Maroondah City Council
Proposed Budget 2020/21



MAROONDAH 2040

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Front page image: *Maroondah City Council's annual Run Maroondah event at HE Parker Reserve is all about challenging yourself within a supportive environment – whether that means taking on the 15 kilometre challenge, the 10 kilometre run, 5 kilometre run/walk or the 1.2 kilometre kids run! The aim is to encourage individuals and families to take part in physical activity together.*

Message from the Mayor and Chief Executive Officer



On behalf of Maroondah City Council, we are pleased to present the proposed 2020/21 Budget to the Maroondah community.

Work on the proposed 2020/21 Budget was well underway when the COVID-19 pandemic was declared on 11 March by the World Health Organisation.

The impact of the Pandemic on Council has been profound. While Council has continued to provide the majority of its services during the various stages of the COVID-19 pandemic, the required closure of our leisure facilities, such as Karralyka, Aquanation, Aquahub, Ringwood and Dorset Golf, The Rings and Maroondah Nets resulted in a loss of $10 million in user fees and a redirection of in excess of $5million of expenditure to COVID-19 response in the 2019/20 financial year.

As a consequence, the proposed Budget has been reviewed to take in to account the financial outcomes for 2019/20 and ongoing impacts for 2020/21 of the COVID-19 pandemic on Council's services, income and capital work projects, including a detailed review of the Long Term Financial Strategy.

Specifically, for the 2020/21 financial year, Council proposes to adapt its service delivery resulting in a $7.43 million realignment of budget towards COVID-19 relief and recovery responses for the Maroondah community.

While we manage the COVID-19 impacts, Council continues to work towards the community's vision as outlined in M*aroondah 2040: Our Future Together*. The vision is the foundation from which Council shapes its long term plans for the municipality. Following extensive community and key stakeholder consultation this long term vision for the future of Maroondah was adopted in late 2014. Over the past 18 months it has undergone further consultation with our community to provide a revised vision that continues to reflect emerging needs and future opportunities. The community aspirations and priorities are grouped into eight broad outcome areas that provide the structure for the Maroondah City Council Plan 2017-2021 (Council Plan).

The Council Plan has been developed based on the community directions in Maroondah 2040 and a range of community consultation activities undertaken over recent months. The Council Plan sets the key directions and priority actions for the medium term to work towards the aspirations of the Maroondah community looking ahead to the year 2040. The community outcome areas (Strategic Objectives) and 65 priority actions (Major Initiatives and Initiatives) are detailed in Section 2 of this document.

The Maroondah City Council budget for 2020/21 links to the achievement of the Council Plan as part of an integrated planning framework. The 2020/21 budget outlines the provision of financial resources for the next 12 months and details how these resources will be applied to meet the actions and initiatives detailed in the Council Plan, as well as delivering more than 120 services and the extensive range of programs and activities that Council provides to the Maroondah community.

Budget Highlights

The 2020/21 budget contains 65 initiatives, including 26 major initiatives, as identified in the Council Plan. These initiatives will contribute to the achievement of the four-year Council Plan key directions and ultimately the preferred outcome as outlined in Maroondah 2040.

Some initiatives include:

- Design and construct multi-level commuter carparks in Croydon; Ringwood; Heathmont; and Heatherdale station;
- Undertake a strategic review of shopping centres in Maroondah and develop a Community Shopping Centre Strategy;
- Design and construct sporting / multipurpose pavilion redevelopments at HE Parker Reserve, Silcock Reserve, Proclamation Park, Springfield Park and Ainslie Park;
- Establish a regional cricket hub at Jubilee Park sporting precinct;
- Complete the Lincoln Road upgrade, east of Dorset Road, Croydon;
- Implement the Greening the Greyfields project in partnership with stakeholders to facilitate a sustainable approach to urban redevelopment in identified residential precincts; and
- Undertake the staged redevelopment of the Croydon Community Precinct.

An extensive Capital Works Program of $85.47 million will be undertaken in 2020/21. This capital investment includes funding of $26.56 million from external grants; $0.20 million from contributions; $20.65 million from asset sales; and $38.06 million from Council operations and cash holdings.

Highlights of the 2020/21 Capital Works Program include:

Program	$ (million)	Details
Buildings	**$69.284**	• Multilevel Carpark Development Program - at Croydon, Heathmont and Ringwood ($29.75million). • Community Facilities Improvement Program ($1.52 million) – Council continues to maintain assets at a high standard to ensure our community has access to safe and appropriate facilities. • Pavillion redevelopment ($11.96 million) - including Ainslie Multipurpose pavilion, Cheong Multipurpose pavilion, Silcock Sporting pavilion, Springfield Sporting pavilion, Dorset Multipurpose pavilion, Jubilee Park Sporting pavilion and Proclamation Park Sporting pavilion. • Community Facilities major plant renewal ($0.52 million) • Upgrade and renewal of Sporting and Community Group facilities on Council land ($0.32 million) • Community Facilities Improvements ($0.22 million) – to improve accessibility to Council facilities for people with disabilities • Realm Extension Base Build and Fitout ($23 million)
Roads	**$2.890**	• Local road renewal program ($1.27 million) • Local road reconstruction ($0.38 million) • Kerb and channel replacement works ($0.58 million) • Local area traffic management ($0.26 million)
Footpaths & cycleways	**$3.051**	• Footpath replacement works ($0.84 million) • Footpath construction program ($1.167 million) • Taralla Creek Trail improvement works ($0.3 million) • Disability footpath access ($0.31 million) • Shared bike path improvement program ($0.43 million)
Carparks	**$0.250**	• Carpark improvement program ($0.25 million)
Drainage	**$2.576**	• Stormwater drainage renewal program including but not limited to, New Street, Ringwood - Flood Mitigation Works (Continuation of New Street Road Renewal) $0.5 million; Scenic Avenue Flood Mitigation Works $0.45 million, Wingate Avenue Flood Mitigation Works $0.3 million, Lionel Crescent, Croydon - Easement Drainage

		Construction $0.15 million; Murray Road, Croydon - Easement Drainage Construction $0.25 million; Drainage Relining Works $0.15 million
Recreational, leisure and community facilities	**$2.702**	• Sports fields improvement program for Silcock Reserve ($1.9 million) • Sports field lighting improvement program ($0.15 million) • Sports infrastructure renewal including cricket nets, coaches boxes and scoreboards ($0.20 million) • Golf Course improvement program ($0.25 million)
Parks and open space	**$1.415**	• Open space playground improvement program ($0.48 million) • Open space improvement program ($0.30 million) • Tree improvement program ($0.54 million)

The Rate Rise & Rate Capping

Councils have the obligation to levy rates and charges under the Local Government Act 1989 in order to fund and deliver essential community infrastructure and services. The rates Councils collect are a form of property tax. The value of each property is used as the basis for calculating what each property owner will pay.

Calculating how much each property owner pays in rates involves determining the total amount of rate revenue required and dividing this across the total value of all rateable properties to establish a rate in the dollar. The rate in the dollar is then applied against each individual property value to calculate how much each property owner pays.

All of Victoria's 79 councils have been operating under rate caps since 1 July 2016. Each year the Minister for Local Government sets a cap on rate increases based on that period's Consumer Price Index (CPI) and advice from the Essential Services Commission (ESC). The rate cap limits the total amount a council can increase its rates each year based on the amount it levied in the previous year.

The decision must be made by 31 December each year to apply to rates in the following financial year.

For the 2020/21 financial year, Council's rate rise has been capped at 2.0%.

The rate cap applies to the council's total rate revenue and not individual properties. In many cases, an individual rates bill may increase or decrease by more (or less) than the capped rise amount. This may happen because:

- the value of the property has increased or decreased in relation to the value of other properties in the council;
- other charges and levies that are not subject to the cap, such as the waste charge, has risen. The capped increases apply to the general rates only; and
- the amount of rates levied from properties of that type (residential, commercial or industrial) has changed through the council's application of differential rates.

Council recognises that in the COVID-19 pandemic environment that some members of the community may have difficulty paying their rates, and has a Financial Hardship Policy, which includes offering payment arrangements based on individual ratepayer circumstances.

Further information on Rates and Charges can be found in Section 6 Notes to financial statements within this document.

Waste Management - Recycling

Over the last 30 years, recycling has been considered a critical service experienced by all and one that should be an expected service. As documented in the past two years, the recycling industry has been through some challenging moments and events that are disrupters on a global scale. These challenging events are still foreseeable into the future, however, Maroondah will be working towards a pathway that results in an efficient and resilient recycling system. Maroondah will continue to work closely with the State and Federal Governments to make inroads in the recycling sector. On the 6 March 2020, the State Government issued a paper and Policy to Tranform Recycling in Victoria. It is a circular economy policy with a 10 year action plan. The State Government will look to invest more than $300 million to help transform the recycling sector and reduce waste. Maroondah will look to align its 10 year waste strategy, with the State Government Policy and pending funding announcements, will look to undertaken such initiatives.

Additionally, Maroondah has also had to manage its recycling processing during times of great uncertainty, however, allthesame, ensure recycling lives strong in the municipality.

To ensure waste services and in particular recycling can continue, the charge for 2020/21, incorporating kerbside collection, green waste and recycling, will increase by just over 6% from the 2019/20 level. This increase in price, assists the municipality in maintaining its contractual relationship with its recycling contractor and ensure a reliable and environmentally friendly waste processing service is delivered.

Other Challenges

In addition to the COVID-19 pandemic impacts on the proposed 2020/21 Budget, the Victorian Government cap on rates and the waste management challenges, Maroondah also faces a range of other challenges, which include:

- Funding the renewal of infrastructure and community assets in a COVID19 environment;
- Cost shifting from other levels of government;
- Technology and Opportunity - complex environments amongst emerging technologies; and
- Funding expectations of enhanced service provision.

This Proposed Budget has been developed at a difficult time in the history of the Maroondah community, however it has been set using a rigorous process of consultation and review and Council endorses it as a balanced, sustainable and responsible platform to ensure enhanced services, protection of Council's $1.91 billion in net assets, the delivery of $85.5 million extensive capital projects, an underlying surplus of $1.3 million excluding extraordinary items, and a financially prudent future for our community.
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Cr Mike Symon
Mayor



Mr Steve Kozlowski
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan as part of Council's Integrated Planning Framework. This Framework guides the Council in identifying community needs and aspirations over the long term (Maroondah 2040 Community Vision), medium term (Council Plan 2017-2021) and short term (Service Delivery Plans and Annual Budget) and then holding itself accountable (Annual Report and Audited Statements).

1.1 Council Planning and Performance Framework

Council's strategic documents are linked to an Integrated Planning Framework. Council's Integrated Planning Framework seeks to ensure Council's activities and financial resources are aligned in order to meet the aspirations, needs and expectations of the Maroondah community. The framework ensures a clear linkage between community needs and aspirations, vision, strategies, policies and service delivery of Council.



Figure 1: Maroondah City Council's Integrated Planning Framework

This framework is underpinned by the shared long term community vision outlined in *Maroondah 2040: Our Future Together*, which was developed and then adopted in 2014 in conjunction with the community.

The community aspirations and priorities for the future of Maroondah have been grouped into eight broad outcome areas that provide the structure for the Council Plan 2017-2021 (Council Plan). These community outcome areas comprise:

- A safe, healthy and active community
- A prosperous and learning community
- A vibrant and culturally rich community
- A clean, green and sustainable community
- An accessible and connected community
- An attractive, thriving and well-built community
- An inclusive and diverse community
- A well governed and empowered community

The strategic direction through Maroondah 2040, the Council Plan, and the Long Term Financial Strategy has resulted in detailed service delivery plans across each of Council's service areas. These plans are reviewed annually to ensure alignment with community needs and expectations.

The framework both feeds into and is supported by a number of other key planning documents – in particular Council's annual budget, legislated plans and strategies and a broad range of supporting strategies and policies adopted by Council.

To ensure Council has the capacity to work towards the achievement of the Maroondah 2040 Community Vision, a Long Term Financial Strategy has been prepared to guide the financial resources of Council over the next 10 years. This strategy is updated annually.

In response to the Long Term Financial Strategy, a medium-term strategic resource plan is included within the Council Plan to provide a framework for Council's financial, physical and human resources over the next four years. This Strategic Resource Plan outlines the allocation of resources to work on the key directions and priority actions outlined in the Council Plan.

From the Strategic Resource Plan evolves an Annual Budget that provides specific targets in relation to financial resources for the next financial year and a framework to ensure strategies and commitments are transformed into 'on the ground' results. The Annual Budget specifies goals against which Council can measure its progress and performance whilst also articulating sources of revenue and how that revenue is spent in delivering services to the community.

1.2 Our Purpose

Our Community Vision

Maroondah will be a vibrant and diverse city with a healthy and active community, living in green and leafy neighbourhoods which are connected to thriving and accessible activity centres contributing to a prosperous economy within a safe, inclusive and sustainable environment.

