.43 FU)	S	No	Not yet available
Fee to transfer onsite wastewater management system (9.93 FU)	S	No	Not yet available
Fee to amend onsite wastewater management system permit (10.38 FU)	S	No	Not yet available
Fee to apply for an exemption to a required permit (up to 2.6 hours work) (14.67 FU)	S	No	Not yet available
Fee to apply for an exemption to a required permit (additional fee per hour) (5.94 FU)	S	No	Not yet available

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Wastewater Application - fee to apply for an exemption to a required permit (Maximum fee limit) (61.41 FU)	S	No	Not yet available
Wastewater Application - Renewal Fee (8.31 FU)	S	No	Not yet available
Local Laws			
Fines - MFB Act	N	No	1,650.00
Local Law Infringement Notices- Category 1	N	No	200.00
Local Law Infringement Notices- Category 2	N	No	500.00
Local Law Infringement Notices- Category 3	N	No	1,000.00
Footpath Trading area in excess of 6m2 (per square metre)	N	No	34.00
Permit for Commercial Waste Bin to be stored on Council land	N	No	200.00
Permit for Footpath Trading -1 category	N	No	119.00
Permit for Footpath Trading - 2 categories	N	No	210.00
Permit for Footpath Trading - 3 categories	N	No	343.00
Permit for Commercial waste bin on Council land	N	No	220.00
Permit for waste bin to be left on nature strip (Contractor not individual person) 1 to 3 days	N	No	104.00
Permit for waste bin to be left on nature strip (Contractor not individual person) 4 to 8 days	N	No	130.00
Permit for waste bin to be left on nature strip (Contractor not individual person) 9 to 14 days	N	No	156.00
Shipping Container Permit (for longer than 28 days)	N	No	250.00
Permit to burn off	N	No	178.00
Permit to keep additional animals (annual renewal)	N	No	54.00
Permit to sell goods i.e. Street Stalls - per annum	N	No	2,685.00
Permits Real Estate Multiple Boards	N	No	397.00
Permits Street Performance	N	No	42.00
Permit Street Art	N	No	40.00
Permit Fundraising	N	No	118.00
Administration fee - Compulsory Clearance	N	No	104.00
Impound fee - small items	N	No	62.00
Impound fee - large items	N	No	125.00
Impound fee for skip bin, bulk waste container, shipping container, clothing recycling bin	N	No	400.00
Impound Storage fee- small items	N	No	10.00
Impound Storage fee- Vehicle/large item	N	No	25.00
General Local Law Permit Application	N	No	50.00
Clothing Bin Permit on Council Land	N	No	150.00
Animals			
Domestic Animal Business Registration	N	No	230.00
Animal Registrations - All other Cats to which the reduced fee does not apply. (Entire)	N	No	126.00
Animal Registrations - All other dogs to which a reduced fee does not apply (Entire)	N	No	166.00
Animal Registrations - Desexed & Microchipped Cats	N	No	44.00
Animal Registrations - Dogs Desexed & Microchipped	N	No	54.00
Animal Registrations Dangerous Dog. Includes dogs declared menacing & all restricted breeds	N	No	265.00
Animal Registrations Pensioner/Concession - Cats Desexed & Microchipped	N	No	22.00

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Animal Registrations Pensioner/Concession - Cats Entire	N	No	63.00
Animal Registrations Pensioner/Concession - Dogs Desexed & Microchipped	N	No	27.00
Animal Registrations Pensioner/Concession - Dogs Entire	N	No	83.00
Animal Registrations look up fee	N	No	22.00
Animal surrender fee	N	No	150.00
Domestic Animals Infringement- Category 1 (Not wearing Council tag)	S	No	83.00
Domestic Animals Infringement- Category 2 (Dog/cat found in prohibited public place) (Allow dog to rush or chase a person)	S	No	165.00
Domestic Animals Infringement- Category 3 - DAL - Day time	S	No	248.00
Domestic Animals Infringement- Category 4 - Unregistered / DAL Night time	S	No	330.00
Domestic Animals Infringement - Category 5 - Non serious injury caused by Dog Attack	S	No	413.00
Foster Carer Registration	S	No	54.00
Traffic			
Parking Road Safety (General) Regulations 2019 "Green Sign" Offence Codes 701 - 714 (0.5 penalty unit)	S	No	83.00
Parking Road Safety (General) Regulations 2019 Offence Codes 715 - 808 (0.6 penalty unit)	S	No	99.00
Statutory Offences Fine prescribed in Road Rules Victoria (1 Penalty unit)	S	No	165.00
Abandoned vehicles reclaim fee	N	No	400.00
Abandoned Vehicles Additional Storage Fee	N	No	25.00
Croydon Traders Vehicle 12 months	N	No	165.00
Croydon Traders Vehicle 6 months	N	No	83.00
RCAD Permit builder/Contractor Vehicle Weekly	N	No	16.00
RCAD Permit Vehicle 1	N	No	44.00
RCAD Permit Vehicle 2	N	No	78.00
RCAD Permit Vehicle 3	N	No	120.00
RCAD Permit Visitor	N	No	40.00
Builder Contract Parking Permit	N	No	17.00
Heavy Vehicle Permit	N	No	150.00
Unregistered Vehicle Temporary Permit	N	No	65.00
Lost/Stolen Parking Permit	N	No	10.00
Parking Bay Hire	N	No	10.00
Tow Truck Parking Permit	N	No	150.00
Heavy Haulage Tow Fee	N	No	1,500.00
Immunisation			
Chicken pox	N	Yes	69.00
Hepatitis B	N	Yes	22.00
Influenza per dose	N	Yes	27.00
Diphtheria Tetanus Pertussis	N	Yes	51.00
Meningococcal ACYW	N	Yes	82.00
Statutory Planning			
Extension of Permit/Time, Planning & Environment (P/E) Act Fee	N	Yes	294.00
Public Notices	N	Yes	194.30
1 Tree removal Permit Fees: P/E Act Fee	S	Yes	120.80
2 Tree removal Permit Fees: P/E Act Fee	S	Yes	147.00
3 Tree removal Permit Fees: P/E Act Fee	S	Yes	173.30