Organisational Vision

We will foster a prosperous, healthy and sustainable community.

Our Mission

We are dynamic and innovative leaders, working in partnership to enhance community wellbeing.

Our Workplace Values

- We are **ACCOUNTABLE** to each other and our community

- We collaborate in an adaptable and **SUPPORTIVE** workplace
- We **PERFORM** at our best
- We are open, honest, **INCLUSIVE** and act with integrity
- We ensure every voice is heard, valued and **RESPECTED**
- We are brave, bold and achieve **EXCELLENCE**

1.3 Community Outcome Areas (Strategic Objectives)

The Council Plan articulates eight community outcome areas (strategic objectives), each with a set of four-year key directions (strategies), annual priority actions, Council Plan indicators (strategic indicators) and supporting strategies and plans. The priority actions (major initiatives) work towards the achievement of the key directions, and ultimately the outcome areas and vision outlined in Maroondah *2040*.

Council delivers services and initiatives under 14 major service areas. Each contributes to the achievement of the future outcome areas as set out in Maroondah 2040 and Council Plan. The Annual Budget converts these services and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The following table lists the eight community outcome areas as described in the Council Plan.

Outcome Area	Vision Statements
1. A safe, healthy and active community	In 2040, Maroondah is a safe, healthy and active community with local opportunities provided for people of all ages and abilities to have high levels of social, emotional and physical wellbeing.
2. A prosperous and learning community	In 2040, Maroondah is a thriving centre of economic activity and opportunity within the eastern region where the sustainability and growth of local businesses is supported. All community members, groups, education providers and local businesses have access to a wide range of quality learning resources and facilities.
k3. A vibrant and culturally rich community	In 2040, Maroondah is a creative cosmopolitan community recognised for its celebration and promotion of arts and culture. There are a broad range of engaging entertainment options, diverse cultural activities and the creation and display of contemporary and traditional forms of art.
4. A clean, green and sustainable community	In 2040, Maroondah is a leafy green community with high levels of waste diversion and sustainable approaches to infrastructure development, urban design and management of natural resources. Our community is resilient and has the knowledge, capacity and resources to make sustainable lifestyle choices.
5. An accessible and connected community	In 2040, Maroondah is an accessible community for all ages and abilities with walkable neighbourhoods, effective on and off-road transport networks, and access to a range of sustainable transport options.
6. An attractive, thriving and well built community	In 2040, Maroondah is a leafy green community with high quality urban form and infrastructure that meets the needs and aspirations of all ages and abilities. A diverse range of housing options are available and thriving activity centres provide a broad range of facilities and services to meet community needs. The character of local neighbourhoods continues to be maintained while also accommodating population growth.
7. An inclusive and diverse community	In 2040, Maroondah is an inclusive community where social connections are strong across generations and diversity is embraced and celebrated.
8. A well governed and empowered community	In 2040, Maroondah is an effectively empowered community that is actively engaged in Council decision making through processes that ensure their voice is heard and considered. Council provides strong and responsive leadership, ensures transparent processes and works with the community to advocate and champion their needs.

2. Services and initiatives and service performance indicators

Working towards the Vision outlined in *Maroondah 2040* and the achievement of the future outcomes (strategic objectives), we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives (priority actions) and service performance indicators for each service area are described in the following section.

2.1 Outcome Area (Strategic Objective) 1: A safe, healthy and active community

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Youth and Children's Services				
Youth and Children's Services works to raise the wellbeing of Maroondah's children, young people and their families by performing a wide range of roles and functions. Key services and functions include: • Youth development programs, individual support services and events for young people • Vacation Care Programs, Family Day Care and Occasional Care Services for children • Information and education sessions for parents • Professional learning program for early childhood educators • Working with schools to enhance student wellbeing through the School Focussed Youth Service • Maroondah plus 10 Schools project • Capacity building initiatives for professionals including education and professional networks • Supporting kindergartens • Facility provision and management • Community and online engagement • Strategic planning, projects and sector development	Exp	2,781	2,727	2,794
	Rev	(1,225)	(1,002)	(818)
	NET	**1,556**	**1,725**	**1,976**
Community Health Services				
The City of Maroondah has a comparatively healthy community, residing in a clean and safe environment. Council plays an instrumental role protecting and promoting the health and wellbeing of the community through education and prevention strategies while supporting sustainable safe environments. A broad range of proactive and reactive activities are undertaken to reduce public health risks that include the registration and assessment of food and health businesses, statutory food and water sampling, communicable disease investigations, preventative health services and advice that include Immunisation Services and general health promotion activities. Council manages emergencies in accordance with the legislation in the Emergency Management Act and the Emergency Management Manual of Victoria. Council is responsible for the planning, preparation, training and exercising of emergency processes and works collaboratively across the region to improve consistency in operations.	Exp	1,728	1,703	1,688
	Rev	(608)	(633)	(690)
	NET	**1,120**	**1,070**	**998**

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Council and Community Planning				
This team oversees the integrated planning and delivery of Council activities in accordance with organisational goals, objectives and budgets. The team facilitates community wellbeing, disability advocacy, social research, community safety, and on-the-ground community development activities. It oversees the development and implementation of the community vision, Maroondah 2040, coordinates the development and implementation of the Maroondah Health and Wellbeing Plan, Disability Policy and Action Plan and Reconciliation Action Plan. It also leads Council policy development on social issues such as: affordable housing, gender equity and gambling. The team supports the Maroondah Disability Advisory, Maroondah Partners in Community Wellbeing and Community Safety Committees as well as the Maroondah Communities of Wellbeing initiative. In addition it oversees Council's Community Grants funding program, supports the work of the Maroondah Liquor Accord, coordinates the Maroondah's Community Houses Network, supports Preventing Violence Against Women and gender equity activities, leads disability initiatives and advocacy and prepares funding applications as appropriate. It coordinates the preparation of the Annual Report and Council Plan, facilitates service delivery planning across the organisation, coordinates reporting on the Local Government Performance Reporting Framework and supports organisation wide policy development and strategy development.	Exp	1,529	1,672	1,741
	Rev	(165)	(101)	(3)
	NET	**1,364**	**1,570**	**1,738**
Maroondah Leisure				
This area provides a broad range of services, activities and facilities to meet the needs of Maroondah's diverse community. The service area provides support, management and operation of Council's major leisure facilities, including Aquahub, Aquanation, Croydon Memorial Pool, Dorset and Ringwood Golf, The Rings and Maroondah Nets. The service area also has a strong focus on service co-ordination and policy development.	Exp	18,508	16,140	16,815
	Rev	(19,336)	(14,234)	(15,805)
	NET	**(828)**	**1,906**	**1,010**
Sports, Recreation and Events				
This service area supports and encourages community involvement in physical activity via direct and indirect service provision through: • Casual and Seasonal allocation of sports fields and pavilions; • Community Facilities Tenancy agreement development and management; • Events and Festivals; Direct service provision, support and advice for community based events; • Community sporting liaison and advocacy; Capital works project planning and co-ordination; • Promotion of participation in physical activity; Information dissemination and direct liaison with sport and recreation groups; • Leisure planning and policy development; and • Facility management of 72 community buildings and Club development initiatives.	Exp	1,274	1,213	1,345
	Rev	(990)	(456)	(706)
	NET	**284**	**757**	**639**

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Maternal and Child Health Services				
The Maternal and Child Health service is a state-wide universal service for families with children from birth to school age. The service is delivered at seven Maternal and Child Health centres across the municipality and is provided in partnership with the Department of Education and Early Childhood Development. Council also provides an enhanced service focusing on children, mothers and families at risk of poor health and community wellbeing outcomes. In addition, the Maroondah program includes, a lactation service, early parenting program, a dad's program, a Burmese family program, and an extensive needs-based parenting education group program. The service also works in close partnership with a wide range of external organisations such as Eastern Health, EACH, CYMHS (Child and Youth Mental Health Services) and Refugee Heath Services to deliver innovative and targeted programs to ensure the wellbeing of children and families connected with the service.	Exp	2,596	2,783	3,004
	Rev	(1,208)	(1,222)	(1,253)
	NET	**1,388**	**1,560**	**1,750**
Sportsfields				
This function provides maintenance and renewal of Council's 48 sports fields which includes cricket pitch turf management.	Exp	1,742	1,608	1,784
	Rev	-	-	-
	NET	**1,742**	**1,608**	**1,784**

Major Initiatives (Priority Actions)

1) Design and construct sporting / multipurpose pavilion redevelopments at HE Parker Reserve, Silcock Reserve, and Proclamation Park and Springfield and Ainslie Park (subject to funding)
2) Establish a regional cricket hub at Jubilee Park sporting precinct
3) Undertake a strategic review of Maroondah Golf
4) Plan and implement the Dorset Recreation Reserve and Eastfield Park Enhancement Plans and undertake staged redevelopment works (subject to funding)
5) Develop a Liveability and Wellbeing Strategy 2021-2031 (incorporating the Municipal Public Health Plan)

Initiatives

6) Work with partners of Together for Equality and Respect (TFER): A Strategy to Prevent Violence Against Women in Melbourne East to prevent violence against women in Maroondah, including participation in the "16 days of activism" campaign
7) Work in partnership to enhance the Maroondah Hoarding & Squalor website enabling it to become a Statewide resource
8) Develop and deliver services in the Croydon Community Precinct
9) Implement Council's annual sportsfield improvement program
10) Implement changes to emergency management legislation and outcomes of Local Government Victoria's Councils and Emergencies project
11) Implement the changes that result form the reform of the Environment Protection Act

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (the number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Food Safety	Health And Safety	Critical and major non-compliance outcome notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council)	Number of critical and major non-compliance outcome notifications about a food premises followed up / Total number of critical and major non-compliance outcome notifications about food premises
Maternal and Child Health	Participation	Defined as the percentage of children enrolled who participate in the MCH service	Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service
Maternal and Child Health	Participation	Defined as the percentage of Aboriginal children enrolled who participate in the MCH service	Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service

2.2 Outcome Area (Strategic Objective) 2: A prosperous and learning community

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Business & Activity Centre Development				
Business & Activity Centre Development's key focus is strengthening the local economy, recognising that a healthy community is built on a strong local economy.The team stewards investment attraction and development of the Ringwood Metropolitan Activity Centre, the Croydon Major Activity Centre and the Bayswater Business Precinct.The team delivers a collaborative co-work space, business programs, workshops and events and information all designed to develop, strengthen, connect and celebrate our businesses. The team develops partnerships with business, investors, governments, education provider and others as these are critical to delivery. All activities are designed to support business growth and employment throughout Maroondah and the region.	Exp	1,646	1,487	1,610
	Rev	(383)	(99)	(277)
	NET	**1,262**	**1,388**	**1,333**
Libraries				
Maroondah City Council provides two library facilities – one in Ringwood and one in Croydon. The library service is delivered under a regional partnership model by Eastern Regional Libraries Corporation.	Exp	2,813	2,925	3,055
	Rev	-	-	-
	NET	**2,813**	**2,925**	**3,055**

Major Initiatives (Priority Action)

12) Undertake a strategic review of shopping centres in Maroondah and develop a Community Shopping Centre Strategy

Initiatives

13) Work in partnership to implement the Bayswater Business Precinct strategy to assist local businesses and promote investment attraction
14) Develop and promote the BizHub Co-Working Space
15) Plan and implement carparking improvements in the Ringwood Metropolitan Activity Centre and the Croydon Activity Centre
16) Work in partnership to facilitate appropriate development within the Ringwood Metropolitan Activity Centre and Croydon Activity Centre
17) As part of the Croydon Community Wellbeing Precinct development, plan and deliver the Croydon library integrated Customer Service Project
18) Implement Better Business Approvals Project

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Number of active library borrowers (percentage of the municipal population that are active library borrowers)	Number of active library borrowers (reported on a 3-year rolling period) / Municipal population over the last 3 years

2.3 Outcome Area (Strategic Objective) 3: A vibrant and culturally rich community

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Arts and Cultural Development				
Arts, creativity and cultural vitality are a key part of Maroondah's liveability. The Arts and Cultural Development team present, support and facilitate a wide range of creative opportunities across Maroondah, ensuring it is culturally rich and vibrant in line with the community's aspirations. The team develops and delivers dynamic and exciting arts programming for all ages and abilities within high calibre indoor and outdoor arts spaces including Ringwood arts precinct, ArtSpace at Realm, Maroondah Federation Estate Gallery and Wyreena Community Arts Centre. All art forms are included, from visual arts to music, from performance to digital media. Innovative visual and performing arts programming, including arts incubators and the McGivern Painting Prize valued at $25,000, bring highly skilled artists and a wide range of visitors to Maroondah from across the eastern region and beyond. Workshops, classes, events and networking programmes respond to local community needs, while the Grants program supports a diverse range of community initiatives. Arts and Cultural Development also foster creative placemaking initiatives within Maroondah's activity centres and manage the Maroondah City Art Collection and the Public Art Program, enhancing Council's facilities and adding value to the outdoor and built environment.	Exp	1,537	1,436	1,389
	Rev	(397)	(265)	(261)
	NET	**1,139**	**1,171**	**1,128**
Karralyka Centre				
Karralyka is a premier theatre and function centre in Melbourne's eastern suburbs and the only such facility of this size in Maroondah. The theatre has a seating capacity of 430 and delivers a season of theatre for the community, including Morning Melodies, children's theatre and drama workshops, comedy, musical and dramatic performances. Karralyka partners with local theatre groups to promote and develop performing arts in the community. The theatre generates positive demand as a 'venue for hire', and regularly hosts local school and corporate performances and seminars. Karralyka is a flexible function and conference venue with a total capacity for 550 seated guests. Karralyka manages its food and beverage operations in-house. The kitchen facilities at Karralyka are also used to prepare food for Council's Meals on Wheels service. The Maroondah Federation Estate, a community and cultural facility and Maroondah Community Halls are also managed through Karralyka.	Exp	3,322	3,444	2,532
	Rev	(3,284)	(2,760)	(1,335)
	NET	**38**	**684**	**1,197**

Major Initiatives (Priority Actions)

19) Design the Karralyka Centre redevelopment, and undertake staged redevelopment works
20) Implement a new Arts and Cultural Development Strategy 2020 - 2025

2.4 Outcome Area (Strategic Objective) 4: A clean, green and sustainable community

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Natural Environment				
This function maintains over 50 bushland reserves, which involves proactively supporting biodiversity and maintaining appropriate fire breaks. The team also works closely and proactively with Council's bush reserves 'Friends of Groups' to support and assist with the maintenance of Bushland Reserves. The parks maintenance team maintains Council managed parks and gardens, including proactive and reactive maintenance of landscaped areas, grass mowing. The tree maintenance team manage power line clearance, reactive tree maintenance program, tree data capture program and tree planting in streets and reserves.	Exp	8,840	8,898	9,109
	Rev	(74)	(75)	(60)
	NET	**8,766**	**8,823**	**9,049**
Waste Management				
The waste management team provides residential and commercial waste services to the Maroondah community, including public recycling bins, street litter bins, parks and reserves bins and Council facilities bins. The team manages the contracts for kerbside collection, receipt and sorting, green organics, land fill supply and hard waste contracts. Services also include on-call hard waste collection, a schools and community waste education program, and planning to meet future waste management needs.	Exp	12,852	14,488	15,950
	Rev	(101)	(280)	-
	NET	**12,750**	**14,208**	**15,950**

Major Initiatives (Priority Actions)

21) Work in partnership to implement the Reimagining Tarralla Creek project
22) Complete the tender and implement contracts for waste collection, landfill and the receipt and sorting of recyclables

Initiatives

23) Introduce the Maroondah Environmentally Sustainable Design Policy into the Maroondah Planning Scheme
24) Undertake a review and update Council's Sustainability Strategy and Carbon Neutral Strategy
25) Implement an accelerated streetscape enhancement program, including a significant increase in tree planting

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste Diversion	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted to landfill)	Weight of recyclables and green organics collected from kerbside bins / Total weight of garbage, recyclables and green organics collected from kerbside bins

2.5 Outcome Area (Strategic Objective) 5: An accessible and connected community

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Asset Management				
This team provides a range of functions including: • Strategic asset management; • Implementation and development of Council's corporate asset and works management system; • Management of all corporate data relating to Council's assets; and • Cyclical proactive inspections of Council's assets in accordance with Council's Road Management Plan. The team also develops Council's annual capital works program relating to roads, car parks, laneways, shared paths, stormwater drainage and community facility assets.	Exp	1,558	1,582	1,382
	Rev	(30)	(66)	(46)
	NET	**1,528**	**1,516**	**1,336**
Engineering Services				
The team delivers the engineering related component of Council's Capital Works Program including management of design consultants, the tendering and contract process, and the supervision of construction works. Engineering Services also provides professional advice and technical expertise in the areas of traffic investigations and strategic transportation issues, stormwater drainage investigations and flood management strategies. The team is responsible for various statutory approval functions in relation to private developments including assessment of engineering and construction management plans, assessment and approval of report and consents, asset protection and other engineering applications, supervision of engineering works relating to developments along with construction site and general infrastructure compliance activities.	Exp	1,879	1,969	2,004
	Rev	(836)	(729)	(633)
	NET	**1,043**	**1,240**	**1,371**

Major Initiatives (Priority Actions)

26) Complete the Lincoln Road upgrade, east of Dorset Road, Croydon
27) Undertake the renewal of New Street in Ringwood, including flood mitigation works, between Maroondah Highway and Sylvia Grove
28) Advocate for public transport improvements in the Bayswater Business Precinct
29) Design and construct multi-level carparks in Croydon; Ringwood; Heathmont; and Heatherdale station
30) Undertake improvement works of the carpark at McAlpin Reserve Ringwood North

Initiatives

31) Undertake carpark improvement works at Hughes Park in Croydon North; Merrindale Shopping Centre in Croydon South; and Ainslie Park in Croydon
32) Advocate to the Australian and Victorian Government for provision of new and upgraded major transportation infrastructure in Maroondah; including freeway connections, upgrade to arterial roads and intersections and major public transport enhancements
33) Deliver an expanded footpath construction program
34) Implement the Maroondah Carparking Framework action plan
35) Undertake road renewal works for Emerald Street in Ringwood; and Norton Road in Croydon
36) Work in partnership to implement intersection improvement works at the corner of Reilly Street and Wantirna Road in Ringwood; and Plymouth Road and Kirtain Drive in Croydon

2.6 Outcome Area (Strategic Objective) 6: An attractive, thriving and well built community

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Building Services				
The Building Services team ensures the compliance of existing and proposed buildings in Maroondah with the Building Act and Regulations, and provides advice on variations to Building Regulations and swimming pool/spa safety barriers, building permits and inspections. The Building Services team also issue building permits for building works and conduct the inspections related to the permits issued. The team also perform a statutory function relating to report and consent (dispensation) applications and Hoarding Permits under the Building Regulations, co-ordinate Section 29A reports for demolition and provide property and building permit information on application	Exp	1,154	1,150	1,352
	Rev	(470)	(355)	(700)
	NET	**684**	**795**	**652**
Built Environment				
This team provides pro-active and reactive maintenance of Council's infrastructure assets including roads, footpaths and drains. The team also provides pro-active cleaning of all drainage pits within road reserves, programmed street sweeping, public toilet & BBQ cleaning and graffiti removal.	Exp	7,444	7,639	7,590
	Rev	(49)	(51)	(50)
	NET	**7,395**	**7,589**	**7,540**
Statutory Planning				
Council has the responsibility for delivering town planning land use and development advice and assessments to diverse residential and commercial communities. These residential and commercial land uses are set in a unique urban environment with high levels of amenity protected by various landscape and environmental controls as set out in the Maroondah Planning Scheme. The role of statutory planning is to manage and consult with the community on changes and ensure that such changes are to the social, environmental and economic betterment of the City. $2.8m income is restricted for Public Open Space.	Exp	2,797	2,718	2,880
	Rev	(6,506)	(4,835)	(4,816)
	NET	**(3,708)**	**(2,117)**	**(1,936)**

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Strategic Planning and Sustainability				
This function carries oversight of the Maroondah Planning Scheme and associated land use controls. This includes reviewing the Maroondah Planning Scheme, undertaking supporting strategic studies such as neighbourhood character, preparing housing strategies and structure plans for activity centres, identifying and recommending places of heritage significance, preparing and considering planning scheme amendments and working in partnership with a wide range of stakeholders to deliver projects such as Greening the Greyfields and 20 minute neighbourhoods. The team influences the physical development of Maroondah to secure the most efficient and effective use of land in the public interest and to ensure facilities such as roads, schools and libraries are built where they are needed. This function also assists with the development and implementation of strategic transport policies and strategy with a focus on sustainable transport services and the travel needs of the community. A range of environmental sustainability initiatives are also pursued. This includes support for the Eastern Alliance for Greenhouse Action (EAGA), a formal collaboration of eight Councils in Melbourne's east, working together on regional programs that reduce greenhouse gas emissions and facilitate regional adaptation.	Exp	2,185	2,354	2,405
	Rev	(666)	(446)	(347)
	NET	**1,519**	**1,908**	**2,058**

Major Initiatives (Priority Actions)

37) Continue the upgrade of drainage, including flood mitigation works in the Acacia Court catchment in Ringwood; Power Street catchment in Croydon North; and Scenic Avenue catchment in Ringwood East
38) Implement the Greening the Greyfields project in partnership with stakeholders to facilitate a sustainable approach to urban redevelopment in identified residential precincts
39) Develop a new Croydon Structure Plan (including urban design guidelines) and commence preparation of a planning scheme amendment to incorporate the policy into the Maroondah Planning Scheme
40) Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct

Initiatives

41) Develop and implement the Flood Mapping Communications Plan
42) Develop and commence implementation of priority open space and public realm enhancement plans
43) Implement the new Ringwood Metropolitan Activity Centre Masterplan into the Maroondah Planning Scheme
44) Work in partnership to develop flood mitigation solutions for the central Croydon area
45) Deliver Council's drainage improvement program and drainage flood mitigation program
46) Implement the results of the Neighbourhood Character and Vegetation Reviews

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were upheld in favour of Council)	Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications
Roads	Satisfaction	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

2.7 Outcome Area (Strategic Objective) 7: An inclusive and diverse community

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Aged and Disability Services				
Council provides the Commonwealth Home Support Program (CHSP) which includes: Delivered Meals and other food services; Social Support Groups; and Occupational Therapy services to eligible residents who are 65 years of age or more (50+ years for people of Aboriginal and/or Torres Strait Islander identity). CHSP is for people who require support to remain independent and safe in their home, maximise their wellbeing and connected to their community. The Aged and Disability Services team also provides support for residents under the age of 65 years who need assistance to navigate and/or advocate for access and supports through National Disability Insurance Scheme (NDIS). The team also provide community outings and events for seniors (such as library, shopping & outings), Carer support groups, Buried in Treasures (BITS) peer support (for people affected by hoarding), facilitates social and leisure activities for residents of Supported Residential Services, as well as support to Senior Citizens Clubs and other older persons groups. The Active and Health Ageing Initiative engages community partners to establish sustainable wellbeing-related activities for older residents. Short courses, seminars and forums are run to enhance people's capacity to make positive changes to their living situations, independence and wellbeing (for example: Buried in Treasures for people affected by hoarding; Good Food for Me to improve nutrition and independence in meal preparation). From 1 July 2020, a new service provides a local point of contact for Maroondah residents who have difficulty navigating and accessing the new service systems and local services and need person-centred, local solutions to respond to the various needs due to vulnerability or risk of adverse outcomes.	Exp	6,886	3,466	3,291
	Rev	(5,490)	(1,823)	(1,849)
	NET	**1,397**	**1,644**	**1,442**

Major Initiatives (Priority Actions)

47) Monitor the National Disability Insurance Scheme and My Aged Care reform agenda and implement transitional arrangements for relevant areas of Council service delivery

Initiatives

48) Continue implementation of the Corporate Volunteering Program that recruits, promotes and manages volunteers who support the provision of services and community activities
49) Develop and commence implementation of a new Disability Policy and Action Plan 2019 - 2021
50) Commence development of a Children and Families Strategy

2.8 Outcome Area (Strategic Objective) 8: A well governed and empowered community

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Communications and Engagement				
This team has both a corporate and an operational responsibility for the management of communications, public relations, media and engagement for Maroondah City Council to promote the work and achievements of Council and keep the community informed and engaged. It provides a range of services including publications, advertising and newsletters; communication and advocacy campaigns; management of Council's e-Communications, including websites, intranet, eNewsletters and social media; Council branding, corporate identity and marketing; internal communications; and development of style guides and related policies. This area also manages corporate and civic events and provides support for the Mayor and Councillors.	Exp	1,706	1,850	2,071
	Rev	(33)	(6)	(4)
	NET	**1,673**	**1,844**	**2,066**
Procurement				
This function assists Council's Service Areas in the best value purchasing of goods and services through the strategic development and co-ordination of the purchasing, tendering and contract management processes.	Exp	343	353	369
	Rev	-	-	-
	NET	**343**	**353**	**369**
Customer Service				
The customer service team manages and operates Council's 1300 Call Centre and three service centres: in Braeside Avenue Ringwood, Croydon Library Civic Square, and REALM adjacent to the Ringwood Town Square Eastland. The team provides information and referral on Council services, booking services for a number of local facilities and Council services, referral of customer requests, and cash receipting for payment of accounts and fees. The team also manages hall-keeping, meeting rooms and catering at the Council offices.	Exp	1,312	1,270	1,094
	Rev	-	-	-
	NET	**1,312**	**1,270**	**1,094**