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
4 Tree removal Permit Fees: P/E Act Fee	S	Yes	199.50
5 Tree removal Permit Fees: P/E Act Fee	S	Yes	225.80
6+ Tree removal Permit Fees: P/E Act Fee	S	Yes	252.00
All other development more than \$50M	S	No	58,832.50
A permit not otherwise provided for in the regulation	S	No	1,344.50
All other development more than \$100,000 to \$1M	S	No	1,578.70
All other development more than \$15M to \$50M	S	No	26,171.50
All other development more than \$1M to \$5M	S	No	3,482.00
All other development more than \$5M to \$15M	S	No	8,874.90
All other development up to \$100,000	S	No	1,170.70
Amend or end a section 173 agreement	S	No	672.20
Amendment to a permit to change the permit	S	No	1,344.50
Certificate of compliance	S	No	332.30
Determination to the satisfaction of Council (Includes secondary consent amendment applications)	S	No	332.30
Single dwelling more than \$10,000 to \$100,000	S	No	642.00
Single dwelling more than \$100,000 to \$500,000	S	No	1,314.20
Single dwelling more than \$500,000 to \$1M	S	No	1,420.00
Single dwelling more than \$1M to \$2M	S	No	1,525.70
Single dwelling up to \$10,000	S	No	203.90
Change Of Use Only, P/E Act Fee	S	No	1,344.50
Subdivision: P/E Act Fee - Boundary realignment	S	No	1,344.50
Subdivision: P/E Act Fee - Remove Restriction(Covenant)-no adv req	S	No	1,344.50
Subdivision: P/E Act Fee - Create, Vary Or Remove An Easement	S	No	1,344.50
Subdivision: P/E Act Fee - Create/Vary/Remove Restriction(Covenant)	S	No	1,344.50
Subdivision: P/E Act Fee - Subdivide existing building	S	No	1,344.50
Subdivision: P/E Act Fee - Subdivide into 2 lots	S	No	1,344.50
Subdivision: P/E Act Fee - Subdivide into 3 or more lots	S	No	1,344.50
Use of land (includes car parking and liquor licence applications)	S	No	1,344.50
VicSmart application to subdivide or consolidate land	S	No	203.90
VicSmart more than \$10,000	S	No	438.10
VicSmart up to \$10,000	S	No	203.90
General Planning Information request	N	Yes	174.30
Permit Requests (\$80 for each thereafter)	N	Yes	325.00
Single dwelling (Residential Zone) requests (\$30 each thereafter)	N	Yes	119.70
Single Dwelling Residential Information request	N	Yes	107.10
Subdivision - Alteration of a plan	S	Yes	113.30
All other Applications, P/E Act Fee	S	Yes	1,344.50
Other subdivision fee: re-cert(second time), P/E Act Fee	S	No	143.50
Subdivision - Amend a certified plan	S	No	143.50
Infringements-Company, P/E Act Fee	S	No	1,685.20
Infringements-Individual, P/E Act Fee	S	No	842.60
A3 Size - Black & White per copy	N	Yes	1.70
A4 Size - Black & White per copy	N	Yes	0.30
A1 Size - Black & White per copy	N	Yes	22.90
Fences, Act	S	No	145.00

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Siting, Act	S	No	296.20
Revenue			
Dishonoured Cheques	N	No	25.00
Fee- DD Dishonour/Admin	N	No	25.00
Land Information Certificate Fees	S	No	Not yet available
Copy Rate Notice	N	No	20.00
Urgent Land Information Certificate	N	No	50.00
Election			
Failure to vote	S	No	Not yet available
Wyreena Facility Hire			
Facility Hire	N	Yes	Varies according to quote
Wyreena Music Cafe			
Wyreena Open Day Music Café	N	Yes	35.00
Wyreena Course Fees Term 1			
Adults	N	Yes	Varies according to course
Adults with a disability	N	Yes	Varies according to course
Children	N	Yes	Varies according to course
Makers workshops	N	Yes	Varies according to course
Wyreena Course Fees Term 2			
Adults	N	Yes	Varies according to course
Adults with a disability	N	Yes	Varies according to course
Children	N	Yes	Varies according to course
Makers workshops	N	Yes	Varies according to course
Wyreena Course Fees Term 3			
Adults	N	Yes	Varies according to course
Adults with a disability	N	Yes	Varies according to course
Children	N	Yes	Varies according to course
Makers workshops	N	Yes	Varies according to course
Wyreena Course Fees Term 4			
Adults	N	Yes	Varies according to course
Adults with a disability	N	Yes	Varies according to course
Children	N	Yes	Varies according to course