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Executive Office				
The Chief Executive Officer is in charge of total management of the Council and responsible for high level decisions regarding policy and strategy and is the main point of communication between Council and corporate operations. This area also provides support for the Eastern Regional Group of Councils.	Exp	701	712	743
	Rev	(177)	(210)	(210)
	NET	**525**	**502**	**533**
Asset Projects and Facilities				
This function provides Council with a centralised approach to all issues relating to Council's community facilities, including programmed maintenance and capital works. In addition, the team works closely with the users and managers of Council facilities on all aspects of buildings, including risk management. The team also provides expertise to facilitate the management of open space related capital works projects.	Exp	2,609	2,293	2,103
	Rev	(2)	(0)	-
	NET	**2,608**	**2,292**	**2,103**
Financial Services				
This team provides sound financial management that complies with legislative requirements, and also ensures that planning and budgeting activities meet Maroondah's vision and the long term financial sustainability of Council. The core services include: accounts payable, financial accounting (including reconciliations, financial accounts and statutory returns), management accounting (including annual budget, monitoring and reporting) and strategic project analysis. The Payroll team manages payroll systems and processes, remuneration services, reporting and policy development and review.	Exp	2,033	4,236	2,314
	Rev	(139)	(136)	(120)
	NET	**1,894**	**4,100**	**2,194**
Governance				
This team provides administration and civic support to Councillors, develops Council agendas and minutes, organises citizenship ceremonies, ensures Council-wide statutory compliance and provides governance advice to Council. The team also manages hall-keeping, meeting rooms and catering at the Council offices.	Exp	768	827	1,284
	Rev	(14)	(13)	(166)
	NET	**754**	**815**	**1,118**
COVID-19 Pandemic				
Specific funding made available for Council to assist towards community recovery and relief as a result of the impacts of the COVID-19 pandemic.	Exp	-	-	500
	Rev	-	-	-
	NET	**-**	**-**	**500**

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Workplace People & Culture				
The service provides organisational management and employee support including employee selection and recruitment; induction; job design and analysis; remuneration and benchmarking; employment contracts management; and advisory services for both internal and external candidates seeking employment opportunities within Council; management of Council's OH&S safety management systems; employee engagement; workforce planning, corporate change management and process improvement activities; workcover and injury management; management of the employee assistance program; management of employees' health and wellbeing initiatives; and workplace relations	Exp	2,290	2,029	2,474
	Rev	-	-	-
	NET	**2,290**	**2,029**	**2,474**
Information Technology				
This team provides most of its support and services to internal Council employees with indirect benefits to the community by providing information technology infrastructure and systems to all Council teams to enable efficient and effective service delivery to the community. Also provided is the back-end technical support for Council's websites; the ability for electronic transactions to take place through Council's eServices; and a public online mapping system for the community to access via Council's website.	Exp	3,513	3,965	3,927
	Rev	-	-	-
	NET	**3,513**	**3,965**	**3,927**
Local Laws				
The Local Laws team provides a broad range services to ensure the amenity, function and safety of the City is maintained to a high standard. The activities include the registration and management of domestic animals; ensuring the management of safe and accessible car parking; protection of resident and business amenity and safety; ensuring fire preparedness and prevention; and managing the City's school crossings.	Exp	3,581	3,632	4,063
	Rev	(2,801)	(2,635)	(2,835)
	NET	**780**	**997**	**1,228**

Service and Description		2018/19 Actual $'000	2019/20 Forecast $'000	2020/21 Budget $'000
Revenue, Property and Valuations				
This team provides, develops and implements revenue policy and strategy development, the annual rating strategy, statutory declarations and notices, and rate and charge generation. The function pays the State Government for general property valuations, supplementary rating valuations, non-rating valuations, and collects reviews from rateability of properties. The team also issues rate notices, develops revenue projections, manages concessions, leads Council's debt recovery and manages the Councils property	Exp	2,828	2,953	3,016
	Rev	(712)	(620)	(736)
	NET	**2,117**	**2,333**	**2,280**
Risk, Information and Integrity Management				
This team oversees the implementation of the risk management framework across Council, the development of risk treatment plans and administration of the risk register. The function also provides risk management advice and training to Council service areas. Mitigation of Council's liability is achieved through effective claims management, and the team also maintains appropriate insurance cover for insurable assets and liabilities. The corporate recordkeeping system which includes mail processing, systems management and file movement, archival and retrieval is also provided.	Exp	1,869	1,948	2,154
	Rev	(8)	(4)	(6)
	NET	**1,861**	**1,944**	**2,148**

Major Initiatives

51) Develop a new Customer Service Strategy that will continue to advance Council's commitment to be highly responsive and customer focused
52) Develop and implement a COVID-19 community emergency relief referral process
53) Develop and implement a COVID-19 Recovery Plan (including social and economic recovery initiatives), following community consultation and engagement
54) Advocate on key local issues in the lead up to the Victorian and Australian Government elections in 2022
55) Implement the new Local Government Act 2020 following its enactment
56) Following the Council election prepare a new Council Plan 2021-2025

Initiatives

57) Progress Council's digital transformation that enables innovation and improved customer service delivery models including access to information, engagement and online payments
58) Identify and implement additional ways of providing digital services associated with planning permits that will improve the overall customer experience
59) Develop and implement the Workforce People and Culture Plan 2021-2025 that provides a road map for the development, implementation, review and measurement of services, activities and systems that enable the organisation to deliver exceptional results
60) Advocate for Maroondah to become a "Smart City"
61) Develop and implement a risk management approach to public health operations that will improve effectiveness of operations
62) Work in partnership with the Victorian Electoral Commission to coordinate a Council Election in October 2020 for the 2020-2024 period
63) Implement the Council Caretaker Policy for the Council election in October 2020 and transition to the new Council following the election

64) Review and update Council's Business Continuity Plan to enable Council to continue to provide key services to the community in the event of a disaster
65) Package Council's wide range of integrity policies, action plans and processes into a comprehensive Integrity Framework to deliver high ethical standards organisation wide

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Animal Management	Health and Safety	Animal management prosecutions (number of successful animal management prosecutions)	Number of successful animal management prosecutions / Total number of animal management prosecutions

2.3 Reconciliation with budgeted operating result

(Note: This reconciles to the budgeted Comprehensive Result from Operations as shown on the Comprehensive Income Statement included in Section 3)

	Net Cost (Revenue)	Expenditure	Revenue
	$'000	$'000	$'000
A safe, healthy and active community	9,896	29,172	19,275
A prosperous and learning community	4,389	4,666	277
A vibrant and culturally rich community	2,325	3,922	1,596
A clean, green and sustainable community	24,999	25,059	60
An accessible and connected community	2,707	3,386	679
An attractive, thriving and well built community	8,314	14,227	5,913
An inclusive and diverse community	1,442	3,291	1,849
A well governed and empowered community	22,034	26,111	4,077
Total services and initiatives	**76,107**	**109,833**	**33,727**
Depreciation	24,441		
Other non-attributable	(12,075)		
Deficit before funding sources	**88,472**		
Funding sources			
Rates and charges	96,240		
Funding assistance	4,951		
Capital grants & Contributions	26,755		
Interest	675		
Total funding sources	**128,621**		
Surplus for the year	**40,148**		

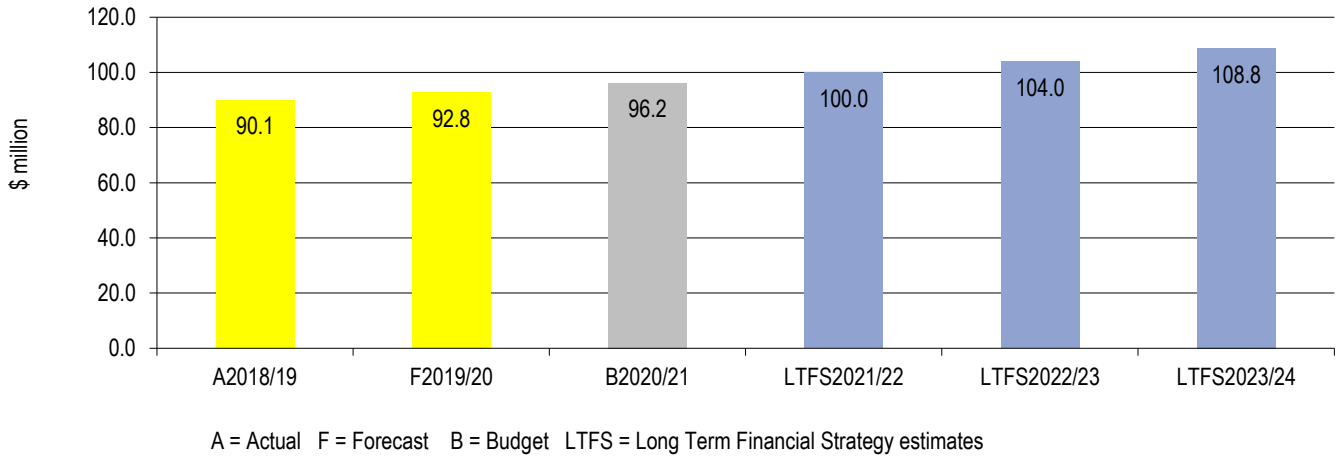
3. Summary of financial position

This section considers the long term financial projections of the Council. The Act and Regulations require a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including financial performance indicators for at least the next four financial years to support the Council Plan. Council prepares the long term financial strategy for the next ten years from which the financial statements are derived.

Key budget information is provided below about the rate and charges; comprehensive result; cash and investments; capital expenditure; financial position (working capital) and financial sustainability of the Council.

Nearly all these measures have been impacted in some way by the impacts of COVID19 and Council has had to review its operations and make the appropriate changes, in order to position the organisation in the best position possible to continue delivering community services with as little impacts as possible.

3.1 Total Rates & Charges



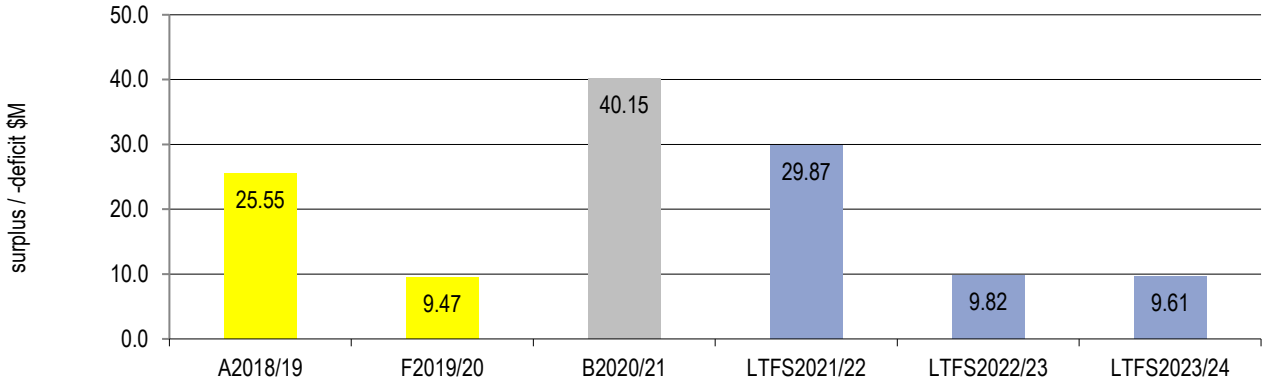
A = Actual F = Forecast B = Budget LTFS = Long Term Financial Strategy estimates

Source: Section 5

It is proposed that rates will increase by 2.0% (as applied to the Base Average Property Rate in accordance with ESC formulae) and waste charges to increase by 6.4% in 2020/21 year in line with contract obligations (accommodating the increased costs of recycling processing). Total rates and charges of $96.24 million, which includes $0.67 million generated from supplementary rates. This rate increase is in line with Council's rating strategy.

Future years (2021/22 to 2022/23) rates are estimated to increase by 2.0% and 2023/24 is estimated to increase by 2.5%. (as applied to the Base Average Property Rate in accordance with ESC formulae) and waste charges are estimated to increase by 6.4% in 2020/21, 10.0% in 2021/22, 10.1% in 2022/23 and by 9.0% in 2023/24. These increases proposed in the waste charge is to anticipate the State requirements of the cicular economy and ensuring Council meets the required outcomes of the State Government's Policy Paper *'Trasforming Recyling in Victoria'.*

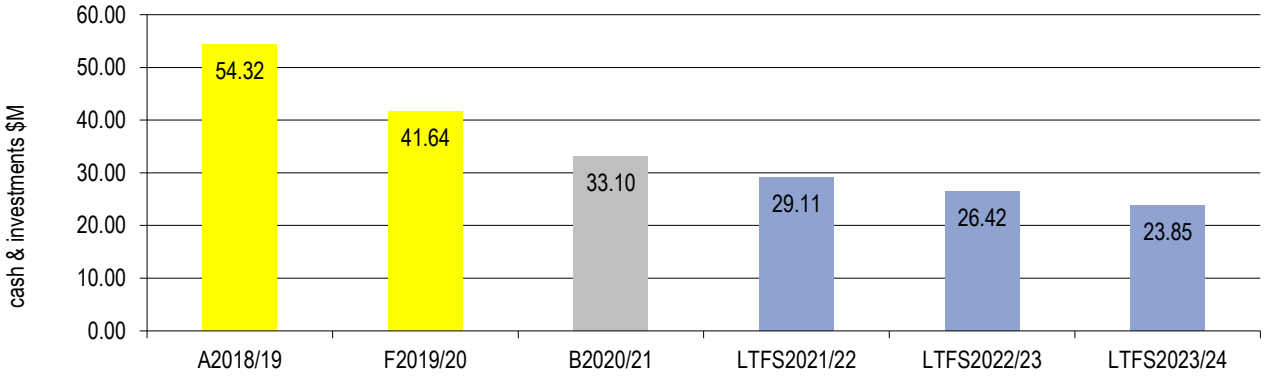
3.2 Comprehensive result



Source: Section 5

The expected comprehensive result for the 2020/21 year is a surplus of $40.15 million, which is a increase of $30.68 million over 2019/20 Forecast Budget. It is anticipated that a surplus result will be achieved throughout the strategy period. (The forecast comprehensive result for the 2019/20 year is a surplus of $9.47 million which is better than the adopted budget provision by $4.86 million due to the inclusion of carried forward grants, unbudgeted new grants, and savings achieved). However, the comprehensive result is not the only measure that identifies Council's position in being able to continue being financially sustainable and delivering services, given that it comprises of income of a capital nature and grants. Hence, Council continues to measure the underlying result as well as the comprehensive result, when considering particular decisions.

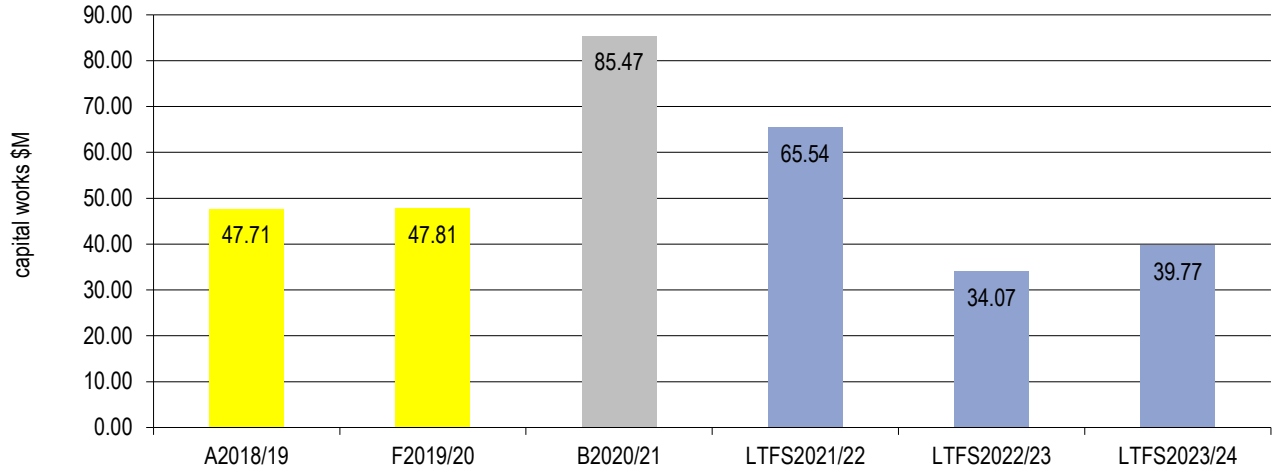
3.3 Cash and investments



Source: Section 5

Cash and investments are expected to decrease by $8.54 million during the year to $33.1 million (Cash and cash equivalents $9.67 million and Financial Assets $23.5 million) as at 30 June 2021. The decrease in cash and investments is in line with Council's Long Term Financial Strategy. Cash and investments are forecast to be $41.64 million as at 30 June 2020. Notional provision has been made for potential Defined Benefits Superannuation call should international equity markets fall, as well as provision of a cash backed reserve for new major capital projects as yet undefined. Especially with the impacts of COVID19, this is more of consideration to be made. Council cash generally, as a result of COVID19 has been impacted by over $10 million over the 2019/20 and the budgeted year 2020/21.

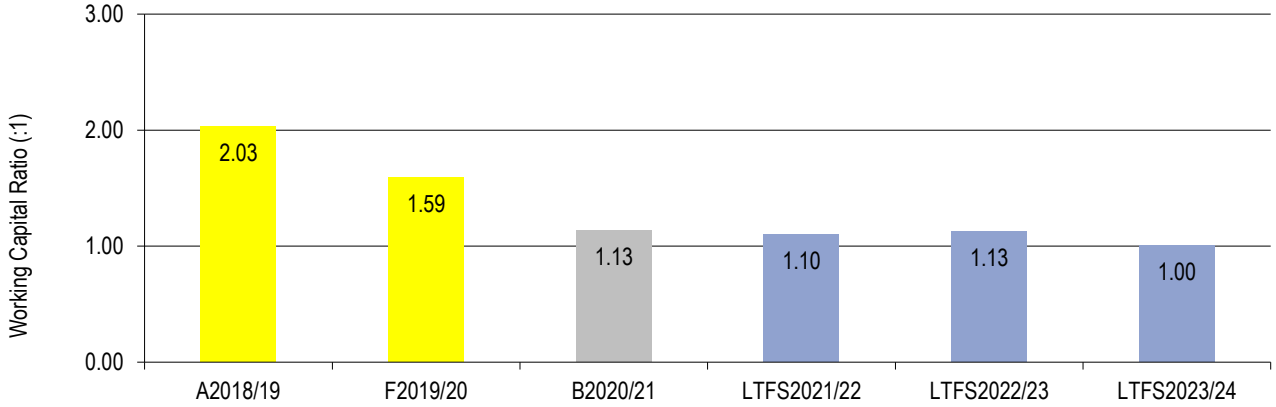
3.4 Capital expenditure



Source: Section 5

The capital works program for the 2020/21 year is expected to be $85.47 million of which $26.56 million will come from external grants, contributions of $0.2 million and $20.65 million will be funded by sale of assets and the balance $38.06 million internally through general rates and cash holdings. The priorities for the capital expenditure program have been established through a rigorous process of consultation that has enabled Council to assess community needs and develop sound business cases for each project.

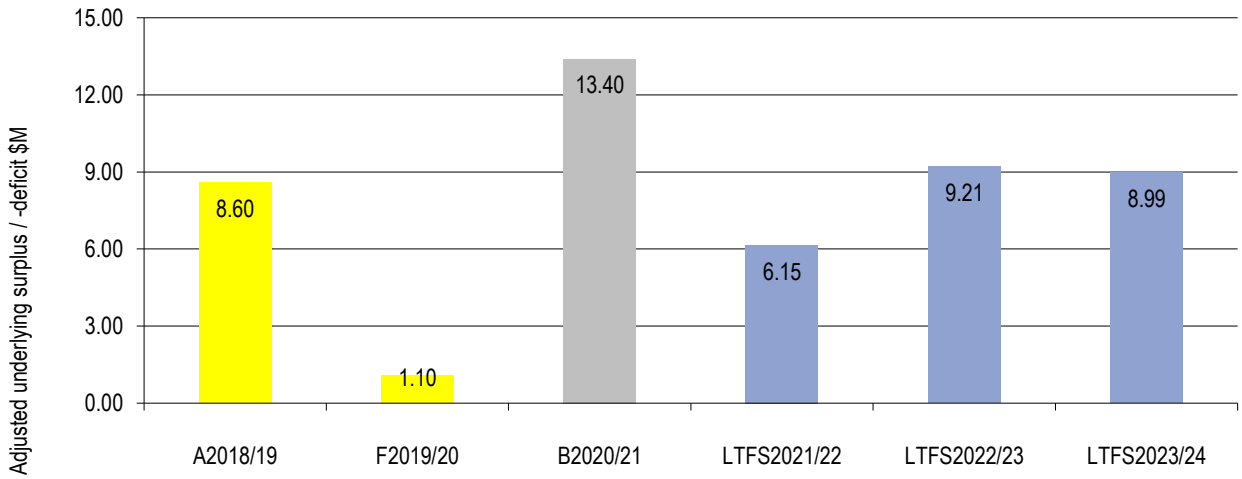
3.5 Financial Position (Working Capital)



Source: Section 5

The working capital ratio calculated as Current Assets divided by Current Liabilities is a key indicator to assess Council's ability to meet current commitments. The expected working capital ratio for 2020/21 is 1.13 which means that Council can meet its short term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year.

3.6 Financial Sustainability



Source: Section 5

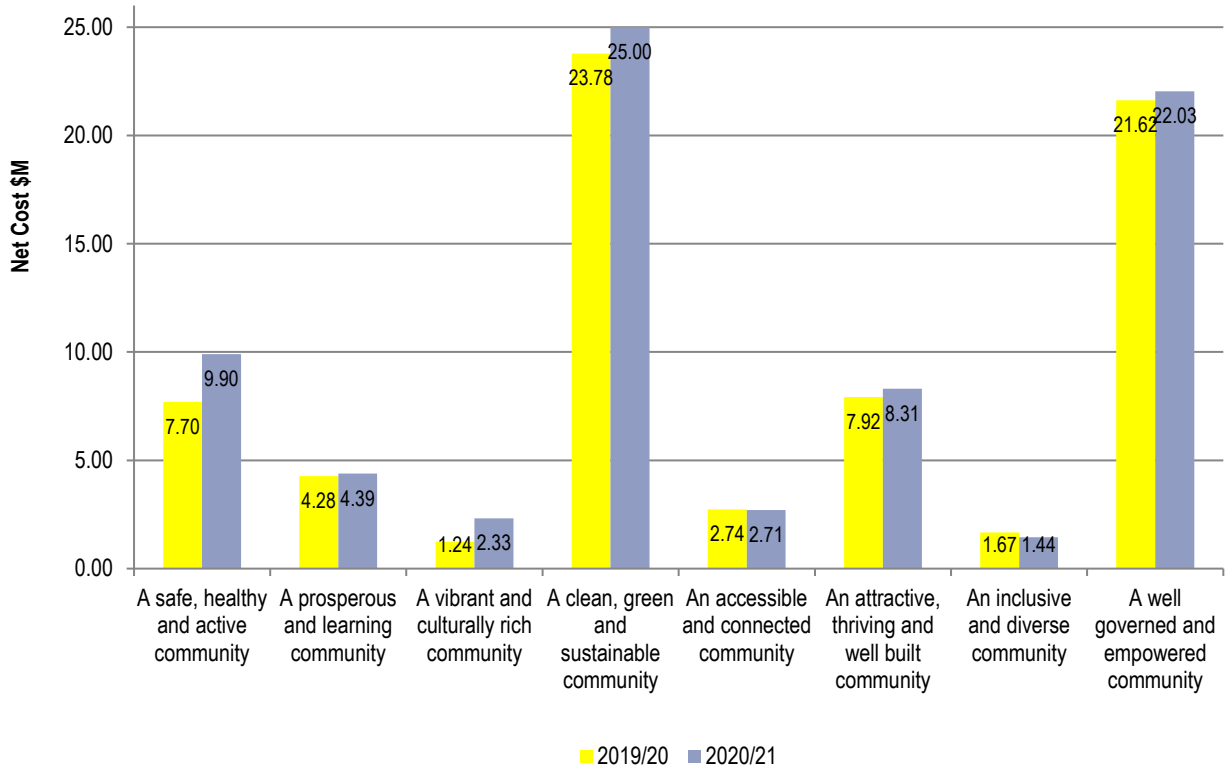
A Long Term Financial Strategy for the years 2020/21 to 2029/30 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the strategy is financial sustainability in the medium to longer term, while still achieving Council's future outcome areas (strategic objectives) as specified in the Council Plan. The adjusted surplus result, which is a measure of financial sustainability, portrays positive outcomes in terms of net surplus comprehensive results for the entire ten-year period outlook (2020/21 to 2029/30). This can be achieved after absorbing the impact of borrowing and the graduated increase in the superannuation guarantee by the Federal Government. Notional provision has been made for potential Defined Benefits Superannuation call should international equity markets fall, as well as provision of a cash backed general reserve for new major capital projects as yet undefined.

Further indicators of the long term financial sustainability of Councils are the financial sustainability risk indicators as defined by Victorian Auditor General's Office (VAGO). Council is in a sound position financially with all indicators showing results within acceptable low to medium risk levels. The following table show these indicators over the ten-year period, shading green for low risk and yellow for medium risk.