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Makers workshops	N	Yes	Varies according to course
Wyreena School Holiday			
Wyreena School Holidays Fees Course Fees	N	Yes	Varies according to workshop
Wyreena Arts Lounge			
Rental hire fees for Gallery	N	Yes	Varies according to type of hire
Holiday Program			
Inhouse Day	N	No	61.00
Excursion Day	N	No	72.00
Federation Estate Gallery			
Fees for Hire of the Gallery 1 For 8 week blocks	N	Yes	968.00
Social Support			
Monthly Social Outing Fee	N	No	4.90
Shopping/library Return Trip	N	No	4.90
Family Day Care			
Family Day Care - Fee	N	No	11.65
Family Day Care - Levy	N	No	4.30
Occasional Day Care			
Occasional Day Care - Parents fee (half day)	N	No	42.00
Occasional Day Care - Parents fee (full day)	N	No	74.00
HACC Allied Health			
OT fee High Fee/ Per Hour	N	No	104.90
OT fee low fee	N	No	10.35
OT fee medium fee	N	No	15.90
OT fee low fee per session (short course)	N	No	7.95
OT fee high/private fee per session (short course)	N	No	75.05
Social Inclusion & Well Being			
Low Fee - Social Support Group	N	No	7.95
Low Fee - Social Support Group with meal	N	No	17.15
High/Private Fee - Social Support Group	N	No	121.00
High/Private Fee - Social Support Group with meal	N	No	136.60
Social Support Group - Low fee per half day	N	No	4.90
Social Support Group with meal - Low fee per half day	N	No	14.10
Social Support Group - High/Private fee per half day	N	No	75.05
Social Support Group with meal- High/Private fee per half day	N	No	90.65
Social Support Group - virtual online session - Low fee	N	No	4.90
Social Support Group - virtual online session - High/private fee	N	No	26.90
Maroondah Police Seniors Register			
Seniors Register	N	No	4.90
Maternal Child Health Norwood			
Community hourly rate	N	Yes	22.50
Others - hourly rate	N	Yes	22.50
Meals on Wheels			
High fee	N	No	15.60
low fee	N	No	9.20

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
HAC Other Food Services			
Other Food Services - Low Fee per session (short courses)			4.90
Other Food Services - Low Fee per session (short courses)	N	No	29.60
East Ringwood Hall			
East Ringwood Hall NFP casual hour rate - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall NFP casual hour rate - Jan to Jun	N	Yes	Varies according to quote
East Ringwood Hall NFP regular hour rate - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall NFP regular hour rate - Jan to Jun	N	Yes	Varies according to quote
East Ringwood Hall NFP Night Hire - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall NFP Night Hire - Jan to Jun	N	Yes	Varies according to quote
East Ringwood Hall Community casual hour rate - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall Community casual hour rate - Jan to Jun	N	Yes	Varies according to quote
East Ringwood Hall Community regular hour rate - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall Community regular hour rate - Jan to Jun	N	Yes	Varies according to quote
East Ringwood Hall Community Night Hire - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall Community Night Hire - Jan to Jun	N	Yes	Varies according to quote
East Ringwood Hall Corporate casual hour rate - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall Corporate casual hour rate - Jan to Jun	N	Yes	Varies according to quote
East Ringwood Hall Corporate regular hour rate - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall Corporate regular hour rate - Jan to Jun	N	Yes	Varies according to quote
East Ringwood Hall Corporate Night Hire - Jul to Dec	N	Yes	Varies according to quote
East Ringwood Hall Corporate Night Hire - Jan to Jun	N	Yes	Varies according to quote
Casual Cleaner 3 hours	N	Yes	Varies according to quote
Brushy Creek Hall			
Brushy Creek Hall NFP casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Brushy Creek Hall NFP casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Brushy Creek Hall NFP regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Brushy Creek Hall NFP regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Brushy Creek Hall NFP Night Hire - Jul to Dec	N	Yes	Varies according to quote

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Brushy Creek Hall NFP Night Hire - Jan to Jun	N	Yes	Varies according to quote
Brushy Creek Hall Community casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Brushy Creek Hall Community casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Brushy Creek Hall Community regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Brushy Creek Hall Community regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Brushy Creek Hall Community Night Hire - Jul to Dec	N	Yes	Varies according to quote
Brushy Creek Hall Community Night Hire - Jan to Jun	N	Yes	Varies according to quote
Brushy Creek Hall Corporate casual hour rate - Jul - Dec	N	Yes	Varies according to quote
Brushy Creek Hall Corporate casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Brushy Creek Hall Corporate regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Brushy Creek Hall Corporate regular hour rate - Jan - Jun	N	Yes	Varies according to quote
Brushy Creek Hall Corporate Night Hire - Jul to Dec	N	Yes	Varies according to quote
Brushy Creek Hall Corporate Night Hire - Jan to Jun	N	Yes	
Casual Cleaner 3 hours	N	Yes	Varies according to quote
Croydon Swim Club			
Croydon Swimming Club NFP casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Croydon Swimming Club NFP casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Croydon Swimming Club NFP regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Croydon Swimming Club NFP regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Croydon Swimming Club Hall NFP Night Hire - Jul to Dec	N	Yes	Varies according to quote
Croydon Swimming Club Hall NFP Night Hire - Jan to Jun	N	Yes	Varies according to quote
Croydon Swimming Club Community casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Croydon Swimming Club Community casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Croydon Swimming Club Community regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Croydon Swimming Club Community regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Croydon Swimming Club Hall Community Night Hire - Jul to Dec	N	Yes	Varies according to quote
Croydon Swimming Club Hall Community Night Hire - Jan to Jun	N	Yes	Varies according to quote
Croydon Swimming Club Corporate casual hour rate - Jul to Dec	N	Yes	Varies according to quote

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Croydon Swimming Club Corporate casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Croydon Swimming Club Corporate regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Croydon Swimming Club Corporate regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Croydon Swimming Club Hall Corporate Night Hire - Jul to Dec	N	Yes	Varies according to quote
Croydon Swimming Club Hall Corporate Night Hire - Jan to Jun	N	Yes	Varies according to quote
Casual Cleaner 3 hours	N	Yes	Varies according to quote
Belmont Pavilion			
Belmont Park Hall NFP casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall NFP casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Belmont Park Hall NFP regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall NFP regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Belmont Park Hall NFP Night Hire - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall NFP Night Hire - Jan to Jun	N	Yes	Varies according to quote
Belmont Park Hall Community casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall Community casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Belmont Park Hall Community regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall Community regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Belmont Park Hall Community Night Hire - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall Community Night Hire - Jan to Jun	N	Yes	Varies according to quote
Belmont Park Hall Corporate casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall Corporate casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Belmont Park Hall Corporate regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall Corporate regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Belmont Park Hall Corporate Night Hire - Jul to Dec	N	Yes	Varies according to quote
Belmont Park Hall Corporate Night Hire - Jan to Jun	N	Yes	Varies according to quote
Casual Cleaner 3 hours	N	Yes	Varies according to quote
Keystone Hall			
Keystone Hall NFP casual hour rate - Jul to Dec	N	Yes	Varies according to quote

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Keystone Hall NFP casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Keystone Hall NFP regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Keystone Hall NFP regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Keystone Hall NFP Night Hire - Jul to Dec	N	Yes	Varies according to quote
Keystone Hall NFP Night Hire - Jan to Jun	N	Yes	Varies according to quote
Keystone Hall Community casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Keystone Hall Community casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Keystone Hall Community regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Keystone Hall Community regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Keystone Hall Community Night Hire - Jul to Dec	N	Yes	Varies according to quote
Keystone Hall Community Night Hire - Jan to Jun	N	Yes	Varies according to quote
Keystone Hall Corporate casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Keystone Hall Corporate casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Keystone Hall Corporate regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Keystone Hall Corporate regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Keystone Hall Corporate Night Hire - Jul to Dec	N	Yes	Varies according to quote
Keystone Hall Corporate Night Hire - Jan to Jun	N	Yes	Varies according to quote
Casual Cleaner 3 hours	N	Yes	Varies according to quote
Glen Frost Room			
Glen Frost Registered Charity hour rate	N	Yes	Varies according to quote
Glen Frost Community Group hour rate	N	Yes	Varies according to quote
Glen Frost All other businesses hour rate	N	Yes	Varies according to quote
Glen Frost NFP casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Glen Frost NFP casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Glen Frost NFP regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Glen Frost NFP regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Glen Frost NFP Night Hire - Jul to Dec	N	Yes	Varies according to quote
Glen Frost NFP Night Hire - Jan to Jun	N	Yes	Varies according to quote

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Glen Frost Community casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Glen Frost Community casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Glen Frost Community regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Glen Frost Community regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Glen Frost Community Night Hire - Jul to Dec	N	Yes	Varies according to quote
Glen Frost Community Night Hire - Jan to Jun	N	Yes	Varies according to quote
Glen Frost Corporate casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Glen Frost Corporate casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Glen Frost Corporate regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Glen Frost Corporate regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Glen Frost Corporate Night Hire - Jul to Dec	N	Yes	Varies according to quote
Glen Frost Corporate Night Hire - Jan to Jun	N	Yes	Varies according to quote
Parkwood Hall			
Parkwood Hall Hire	N	Yes	Varies according to quote
Bill Wilkins Lodge			
Bill Wilkins Lodge NFP casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Bill Wilkins Lodge NFP casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Bill Wilkins Lodge NFP regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Bill Wilkins Lodge NFP regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Bill Wilkins Lodge NFP Night Hire - Jul to Dec	N	Yes	Varies according to quote
Bill Wilkins Lodge NFP Night Hire - Jan to Jun	N	Yes	Varies according to quote
Bill Wilkins Lodge Community casual hour rate - Jul to Dec	N	Yes	Varies according to quote
Bill Wilkins Lodge Community casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Bill Wilkins Lodge Community regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Bill Wilkins Lodge Community regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Bill Wilkins Lodge Community Night Hire - Jul to Dec	N	Yes	Varies according to quote
Bill Wilkins Lodge Community Night Hire - Jan to Jun	N	Yes	Varies according to quote
Bill Wilkins Lodge Corporate casual hour rate - Jul to Dec	N	Yes	Varies according to quote

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Bill Wilkins Lodge Corporate casual hour rate - Jan to Jun	N	Yes	Varies according to quote
Bill Wilkins Lodge Corporate regular hour rate - Jul to Dec	N	Yes	Varies according to quote
Bill Wilkins Lodge Corporate regular hour rate - Jan to Jun	N	Yes	Varies according to quote
Bill Wilkins Lodge Corporate Night Hire - Jul to Dec	N	Yes	Varies according to quote
Bill Wilkins Lodge Corporate Night Hire - Jan to Jun	N	Yes	Varies according to quote
Casual Cleaner 3 hours	N	Yes	Varies according to quote
Federation Estate Lifestyle Centre			
Facility Hire	N	Yes	Varies according to quote
Federation Cultural Centre			
Federation Estate Hire of Studio 1	N	Yes	Varies according to quote
Federation Estate Hire of Studio 3	N	Yes	Varies according to quote
Federation Estate Hire of Studio 4	N	Yes	Varies according to quote
Federation Estate Per month	N	Yes	Varies according to quote
Karralyka Theatre Hire			
Commercial Performance	N	Yes	Varies according to quote
Commercial Rehearsal	N	Yes	Varies according to quote
Community Performance	N	Yes	Varies according to quote
Community Rehearsal	N	Yes	Varies according to quote
Not for Profit Performance	N	Yes	Varies according to quote
Not for Profit Rehearsal	N	Yes	Varies according to quote
Karralyka Theatre Tickets			
Theatre Tickets	N	Yes	Varies according to quote
Karralyka Theatre Equipment			
Theatre Equipment	N	Yes	Varies according to quote
Karralyka Theatre Labour			
Theatre labour	N	Yes	Varies according to quote
Karralyka Morning Music			
Morning Music (show and morning tea)	N	Yes	Varies according to quote
Karralyka Functions-Other			
Breakfast Events	N	Yes	Varies according to quote