Indicator	Measures	Forecast Actual	Budget	Strategic Resource Plan Projections				Long Term Financial Plan				
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Net Result %	**> 0%**	7.1%	**25.7%**	19.9%	6.3%	6.0%	6.1%	6.5%	7.1%	7.3%	7.7%	8.5%
Liquidity Ratio	**> 1.0%**	1.60	**1.14**	1.10	1.13	1.00	1.04	1.18	1.31	1.49	1.66	1.96
Internal financing %	**> 100%**	86.7%	**99.6%**	128.7%	102.1%	100.1%	112.4%	125.4%	125.2%	126.9%	124.3%	135.8%
Indebtedness %	**≤ 40%**	15.0%	**12.0%**	17.3%	14.9%	12.4%	10.1%	8.0%	5.8%	4.5%	3.2%	2.6%
Capital replacement ratio	**> 1.5%**	2.07	**3.49**	2.54	1.28	1.45	1.27	1.15	1.20	1.19	1.23	1.15
Renewal gap ratio	**> 1.0%**	1.3	**1.3**	1.6	1.1	1.2	1.2	1.0	1.1	1.1	1.1	1.0

The ratios are benchmarked against the VAGO indicators and even though the medium (yellow) level risks can be identified in the table, those levels as noted above are still at acceptable levels, given the impacts that COVID-19 has had on some of the ratios. So although the impact of COVID-19 has been significant, Council has still been able to maintain levels of risk in low and medium risk ratings once benchmarked against the VAGO meaure.

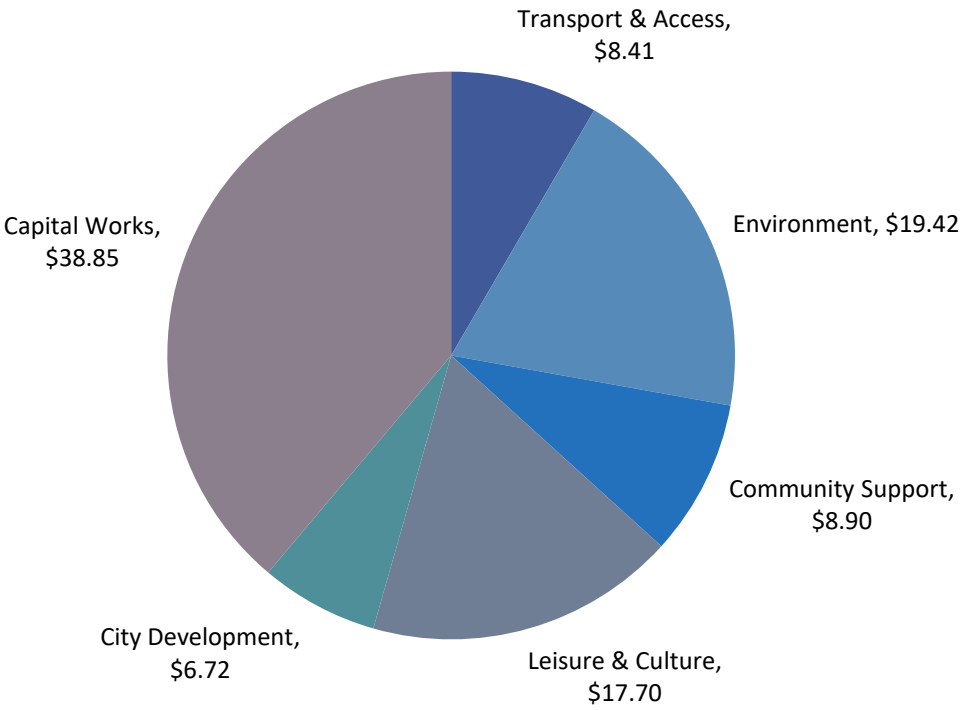
3.7 Strategic objectives



Source: Section 2

The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2020/21 year.

3.8 Council net expenditure allocations per $100



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service for every $100 that Council spends.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

4. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

4.1 Budget implications

In framing the 2020/21 Budget Council has not only focussed on its key directions (strategies) and priority actions (major initiatives and initiatives) as contained in the Council Plan but has also accommodated significant external influences on its planned levels of revenue and expenditure. In particular, Council operates in a highly regulated environment and decisions by other levels of government and the private sector can have major impacts locally.

Whilst such influences are outside the control of Council, others arise as a result of decisions taken and policies adopted in response to community priorities, the drive for continuous improvement, innovation and the requirement for ongoing sound financial management. The major influences are listed on the next few pages.

Notwithstanding their effect, Council's Budget will deliver outcomes that:

- Provide for the ongoing maintenance of its wide range of quality services to the community;
- Build on its existing firm financial base to continue its strategy to improve its long term financial viability;
- Strike an appropriate balance between today's and future generations in respect of the funding of its operations and the development and maintenance of its long term assets; and
- Support an organisational and administrative framework that will assist in ensuring the provision of continued good governance.

4.2 External Influences

In preparing the 2020/21 budget, a number of external influences have been taken into consideration, because they will impact significantly on the services delivered by Council in the budget period when compared to the 2019/20 budget. These include:

- The Victorian State Government cap on the average property rate increase for 2020/21 has been set at 2.0% (2019/20 2.5%);

- Consumer Price Index – Melbourne All Groups (CPI) increases on goods and services of 2.0% through the year to the December quarter 2019 (ABS). State-wide CPI is forecast to be 2.25% for the 2020/21 year (Victorian Budget Papers 2019/20);

- The Victorian Wage Price index is projected to be 3.25% in 2020/21 increasing to 3.5% in the subsequent two years (Victorian Budget papers 2019/20);

- 2020/21 is a Council general election year with a net cost of $0.39 million;

- Significant loss of revenue and overall impacts on financial position directly as a result of COVID19 including funding the renewal of infrastructure and community assets in a COVID19 environment;

- Over the last 30 years, recycling has been considered a critical service experienced by all and one that should be an expected service. As documented in the past two years, the recycling industry has been through some challenging moments and events that are disrupters on a global scale. These challenging events are still foreseeable into the future, however, Maroondah will be working towards a pathway that results in an efficient and resilient recycling system. Maroondah will continue to work closely with the State and Federal Governments to make inroads in the recycling sector. On the 6 March 2020, the State Government issued a paper and Policy to Tranform Recycling in Victoria. It is

a circular economy policy with a 10 year action plan. The State Government will look to invest more than $300 million to help transform the recycling sector and reduce waste. Maroondah will look to align its 10 year waste strategy, with the State Government Policy and pending funding announcements, will look to undertaken such initiatives. Additionally, Maroondah has also had to manage its recycling processing during times of great uncertainty, however, allthesame, ensure recycling lives strong in the municipality. To ensure waste services and in particular recycling can continue, the charge for 2020/21, incorporating kerbside collection, green waste and recycling, will increase by just over 6% from the 2019/20 level. This increase in price, assists the municipality in maintaining its contractual relationship with its recycling contractor and ensure a reliable and environmentally friendly waste processing service is delivered;

- An decrease of $0.19 million in the Federal Government Funding Assistance Grants funding compared to the prior year;

- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Levy Act 2012 which is not included in Council's budget;

- An overall increase of $18.78 million in total capital grants to be received in 2020/21 as specific funding for Multilevel Carpark Development Program $23.15 million, Dorset Mulitpurpose Pavilion redevelopment $2.0 million, Ainslie Multipurpose Pavilion redevelopment $0.5 million and Springfield Sporting Pavilion redevelopment is anticipated. An decrease in the Roads to Recovery program $0.18 million is also anticipated; and

- Public Open Space contributions are forecast to decrease to $3.1 million compared with 2019/20 levels of $3.4 million.

4.3 Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the 2020/21 budget. These matters and their financial impact when compared to the 2019/20 budget are set out below:

- Depreciation is a major influence on the budget as it appears as a cost against the Comprehensive Income Statement. Depreciation for 2020/21 is $24.4 million. Council must ensure its capital renewal program at minimum keeps pace with this figure to ensure adequate maintenance of Council's $1.92 billion infrastructure;

- The inclusion of 65 Council Plan Priority Actions (Major initiatives and initiatives) that will be undertaken by Council in 2020/21 that will contribute to the achievement of preferred community outcomes outlined in Maroondah 2040: *Our future together*. Some of the initiatives are included below, for a full list of all initiatives refer to Section 2:

    - Design and construct multi-level commuter carparks in Croydon; Ringwood; Heathmont; and Heatherdale station;

    - Undertake a strategic review of shopping centres in Maroondah and develop a Community Shopping Centre Strategy;

    - Design and construct sporting / multipurpose pavilion redevelopments at HE Parker Reserve, Silcock Reserve, and Proclamation Park and subject to funding Springfield and Ainslie Park;

    - Establish a regional cricket hub at Jubilee Park sporting precinct;

- Complete the Lincoln Road upgrade, east of Dorset Road, Croydon;
- Implement the Greening the Greyfields project in partnership with stakeholders to facilitate a sustainable approach to urban redevelopment in identified residential precincts; and
- Undertake the staged redevelopment of the Croydon Community Precinct.

4.4 Budget Principles

In response to these influences, guidelines were prepared and distributed to all Council employees with budget responsibilities. The guidelines set out the key budget principles upon which the employees prepare their budgets.

The principles included:

- The outcomes of Councils' Long Term Financial Strategy will drive the 2020/21 budget process. The primary direction for the 2020/21 Budget is to ensure Council's continued long term financial sustainability and that the requirements of the State Government in relation to Rate Capping are met;
- Service levels to be maintained at 2019/20 levels with the aim to use fewer resources with an emphasis on innovation, productivity and efficiency enhancements;
- Grants to be based on confirmed funding levels;
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case;
- Existing fees and charges to be increased at a minimum of the Rates & Charges % increase or market levels for unit costs and volume;
- New revenue sources such as partnerships and shared services to be identified where possible;
- Salaries and wages to be increased in line with estimated Enterprise Bargaining outcomes; and
- Operating revenue and expenses arising from completed 2019/20 capital projects to be included.

4.5 Legislative requirements

Under the Local Government Act 1989 (the Act), Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Planning and Reporting) Regulations 2014 (the Regulations) which support the Act. Refer appendix B.

The 2020/21 budget is for the year 1 July 2020 to 30 June 2021 and is prepared in accordance with the Act and Regulations. The budget includes Budgeted Financial Statements being a budgeted Comprehensive Income Statement; Balance Sheet; Statement of Changes in Equity; Cash Flows; and Capital Works and a Statement of Human Resources. These statements have been prepared for the year ended 30 June 2021 in accordance with the Act and Regulations. The budget information for the years 2020/21 to 2023/24 have been extracted from the Strategic Resource Plan. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires to make an informed decision about the adoption of the budget.

5. Financial Statements

This section presents information regarding the Budgeted Financial Statements. The budget information for the years 2020/21 to 2023/24 has been extracted from the Strategic Resource Plan. A Statement of Human Resources is also included for the years 2020/21 to 2023/24.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Financial Statements and provide an explanation of significant variances. The Financial Statements together with the Performance Statement provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective, particularly for those users who do not have a financial background.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989 and the Local Government (Planning and Reporting) Regulations 2014*:

- Comprehensive Income Statement ……*Page 38*
- *Balance Sheet ……....Page 39*
- *Statement of Changes in Equity……...Page 40*
- *Statement of Cash Flow……Page 41*
- *Statement of Capital Works…….. Page 42*
- *Statement of Human Resources…… Page* 43

Comprehensive Income Statement

For the four years ending 30 June 2024

	NOTES	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Strategic Resource Plan Projections 2021/22 $'000	2022/23 $'000	2023/24 $'000
Income						
Rates and charges	6.1.1	92,750	**96,240**	99,956	103,962	108,826
Statutory fees and fines	6.1.2	4,106	**5,145**	5,193	5,294	5,404
User fees	6.1.3	19,832	**20,162**	29,567	30,719	31,923
Grants -operating	6.1.4	9,052	**8,384**	8,209	10,020	7,869
Grants - capital	6.1.4	7,785	**26,557**	23,407	407	407
Contributions - monetary	6.1.5	5,577	**4,726**	4,508	4,421	4,451
Other income	6.1.6	1,031	**1,134**	1,692	1,625	1,704
Total income		140,132	**162,348**	172,532	156,448	160,584
Expenses						
Employee costs	6.1.7	55,599	**56,574**	59,862	60,886	62,827
Materials and services	6.1.8	50,023	**50,360**	53,724	56,167	58,129
Depreciation	6.1.9	23,084	**24,441**	25,847	26,709	27,424
Amortisation - right of use assets		316	**516**	501	225	29
Bad and doubtful debts		-	**-**	-	-	-
Borrowing costs		459	**861**	1,054	949	840
Finance Costs - leases		34	**41**	21	4	1
Net (gain)/loss on disposal of property, infrastructure, plant and equipment		93	**(12,075)**	93	93	93
Other expenses	6.1.10	1,056	**1,482**	1,563	1,592	1,630
Total expenses		130,664	**122,199**	142,665	146,626	150,973
Surplus/(deficit) for the year		9,467	**40,148**	29,867	9,822	9,612
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		-	**-**	-	-	-
Total comprehensive result		9,467	**40,148**	29,867	9,822	9,612