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Cocktail Events	N	Yes	Varies according to quote
Commercial Full Day - Banquet Room (all 3 rooms)	N	Yes	Varies according to quote
Commercial Full Day - Maroondah Room	N	Yes	Varies according to quote
Commercial Full Day - Mt Dandenong & Mullum Rooms	N	Yes	Varies according to quote
Commercial Full Day - Mt. Dandenong Room	N	Yes	Varies according to quote
Commercial Full Day - Mullum Room	N	Yes	Varies according to quote
Commercial Half Day - Banquet Room (all 3 rooms)	N	Yes	Varies according to quote
Commercial Half Day - Maroondah & Mullum Rooms	N	Yes	Varies according to quote
Commercial Half Day - Maroondah & Mullum Rooms	N	Yes	Varies according to quote
Commercial Half Day - Maroondah Room	N	Yes	Varies according to quote
Commercial Half Day - Mt Dandenong & Mullum Rooms	N	Yes	Varies according to quote
Commercial Half Day - Mt. Dandenong Room	N	Yes	Varies according to quote
Commercial Half Day - Mullum Room	N	Yes	Varies according to quote
Conference Full Day - 8 Hours	N	Yes	Varies according to quote
Conference Half Day - 5 Hours	N	Yes	Varies according to quote
Dinner Events	N	Yes	Varies according to quote
Lunch Events	N	Yes	Varies according to quote
Not For Profit Full Day - Banquet Room (all 3 rooms)	N	Yes	Varies according to quote
Not For Profit Full Day - Maroondah Room	N	Yes	Varies according to quote
Not For Profit Full Day - Mt Dandenong & Mullum Rooms	N	Yes	Varies according to quote
Not For Profit Full Day - Mt. Dandenong Room	N	Yes	Varies according to quote
Not For Profit Full Day - Mullum Room	N	Yes	Varies according to quote
Not For Profit Half Day - Banquet Room (all 3 rooms)	N	Yes	Varies according to quote
Not For Profit Half Day - Maroondah & Mullum Rooms	N	Yes	Varies according to quote
Not For Profit Half Day - Maroondah & Mullum Rooms	N	Yes	Varies according to quote
Not For Profit Half Day - Maroondah Room	N	Yes	Varies according to quote
Not For Profit Half Day - Mt Dandenong & Mullum Rooms	N	Yes	Varies according to quote

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Not For Profit Half Day - Mt. Dandenong Room	N	Yes	Varies according to quote
Not For Profit Half Day - Mullum Room	N	Yes	Varies according to quote
Pre Theatre Dinner	N	Yes	Varies according to quote
School Function	N	Yes	Varies according to quote
Sporting Club Function	N	Yes	Varies according to quote
The Rings Thursday Ladies			
Scoresheet	N	Yes	72.00
The Rings Sunday Mixed			
Scoresheet	N	Yes	72.00
The Rings BB Monday Senior			
Scoresheet - Winter Season Fees	N	Yes	72.00
Scoresheet - Summer Season Fees	N	Yes	72.00
The Rings Biddy Ball Skills			
New Enrolment Fee	N	Yes	10.50
The Rings Biddy Ball Play			
Weekly Fee	N	Yes	10.50
The Rings Schools Court Hire			
Per Hour	N	Yes	43.21
The Rings General Court Hire			
Casual Shooting	N	Yes	4.50
Off Peak	N	Yes	41.55
Peak	N	Yes	57.10
The Rings General			
Per Hour	N	Yes	5.40
The Rings Family Membership			
Fee	N	Yes	0.00
The Rings ML Individual Member			
Fee	N	Yes	0.00
The Rings Open Days			
Open day	N	Yes	9.40
The Rings Biddy Ball Intro			
Weekly Fee	N	Yes	10.50
The Rings Basketball Holiday Prog			
Daily Rate	N	Yes	50.00
The Rings Multi Sports Holiday Prog			
Participation Fee	N	Yes	56.00
The Rings Soccer Holiday Prog			
Participation Fee	N	Yes	50.00
Maroondah Nets Volleyball Badminton Holiday Prog			
Holiday Prog	N	Yes	50.00
Maroondah Nets Netball Holiday Prog			
Holiday Prog	N	Yes	50.00

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Rep Program	N	Yes	46.00
Maroondah Nets Multi Sports Holiday Prog			
Holiday Prog	N	Yes	50.00
Maroondah Nets School Court Hire			
Court Hire - Schools	N	Yes	41.55
Maroondah Nets General Court Hire			
Fee Off Peak Badminton	N	Yes	16.20
Fee Off Peak Netball Indoor	N	Yes	41.75
Fee Off Peak Netball Outdoor	N	Yes	13.25
Fee Off Peak Table Tennis	N	Yes	14.95
Fee Off Peak Volleyball	N	Yes	30.55
Fee Peak Badminton	N	Yes	20.40
Fee Peak Netball Indoor	N	Yes	57.10
Fee Peak Netball Outdoor	N	Yes	16.20
Fee Peak Table Tennis	N	Yes	19.05
Fee Peak Volleyball	N	Yes	38.30
Maroondah Nets Function Room Hire			
Room Hire - Combined	N	Yes	39.50
Room Hire - Room A	N	Yes	22.00
Room Hire - Room B	N	Yes	22.00
Ringwood Golf Course Fees			
18 Hole Mid Week - Adult M/W 18 Holes	N	Yes	35.00
18 Hole Mid Week - Concession m/w 18	N	Yes	25.00
18 Hole Mid Week - Senior Card m/w 18	N	Yes	30.00
18 Hole Mid Week - Junior m/w 18	N	Yes	20.00
18 Hole Weekend - Adult W/E 18 Holes	N	Yes	40.00
18 Hole Weekend - Junior w/e 18	N	Yes	20.00
Adult Mid Week 9 Holes	N	Yes	27.00
Junior Mid Week 9 Holes	N	Yes	16.00
Pension Mid Week 9 Holes	N	Yes	20.00
Senior Card Mid Week 9 Holes	N	Yes	24.00
Weekend - Adult Weekend 9 Holes	N	Yes	30.00
Weekend - Junior Weekend 9 Holes	N	Yes	16.00
Ringwood Golf Equipment Hire			
Buggy Hire	N	Yes	6.00
Cart 18	N	Yes	40.00
Cart 9	N	Yes	20.00
Club hire 18 holes	N	Yes	20.00
Club hire 9 holes	N	Yes	15.00
Dorset Golf Course Fees			
18 Hole Mid Week - Adult M/W 18 Holes	N	Yes	35.00
18 Hole Mid Week - Concession m/w 18	N	Yes	25.00
18 Hole Mid Week - Senior Card m/w 18	N	Yes	30.00
18 Hole Mid Week - Junior m/w 18	N	Yes	20.00
18 Hole Weekend - Adult W/E 18 Holes	N	Yes	40.00

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
18 Hole Weekend - Junior w/e 18	N	Yes	20.00
Adult Mid Week 9 Holes	N	Yes	27.00
Junior Mid Week 9 Holes	N	Yes	16.00
Pension Mid Week 9 Holes	N	Yes	20.00
Senior CardMid Week 9 Holes	N	Yes	24.00
Weekend - Adult Weekend 9 Holes	N	Yes	30.00
Weekend - Junior Weekend 9 Holes	N	Yes	16.00
Dorset Golf Equipment Hire			
Buggy Hire	N	Yes	6.00
Cart 18	N	Yes	40.00
Cart 9	N	Yes	20.00
Club hire 18 holes	N	Yes	20.00
Club hire 9 holes	N	Yes	15.00
Aquahub-Casual Fitness			
Health Club Casual	N	Yes	24.00
Health Club Casual Concession	N	Yes	20.00
Health Club Casual Senior	N	Yes	21.00
Health Club Casual Teen	N	Yes	19.00
Aquahub-Corporate Membership - Dry			
Fortnightly	N	Yes	39.15
Aquahub-Family Membership - Dry			
Fee	N	Yes	110.90
Aquahub-Individual Membership - Dry			
Fee	N	Yes	56.10
Aquahub-Monthly			
Memberships	N	Yes	47.30
Aquahub-50's plus Membership - Dry			
Fee	N	Yes	55.00
Aquahub - Gymnastics			
Fee Registration	N	Yes	40.50
Aquahub-Room hire			
stadium hire per hr	N	Yes	65.00
Aquahub-Stadium			
single court per hour	N	Yes	47.00
Casual - shoot hoops	N	Yes	4.70
Single half court	N	Yes	23.50
Stadium hire (per hour)	N	Yes	144.00
Aquahub-Personal Training			
10 Pass 30mins 1:1 (1 free session)	N	Yes	455.00
10 Pass 45mins 1:1 (1 free session)	N	Yes	585.00
10 Pass 60mins 1:1 (1 free session)	N	Yes	715.00
30mins 1:1	N	Yes	50.00
45mins 1:1	N	Yes	65.00
60mins 1:1	N	Yes	79.00
Start Up Trial - 3 sessions (30mins)	N	Yes	99.00
Non member 30 mins - 1:1	N	Yes	58.00

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Non member 60 mins - 1:1	N	Yes	90.00
Member 30 mins - 2:1	N	Yes	69.00
Member 60 mins - 2:1	N	Yes	96.00
Non member 30 mins - 2:1	N	Yes	79.00
Non member 60 mins - 2:1	N	Yes	106.00
Member 10 pass 30 mins - 1:1	N	Yes	455.00
Member 10 pass 60 mins - 1:1	N	Yes	715.00
Non member 10 pass 30 mins - 1:1	N	Yes	525.00
Non member 10 pass 60 mins - 1:1	N	Yes	810.00
Member 10 pass 30 mins - 2:1	N	Yes	621.00
Member 10 pass 60 mins - 2:1	N	Yes	864.00
Non member 10 pass 30 mins - 2:1	N	Yes	711.00
Non member 10 pass 60 mins - 2:1	N	Yes	954.00
Aquahub-Active Adults			
Casual Active Adults programs	N	Yes	7.20
Active Adults - 10 visit pass	N	Yes	64.80
Dry Fortnightly	N	Yes	0.00
Per fortnight (membership)	N	Yes	0.00
Aquahub-Membership Joining Fee			
Fee	N	Yes	59.00
Aquahub-Creche			
Creche Member - 1 Session	N	Yes	9.50
Creche Member - 2 Sessions	N	Yes	18.50
Occasional Care 1 session	N	Yes	13.40
Occasional Care 2 sessions	N	Yes	26.80
Aquahub-Aquahub Membership - Wet			
Fee	N	Yes	35.95
Aquahub-Adults			
10 Pass Swim Spa Sauna	N	Yes	108.00
10 Visit Adult Swim	N	Yes	76.50
Adult Swim	N	Yes	8.50
Swim Spa Sauna Adult	N	Yes	12.00
Aquahub-Juniors			
Child Swim	N	Yes	7.20
10 pass Child Swim	N	Yes	64.80
Aquahub - Concession			
10 Pass Swim Spa Sauna Concession	N	Yes	92.70
10 Visit Concession Swim	N	Yes	61.20
Concession Swim	N	Yes	6.80
Swim Spa Sauna Concession	N	Yes	10.30
Aquahub-Senior Card			
10 Visit Seniors Swim	N	Yes	68.40
Seniors Swim	N	Yes	7.60
Swim Spa Sauna Senior	N	Yes	11.10
10 Pass Swim Spa Sauna Senior	N	Yes	99.90