Balance Sheet

For the four years ending 30 June 2024

	NOTES	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Strategic Resource Plan Projections 2021/22 $'000	2022/23 $'000	2023/24 $'000
Assets						
Current assets						
Cash and cash equivalents		16,657	**9,565**	11,550	9,994	8,747
Trade and other receivables		7,173	**6,959**	8,659	9,571	9,944
Other financial assets		24,986	**23,535**	17,561	16,423	15,101
Inventories		401	**409**	417	425	436
Right-of-use assets		516	**501**	225	29	6
Other assets		479	**489**	499	509	521
Total current assets	6.2.1	50,213	**41,458**	38,911	36,952	34,756
Non-current assets						
Trade and other receivables		155	**155**	155	155	155
Investments in associates, joint arrangement and subsidiaries		3,447	**3,447**	3,447	3,447	3,447
Property, infrastructure, plant & equipment		1,865,595	**1,917,954**	1,956,635	1,963,305	1,974,202
Right-of-use assets		762	**261**	35	6	-
Intangible assets		782	782	782	782	782
Total non-current assets	6.2.1	1,870,741	**1,922,599**	1,961,054	1,967,695	1,978,586
Total assets		1,920,954	**1,964,056**	1,999,965	2,004,646	2,013,342
Liabilities						
Current liabilities						
Trade and other payables		10,798	**14,991**	13,177	9,952	10,773
Trust funds and deposits		4,823	**4,823**	4,823	4,823	4,823
Provisions		12,882	**13,596**	14,356	15,165	16,047
Interest-bearing liabilities	6.2.2	2,526	**2,630**	2,739	2,852	2,969
Lease liabilities	6.2.4	507	**511**	236	31	7
Total current liabilities	6.2.3	31,536	**36,551**	35,332	32,824	34,619
Non-current liabilities						
Provisions		1,763	**1,886**	2,018	2,159	2,310
Trust funds and deposits		6	**6**	6	6	6
Interest-bearing liabilities	6.2.2	15,924	**14,250**	21,615	18,872	16,016
Lease liabilities	6.2.4	785	**274**	38	7	-
Total non-current liabilities	6.2.3	18,478	**16,416**	23,677	21,044	18,332
Total liabilities		50,014	**52,967**	59,009	53,868	52,951
Net assets		1,870,940	**1,911,089**	1,940,956	1,950,778	1,960,390
Equity						
Accumulated surplus		830,405	**873,304**	903,671	916,243	924,355
Reserves		1,040,535	**1,037,785**	1,037,285	1,034,535	1,036,035
Total equity	6.2.5	1,870,940	**1,911,089**	1,940,956	1,950,778	1,960,390

Statement of Changes in Equity

For the four years ending 30 June 2024

	NOTES	Total $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2020 Forecast Actual					
Balance at beginning of the financial year		1,861,473	820,938	1,029,535	11,000
Surplus/(deficit) for the year		9,467	9,467	-	-
Transfers to / from general reserve		-	-	-	-
Balance at end of the financial year		**1,870,940**	**830,405**	**1,029,535**	**11,000**
2021 Budget					
Balance at beginning of the financial year		1,870,940	830,405	1,029,535	11,000
Surplus/(deficit) for the year		40,148	40,148	-	-
Transfers to / from general reserve		-	2,750	-	(2,750)
Balance at end of the financial year	6.3.1	**1,911,089**	**873,304**	**1,029,535**	**8,250**
2022					
Balance at beginning of the financial year		1,911,089	873,304	1,029,535	8,250
Surplus/(deficit) for the year		29,867	29,867	-	-
Transfers to / from general reserve		-	500	-	(500)
Balance at end of the financial year		**1,940,956**	**903,671**	**1,029,535**	**7,750**
2023					
Balance at beginning of the financial year		1,940,956	903,671	1,029,535	7,750
Surplus/(deficit) for the year		9,822	9,822	-	-
Transfers to / from general reserve		-	2,750	-	(2,750)
Balance at end of the financial year		**1,950,778**	**916,243**	**1,029,535**	**5,000**
2024					
Balance at beginning of the financial year		1,950,778	916,243	1,029,535	5,000
Transfers to / from general reserve		9,612	9,612	-	-
Transfers to general reserve		-	(1,500)	-	1,500
Balance at end of the financial year		**1,960,390**	**924,355**	**1,029,535**	**6,500**

Statement of Cash Flows

For the four years ending 30 June 2024

	Notes	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Strategic Resource Plan Projections 2021/22 $'000	2022/23 $'000	2023/24 $'000
		Inflows (Outflows)	**Inflows (Outflows)**	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		92,667	**96,687**	99,864	103,263	108,676
Statutory fees and fines		4,106	**5,145**	5,193	5,294	5,404
User fees		24,421	**19,929**	27,960	30,506	31,700
Grants - operating		9,052	**8,384**	8,209	10,020	7,869
Grants - capital		7,785	**26,557**	23,407	407	407
Contributions - monetary		5,577	**4,726**	4,508	4,421	4,451
Interest received		1,031	**1,134**	1,692	1,625	1,704
Trust funds and deposits taken		17,000	**17,000**	17,000	17,000	17,000
Net GST refund / payment		-	**-**	-	-	-
Employee costs		(54,804)	**(55,736)**	(58,970)	(59,935)	(61,794)
Materials and services		(53,744)	**(46,184)**	(55,555)	(59,411)	(57,332)
Trust funds and deposits repaid		(17,000)	**(17,000)**	(17,000)	(17,000)	(17,000)
Other payments		(1,056)	**(1,482)**	(1,563)	(1,592)	(1,630)
Net cash provided by/(used in) operating activities	6.4.1	35,035	**59,159**	54,743	34,598	39,456
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(47,806)	**(85,376)**	(65,539)	(34,069)	(39,773)
Proceeds from sale of property, infrastructure, plant and equipment		1,120	**20,652**	919	597	1,359
Payments for investments		-	**-**	-	-	-
Proceeds from sale of investments		90,000	**90,000**	90,000	93,000	93,000
Net cash provided by/ (used in) investing activities	6.4.2	43,314	**25,276**	25,380	59,528	54,586
Cash flows from financing activities						
Finance costs		(459)	**(861)**	(1,054)	(949)	(840)
Proceeds from borrowings		1,165	**-**	10,000	-	-
Repayment of borrowings		(1,399)	**(1,570)**	(2,526)	(2,630)	(2,739)
Interest paid - lease liability		(34)	**(41)**	(21)	(4)	(1)
Repayment of lease liabilities		(301)	**(507)**	(511)	(236)	(31)
Net cash provided by/(used in) financing activities	6.4.3	(1,028)	**(2,979)**	5,888	(3,819)	(3,611)
Net increase/(decrease) in cash & cash equivalents		77,320	81,456	86,011	90,306	90,431
Cash and cash equivalents at the beginning of the financial year		16,049	**16,657**	9,565	11,550	9,994
Cash and cash equivalents at the end of the financial year	6.4.4 6.4.5	93,369	**98,114**	95,576	101,856	100,425

Statement of Capital Works
For the four years ending 30 June 2024

	NOTES	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Strategic Resource Plan Projections 2021/22 $'000	2022/23 $'000	2023/24 $'000
Property						
Land		-	-	-	-	-
Land improvements		-	-	-	-	-
Total land		-	-	-	-	-
Buildings		17,501	69,284	45,850	11,606	12,801
Total buildings		17,501	69,284	45,850	11,606	12,801
Total property		17,501	**69,284**	45,850	11,606	12,801
Plant and equipment						
Plant, machinery and equipment		3,248	1,634	1,962	1,275	2,912
Fixtures, fittings and furniture		92	383	680	930	835
Computers and telecommunications		1,853	678	698	963	850
Total plant and equipment		5,193	**2,695**	3,340	3,168	4,597
Infrastructure						
Roads		4,372	2,890	3,507	3,507	3,677
Footpaths and cycleways		3,103	3,051	3,454	3,497	3,667
Drainage		3,010	2,576	4,012	4,395	5,025
Recreational, leisure and community facilities		3,879	2,702	1,251	2,301	2,401
Waste management		103	-	50	2,350	4,750
Parks, open space and streetscapes		1,970	1,415	2,185	2,185	1,755
Off street car parks		7,339	250	500	500	520
Other infrastructure		1,335	603	1,390	560	580
Total infrastructure		25,112	**13,487**	16,349	19,295	22,375
Total capital works expenditure	6.5.1	47,806	**85,466**	65,539	34,069	39,773
Represented by:						
New asset expenditure		13,154	**54,817**	23,429	4,782	7,332
Asset renewal expenditure		19,513	**25,757**	34,904	24,175	26,820
Asset upgrade expenditure		15,139	**4,892**	7,206	5,112	5,621
Total capital works expenditure	6.5.1	47,806	**85,465**	65,539	34,069	39,773
Funding sources represented by:						
Grants		7,314	**26,557**	23,407	2,657	407
Contributions		2,858	**20,850**	1,230	808	1,575
Council cash		34,634	**38,059**	40,902	30,604	37,791
Total capital works expenditure	6.5.1	44,806	**85,466**	65,539	34,069	39,773

Statement of Human Resources
For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	2019/2020 $'000	2020/2021 $'000	2021/2022 $'000	2022/2023 $'000	2023/2024 $'000
Staff expenditure					
Employee costs - operating	55,599	**56,574**	59,862	60,886	62,827
Employee costs - capital	1,280	**1,235**	1,263	1,291	1,326
Total staff expenditure	56,880	**57,809**	61,125	62,177	64,153
	FTE	**FTE**	FTE	FTE	FTE
Staff numbers					
Employees (FTE*)	555.3	**555.3**	555.3	555.3	555.3
Total staff numbers	555.3	**555.3**	555.3	555.3	555.3

* FTE represents the full-time equivalent number of employees

A summary of human resources expenditure categorised according to organisational structure of Council is detailed below:

Department	Budget 2020/2021 $'000	Comprises Permanent Full Time $'000	Comprises Permanent Part Time $'000
Operations, Assets & Leisure	**18,624**	14,255	4,369
Strategy & Community	**10,531**	5,160	5,371
Corporate Services	**9,840**	8,157	1,683
Development & Amenity	**9,771**	8,066	1,705
Executive's Office	**1,812**	1,511	302
Total permanent staff expenditure	**50,579**	37,148	13,431
Casuals and other expenditure*	**8,506**		
Capitalised labour costs	**1,235**		
Total expenditure	**60,320**		

*Seasonal employees, other expenditure relates to Overtime, Travel Allowance, Performance Recognition, Training etc.

A summary of the number of full time equivalent (FTE) Council employees in relation to the above expenditure is included below:

	Budget 2020/2021 FTE	Comprises Permanent Full Time	Comprises Permanent Part Time
Operations, Assets & Leisure	**190.9**	147.7	43.2
Strategy & Community	**94.9**	44.5	50.3
Corporate Services	**89.9**	71.5	18.4
Development & Amenity	**89.7**	69.0	20.7
Executive's Office	**13.1**	10.5	2.6
Total	**478.5**	343.2	135.3
Casuals and other	**65.2**		
Capitalised labour	**11.6**		
Total staff	**555.3**		

6. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

6.1 Comprehensive Income Statement

6.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan rates and charges were identified as an important source of revenue, accounting for 59.3% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The State Government have introduced the *Fair Go Rates System (FGRS)* which sets out the maximum amount councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2.0%. The cap applies to general rates and is calculated on the basis of council's base average property rate. The formulae provided by the Essential Services Commission (ESC) and agreed by the State Government is:

$$\frac{\text{2019/20 Adopted General Rate Income + 2019/20 Annualised Supplementary Rate Income}}{\text{No. of Assessments 2019/20}}$$

= Base Average Rate x 2.0%
= maximum allowable Capped Average Rate

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Maroondah community.

In order to achieve the levels set out in the Strategic Resources Plan which maintains services and service levels and a strong capital expenditure program, the average general property rate will increase by 2.0% in line with the rate cap formulae and the waste collection charges will increase by 6.4%. This will raise total rates and charges for 2020/21 of $96.24 million, which includes $0.67 million generated from supplementary rates.