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Aquahub-Family			
10 Visit Family	N	Yes	217.80
Family Swim (2 adults, 1Child)	N	Yes	24.20
Aquahub - Learn to Swim			
per fortnight m/ship	N	Yes	40.50
Aquahub-Schools Learn to Swim			
per fortnight m/ship	N	Yes	10.00
Aquahub-Water Aerobics			
Water Aerobics	N	Yes	19.50
Aquahub-Sauna & Spa			
Spa/Sauna Upgrade	N	Yes	3.50
Aquahub-Lane Hire			
Lane Hire (per hour)	N	Yes	39.00
Aquahub-Hydrotherapy Hire			
Hydrotherapy Hire Full Pool (per hour)	N	Yes	110.00
Hydrotherapy Hire Half Pool (per hour)	N	Yes	55.00
Croydon Memorial Pool Carnival			
Carnival Hire - per hour, exclusive use	N	Yes	300.00
Lane Hire	N	Yes	45.00
Croydon Memorial Pool Concession			
Concession Fee	N	Yes	6.20
10 Visit Child/Concession Swim	N	Yes	55.80
Croydon Memorial Pool Juniors			
Juniors	N	Yes	6.60
10 pass Junior Swim	N	Yes	59.40
Croydon Memorial Pool Family Concessions			
Family Concessions	N	Yes	22.00
Croydon Memorial Pool Adults			
Adults	N	Yes	7.70
10 Visit Adult Swim	N	Yes	69.30
Croydon Memorial Pool Senior Card			
Senior Card	N	Yes	7.00
10 Visit Seniors Swim	N	Yes	63.00
Croydon Memorial Pool Family Membership			
Fee	N	Yes	110.90
Croydon Memorial Pool Individual Memberships			
Fee	N	Yes	56.10
Croydon Memorial Pool Corporate Memberships			
CMP Corp Membership	N	Yes	39.15
Croydon Memorial Pool 50's Plus Membership			
CMP 50's Plus Membership	N	Yes	43.70
Croydon Memorial Pool Aquatics Membership			
Fee	N	Yes	35.95
Recreation Program Active Participation			
Fee	N	Yes	Varies on type of run
Night Run			

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Fee	N	Yes	Varies on type of run
Run Maroondah			
Participation Fee - Community Group	N	Yes	Varies
Entry fee - individual 15km	N	Yes	35.00
Entry fee - individual 10km	N	Yes	30.00
Entry fee - individual 5km	N	Yes	25.00
Entry fee - concession 15km	N	Yes	30.00
Entry fee - concession 10km	N	Yes	25.00
Entry fee - concession 5km	N	Yes	20.00
Entry fee - family 5km run/walk (up to 4 participants)	N	Yes	55.00
Entry fee - family additional family entry per person	N	Yes	5.00
Entry fee - kids 1.2km dash (under 14 years)	N	Yes	15.00
Tri Maroondah			
Participation fee - varies	N	Yes	20
Participation Fee - Community Group	N	Yes	Varies
Maroondah Festival	N	Yes	
Community site fee - marquee (no power)	N	Yes	40.00
Community site fee - display site (no power)	N	Yes	70.00
Market stall site - artisan stall	N	Yes	120.00
Market stall site	N	Yes	120.00
Commercial - Business & Eco Village site - commercial business marquee site	N	Yes	495.00
Commercial - Business & Eco Village site - homegrown marquee site	N	Yes	430.00
Commercial - food vendor site	N	Yes	450.00
Carols by Candlelight			
Seasonal & casual use of Council facilities	N	Yes	Refer to policy on the Maroondah City Council Website
Quambee Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Nth Ringwood Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Jubilee Park Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Proclamation Park Income			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Heathmont Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Manson Reserve			

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
HE Parker Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
East Ringwood Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Mullum Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Belmont Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Arrabri Oval			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Cheong Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Eastfield Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Glen Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Gracedale Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Ainslie Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Hughes Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Lipscombe Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Griff Hunt Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Barnegeong Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Silcock Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Town Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Croydon Park			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Dorset Complex			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Sundry Parks Reserve			
Seasonal & casual use of Council facilities (Refer to policy on the Maroondah City Council Website)	N	Yes	Refer to policy on the Maroondah City Council Website
Occupancy Payments			
Tennis Club Rentals	N	Yes	Refer to policy on the Maroondah City Council Website
Sporting Clubs			
Use of facility	N	Yes	0.00
Aquanation - Casual			
Adult swim	N	Yes	9.00
Child Swim	N	Yes	7.60
Family swim	N	Yes	25.60
Pensioner/Health Care Card	N	Yes	7.20
Seniors	N	Yes	8.10
Waterslide - Adult/Child Member	N	Yes	3.60
Group Swim	N	Yes	6.30
Shower Access	N	Yes	4.20
Aquanation - Waterslide	N		
Adult (unlimited slides 4-7pm weekdays, 10am-6pm weekends, school holidays and public holidays)	N	Yes	8.30
Child (unlimited slides 4-7pm weekdays, 10am-6pm weekends, school holidays and public holidays)	N	Yes	6.80
Aquanation - Casual spa, sauna & steam room			
Adult	N	Yes	12.70
Concession	N	Yes	10.20
Seniors	N	Yes	11.40
Aquanation - Aquatic 10 Visit Pass			

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Adult swim	N	Yes	81.00
Concession swim	N	Yes	64.80
Child Swim	N	Yes	68.40
Family swim	N	Yes	230.40
Seniors	N	Yes	72.90
Aquanation - Spa, sauna & steam room 10 Visit Pass			
Adult	N	Yes	114.30
Concession	N	Yes	91.80
Seniors	N	Yes	102.60
Aquanation - Waterslide 10 Visit Pass			
Adult	N	Yes	74.70
Child/Concession swim	N	Yes	61.20
Group Swim/Slide	N	Yes	12.40
Aquanation - Aquatic Education			
membership (48 weeks)	N	Yes	42.00
Private 1:1	N	Yes	65.00
Aquanation - Schools			
lessons	N	Yes	10.00
Aquanation - Events			
Fee	N	Yes	0.00
Fee - Club Membership	N	Yes	0.00
Aquanation - Facility Hire			
25m lane hire	N	Yes	39.00
25m pool booking	N	Yes	196.00
50m lane hire	N	Yes	57.00
50m pool booking	N	Yes	328.00
Warm water pool booking	N	Yes	130.00
Warm water pool - half pool booking	N	Yes	50.00
Waterslide hire (hire cost only, excludes staff costs)	N	Yes	208.00
Dive pool hire	N	Yes	180.00
Half dive pool hire	N	Yes	112.00
Group fitness room hire	N	Yes	78.00
Multipurpose (room 2) hire	N	Yes	90.00
Group Fitness Room Hire plus Classes	N	Yes	95.00
RSC Room Hire	N	Yes	90.00
Cycle Studio Hire	N	Yes	90.00
Dry Dive Hire	N	Yes	145.00
Half Dry Dive	N	Yes	88.00
Crèche hire	N	Yes	78.00
Aquanation - Learn to Swim			
Pool booking	N	Yes	159.00
Lane hire	N	Yes	33.50
Aquanation - Creche			
Member - One Child	N	Yes	10.00
Non member - One Child	N	Yes	12.00
Aquanation - Creche 10 Visit Passes			

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Member 10 visit pass	N	Yes	90.00
Non member 10 visit pass	N	Yes	108.00
Occasional care	N	Yes	15.00
10 visit pass Occasional care	N	Yes	135.00
Aquation-Lockers			
Fee	N	Yes	0.00
Aquation - Personal Training			
Member 10 pass 30 mins - 1:1	N	Yes	455.00
Member 10 pass 60 mins - 1:1	N	Yes	715.00
Member 10 Pass 45mins 1:1	N	Yes	711.00
Member 30 mins - 1:1	N	Yes	50.00
Member 30 mins - 2:1	N	Yes	69.00
Member 60 mins - 1:1	N	Yes	79.00
Member 60 mins - 2:1	N	Yes	96.00
Member 45mins - 1:1	N	Yes	65.00
Non member 10 pass 30 mins - 1:1	N	Yes	525.00
Non member 10 pass 60 mins - 1:1	N	Yes	810.00
Non member 30 mins - 1:1	N	Yes	58.00
Non member 30 mins - 2:1	N	Yes	79.00
Non member 60 mins - 1:1	N	Yes	90.00
Non member 60 mins - 2:1	N	Yes	106.00
Start up Trial - 3 sessions	N	Yes	99.00
Aquation - Casual Health Club			
Adult	N	Yes	24.00
Concession	N	Yes	20.00
Seniors	N	Yes	21.00
Health Club Casual Teen	N	Yes	19.00
Aquation - Casual Group Fitness			
10 visits Adult	N	Yes	207.00
10 visits Seniors	N	Yes	189.00
10 visits Concession	N	Yes	180.00
Adult	N	Yes	19.50
Concession	N	Yes	16.50
Fitness 30 min class Adult	N	Yes	12.50
Seniors	N	Yes	17.50
Aquation-Active Adults			
Casual Active Adults programs	N	Yes	7.20
Active Adults - 10 visit pass	N	Yes	64.80
Aquation - Family Lifestyle Members-Dry			
Fee	N	Yes	110.40
Aquation - Individual Lifestyle -Dry			
Fee	N	Yes	57.50
Aquation - Members Dry			
Concession fortnightly	N	Yes	43.70
Fortnightly	N	Yes	50.60

FEES AND CHARGES 2021/22			
Account Description	Fee Type N=Non-statutory S=Statutory	GST Yes/No	2021/22 Fees & Charges Inc. GST
Foundation - stage 1 (35 pct. discount) Fortnightly	N	Yes	32.85
Foundation - stage 2 (30 pct discount) Fortnightly	N	Yes	35.40
Foundation - stage 3 (25 pct discount) Fortnightly	N	Yes	38.00
Foundation - stage 4 (18 pct discount) Fortnightly	N	Yes	42.15
Foundation - stage 5 (6.99 pct discount) Fortnightly	N	Yes	47.00
Aquanation - Swim Lifestyle Membership			
Fee	N	Yes	35.80
Aquanation - Corporate Membership			
Fortnightly	N	Yes	43.70
Aquanation - M/ship Joining Fee			
Fee	N	Yes	59.00
Maroondah Leisure Corporate Membership			
Individual Lifestyle Fortnightly	N	Yes	47.15
Joining fee for all memberships	N	Yes	59.00
Maroondah Leisure-Family Membership			
Lifestyle concession fortnightly	N	Yes	97.75
Lifestyle fortnightly	N	Yes	110.40
Mates Lifestyle x 2 - fortnightly	N	Yes	103.55
Mates Lifestyle x 3 - fortnightly	N	Yes	155.30
Mates Lifestyle x 4 - fortnightly	N	Yes	207.00
Teen Lifestyle Fortnightly	N	Yes	28.75
Maroondah Leisure-50+Lifestyle Member			
Fee	N	Yes	54.75
Maroondah Leisure-Individual Member			
Lifestyle Concession Fortnightly	N	Yes	48.90
Lifestyle Fortnightly	N	Yes	57.50
Lifestyle Off peak	N	Yes	37.40
Maroondah Leisure-Golf			
Concession	N	Yes	47.15
Fortnightly	N	Yes	55.45
Maroondah Leisure-Aquatics			
Swim Lifestyle Concession Fortnightly	N	Yes	30.40
Swim Lifestyle Fortnightly	N	Yes	35.80
Ringwood Golf Course Family Membership			
Fee	N	Yes	110.40
Ringwood Golf Course 50's Plus Membership			
Concession	N	Yes	54.75
Ringwood Golf Course Corporate Membership			
Per fortnight	N	Yes	47.15
Dorset Golf Course Family Memberships			
Fee	N	Yes	110.40
Per fortnight	N	Yes	54.75

To contact Council

- phone 1300 88 22 33 or (03) 9298 4598
- visit our website at www.maroondah.vic.gov.au
- email maroondah@maroondah.vic.gov.au
- SMS 0480 020 200

Translating and Interpreter Service

13 14 50

National Relay Service (NRS)

13 36 77

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-  Maroondah City Council
-  @CityofMaroondah
-  CityofMaroondah