6.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	%
General rates*	76,886	**79,397**	2,511	3.3%
Waste management charge	14,835	**15,782**	947	6.4%
Special rates and charges	152	**121**	(31)	(20.4%)
Supplementary rates and rate adjustments	702	**670**	(32)	(4.6%)
Interest on rates and charges	175	**271**	95	54.3%
Total rates and charges	92,750	96,240	3,490	3.8%

*These items are subject to the rate cap established under the FGRS

6.1.1(b)The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2019/20 cents/$CIV*	2020/21 cents/$CIV*	Change
General Land	0.210025	**0.206362**	**(1.7%)**
Differential Rate:			
Vacant Land	0.315038	**0.309543**	**(1.7%)**
Commercial Land	0.252030	**0.247634**	**(1.7%)**
Industrial Land	0.252030	**0.247634**	**(1.7%)**
Derelict Land	0.630075	**0.619086**	**(1.7%)**

** Capital Improved Value*

6.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2019/20 $'000	2020/21 $'000	Change $'000	Change %
General Land	65,219,065	**67,467,197**	2,248,132	**3.45%**
Differential Rate:				
Vacant Land	621,900	**605,543**	(16,357)	**(2.6%)**
Commercial Land	7,050,257.0000	**7,097,051**	46,794	**0.66%**
Industrial Land	3,976,529.0000	**4,208,750**	232,221	**5.84%**
Derelict Land	-	**0**	0	-
Amounts in Lieu of Rates:				
Cultural and Recreational Lands Act	18,047	**18,169**	122	**0.68%**
Total amount to be raised by general rates	76,885,798	**79,396,710**	2,510,912	**3.27%**

6.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments compared with the previous financial year

Type or class of land	2019/20 Number	2020/21 Number	Change $'000	Change %
General Land	45,760	**46,594**	834	**1.8%**
Differential Rate:				
Vacant Land	223	**217**	(6)	**(2.7%)**
Commercial Land	2,195	**2,216**	21	**1.0%**
Industrial Land	1,967	**2,020**	53	**2.7%**
Derelict Land	-	**-**	-	**0.0%**
Cultural and Recreational Lands Act	3	**3**	-	**0.0%**
Total number of assessments	50,148	**51,050**	902	**1.8%**

6.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

6.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2019/20 $'000	2020/21 $'000	Change $'000	Change %
General Land	31,053,000,000	**32,693,581,000**	1,640,581,000	**5.3%**
Differential Rate:				
Vacant Land	197,405,000	**195,625,000**	(1,780,000)	**(0.9%)**
Commercial Land	2,797,388,000	**2,865,939,000**	68,551,000	**2.5%**
Industrial Land	1,577,800,000	**1,699,582,000**	121,782,000	**7.7%**
Derelict Land	-	**-**	-	-
Cultural and Recreational Lands Act	13,220,000	**13,545,000**	325,000	**2.5%**
Total value of land	35,638,813,000	**37,468,272,000**	1,829,459,000	**5.1%**

6.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019/20	Per Rateable Property 2020/21	Change	
	$	$	$	%
Residential 80 Litre Bins	270.00	**286.00**	16.00	**5.9%**
Residential 120 Litre Bins	324.00	**343.50**	19.50	**6.0%**
Second and Subsequent Bins*	344.00	**365.00**	21.00	**6.1%**
Additional Residential 120 Litre Bin*	210.00	**223.00**	13.00	**6.2%**
Additional Residential Garden Organics*	210.00	**223.00**	13.00	**6.2%**
Commercial 240 Litre Service				
One per week #	590.00	**626.00**	36.00	**6.1%**
Three times per week #	1,280.00	**1,358.00**	78.00	**6.1%**
Additional Recycling-Non-Residential #	130.00	**138.00**	8.00	**6.2%**
Commercial & Industrial Garden Organics#*	200.00	**212.00**	12.00	**6.0%**
Industrial 120 Litre Service #	310.00	**329.00**	19.00	**6.1%**
Industrial 80 Litre Service #	260.00	**276.00**	16.00	**6.2%**

#These figures include GST which applies to these services.
* Approval of additional waste service is subject to Council assessment.

6.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	$	$	$	%
Residential 80 Litre Bins	2,683,530	**2,908,334**	224,804	**8.4%**
Residential 120 Litre Bins	11,176,738	**11,864,214**	687,476	**6.15%**
Second and Subsequent Bins*	183,352	**185,785**	2,433	**1.33%**
Additional Residential 120 Litre Bin*	35,700	**45,715**	10,015	**28.1%**
Additional Residential Garden Organics*	41,580	**60,656**	19,076	**45.9%**
Commercial 240 Litre Service				
One per week #	352,927	**377,307**	24,380	**6.9%**
Three times per week #	173,382	**170,367**	(3,015)	**(1.7%)**
Additional Recycling-Non-residential #	12,055	**13,925**	1,871	**15.5%**
Commercial & Industrial Garden Organics#*	2,545	**4,240**	1,695	**66.6%**
Industrial 120 Litre Service #	100,045	**104,682**	4,636	**4.6%**
Industrial 80 Litre Service #	6,145	**6,775**	629	**10.2%**
Total	14,768,000	**15,742,000**	974,000	**6.6%**

#These figures exclude GST on Industrial, Commercial and second bin Residential Services.
* Approval of additional waste service is subject to Council assessment.

6.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2019/20	2020/21	Change	
	$'000	$'000	$'000	%
General rates	76,885,798	**79,396,710**	2,510,912	**3.3%**
Service (Garbage) Charges #	14,768,000	**15,742,000**	974,000	**6.6%**
Total Rates and charges	**91,653,798**	**95,138,710**	3,484,912	**3.8%**

#These figures exclude GST on Industrial, Commercial and additional recycling-non-residential Services.

6.1.1(j) Fair Go Rates System Compliance

Maroondah City Council is fully compliant with the State Government's Fair Go Rates System.

	2019/20	2020/21
Total Rates	$ 75,013,417	**$77,821,718**
Number of rateable properties	50,145	**51,086**
Base Average Rates	1,495.93	**1,523.70**
Maximum Rate Increase (set by the State Government)	2.50%	**2.00%**
Capped Average Rate	$1,533.33	**$1,554.17**
Maximum General Rates and Municipal Charges Revenue	$76,888,752	**$79,396,533**
Budgeted General Rates and Municipal Charges Revenue	$76,867,751	**$79,378,516**
Budgeted Supplementary Rates	$330,000	**$670,000**
Budgeted Total Rates and Municipal Charges Revenue	$77,197,751	**$80,048,516**

6.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020/21: estimated $0.67 million and 2019/20: $0.70 million)
- The variation of returned levels of value (e.g. valuation appeals)

6.1.1(n) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.206362% for all rateable General Land:
- A general rate of 0.247634% for all rateable Commercial Land; and
- A general rate of 0.247634% for all rateable Industrial Land; and
- A general rate of 0.309543% for all rateable Vacant Land; and
- A general rate of 0.619086% for all rateable Derelict Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

General Land

Definitions/Characteristics:
Any land which does not have the characteristics of Commercial, Industrial, Vacant or Derelict Land.

Objective:
To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake it's strategic, statutory and service provision obligations.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics
Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:
All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2020/21 financial Year.

Commercial Land

Definitions/Characteristics:
Commercial Land is any land that does not have the characteristics of General, Industrial, Vacant or Derelict Land and which is used, designed or adapted to be used primarily for the sale of goods or services or other commercial purposes.

Objective:
To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:
All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2020/21 financial Year.

Industrial Land

Definitions/Characteristics:
Industrial Land is any land that does not have the characteristics of General, Commerical, Vacant or Derelict Land, that is used, designed or adapted to be used primarily for industrial purposes.

Objective:
To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:
All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2020/21 financial Year.

Vacant Land

Definitions/Characteristics:
Any land on which there is no building which is occupied or adapted for occupation and that is not General, Commercial, Industrial or Derelict Land.

Objective:
To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of development on land.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Derelict Land

Definitions/Characteristics:

1. Derelict Land

1.1 Land is "Derelict Land" where, at any point in the rating year, a notice to comply to is issued to the Owner or Occupier of the land under the Local Law on the grounds that the land:

(a) is kept in a manner which is unsightly or detrimental to the general amenity of the area in which the land is located; or

(b) is used for storage of such amounts of goods, machinery, materials or equipment that the amenity of the area is adversely affected, or the land is, or has the potential to become infested by rats and/or other vermin species; or

(c) is kept in a manner which is dangerous or likely to cause danger to life or property; or

(d) has become infested with blackberry or other invasive plants or vermin; or

(e) has become a source of offensive odour discernible beyond the land;

(f) contains a vacant building that has been kept in a manner to the extent that the exterior of the building;

(i) is in a state of disrepair; or

(ii) is damaged or defaced; or

(iii) affects the amenity of the surrounding neighbourhood; or

(iv) causes the building to be out of conformity with the visual appearance of other buildings in the vicinity; or

(v) is declared in writing by an Authorised Officer to be unsafe; and

1.2 the grounds in the notice to comply have not been addressed to Council's satisfaction.

1.3 For the purposes of this section:

(a) "Land" includes all land within Council's municipality, including land with or (where relevant) without structures or buildings on it, in any zone, used for any purpose, other than land that is Vacant Land, Industrial Land, Commercial Land, Cultural and Recreational Land.

(b) "Authorised Officer" means an officer appointed by Council as an Authorised Officer under s224 of the Local Government Act 1989.

(c) Local Law means the Maroondah City Council Local Law no. 11 as amended or replaced from time to time.

Objective:
To ensure that the incidence of dilapidated properties reduce in the municipality and all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Encouragement of development/and or improvement of land; and
2. Construction and maintenance of public infrastructure: and
3. Development and provision of health and community services; and
4. Provision of general support services.

Types and Classes:
Rateable land having the relevant characteristics described in the definition/characteristics

Use and Level of Differential Rate:
The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:
Wherever located within the municipal district.

Use of Land:
Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:
All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2020/21 financial Year.

6.1.2 Statutory fees and fines

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Infringements and costs	1,044	**1,451**	408	39.1%
Court recoveries	243	**190**	(53)	(21.8%)
Town planning fees	1,267	**1,551**	283	22.4%
Land information certificates	90	**105**	15	16.2%
Permits	1,316	**1,697**	381	29.0%
Other	146	**151**	5	3.6%
Total statutory fees and fines	4,106	**5,145**	1,039	25.3%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, local laws and parking fines and statutory planning application fees. Increases in statutory fees are made in accordance with legislative requirements.

6.1.3 User fees

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Active Leisure Centres	14,194	**15,775**	1,581	11.1%
Aged and health services	448	**411**	(36)	(8.1%)
Child care/children's programs	265	**251**	(14)	(5.2%)
Community Facilities - Recreation	405	**530**	126	31.1%
Community Health	11	**14**	3	30.5%
Local Laws	44	**44**	0	0.0%
Peforming Arts, Functions & Conferences	2,862	**1,472**	(1,390)	(48.6%)
Youth Programs	4	**1**	(3)	(72.3%)
Other fees and charges	1,600	**1,663**	63	3.9%
Total user fees	19,832	**20,162**	330	1.7%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of Maroondah Leisure facilities: Aquahub; Aquanation; Croydon Memorial Pool; The Rings; Maroondah Nets; and the Ringwood and Croydon Golf courses, Karralyka Centre and other community facilities. In addition, the provision of services such as meals on wheels, family day care, occasional care and holiday programs are included in user fees.

User fees are projected to increase by 1.7% or $0.3 million over 2019/20. The main areas contributing to the increase are Aquanation ($0.79 million) and Aquahub ($ 0.60 million) with a decrease anticipated atn Karralyka ($1.34 million). Council plans to increase user charges for all areas in line with expected inflationary trends and increase service use over the budget period to maintain parity between user charges and the costs of service delivery.

6.1.4 Grants

	Forecast Actual 2019/20	Budget 2020/21	Change	
	$'000	$'000	$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	11,976	**32,279**	20,303	169.53%
State funded grants	4,861	**2,661**	(2,199)	(45.2%)
Total grants received	**16,837**	**34,941**	**18,104**	**107.53%**

6.1.4.1 Grants – operating

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has decreased by 7.4% or $0.67 million compared to 2019/20. Significant movements in grant funding are summarised below:

Operating Grants	Forecast Actual 2019/2020	Budget 2020/2021	Change	
	$'000	$'000	$'000	%
Recurrent - Commonwealth Government				
Aged and Disability Services	830	**875**	45	5.4%
Children's Services	287	**187**	(100)	(34.9%)
Community Health Immunisation	123	**128**	6	4.5%
Financial Assistance Grants	5,139	**4,951**	(188)	(3.7%)
Recurrent - State Government				
Aged and Disability Services	547	**561**	14	2.6%
Children's Services	1	**1**	0	0.0%
Community health	5	**0**	(5)	(100.0%)
Maternal Child Health	1,148	**1,106**	(42)	(3.6%)
Youth Services Programs	69	**47**	(23)	(32.6%)
Other Grants	73	**0**	(73)	(100.0%)
Total recurrent grants	8,221	**7,856**	(366)	(4.4%)
Non- recurrent - Commonwealth Government				
Children's Services	57	**81**	24	41.8%
Other Grants	20	**0**	(20)	(100.0%)
Non-recurrent - State Government				
Maternal Child Health	69	**141**	72	100.0%
Community health	20	**20**	0	0.0%
Children's Services	64	**48**	(17)	(25.8%)
Waste	280	**0**	(280)	(100.0%)
Youth Services Programs	199	**113**	(86)	(43.0%)
Other Grants	121	**124**	3	2.3%
Total non-recurrent grants	831	**528**	(307)	(36.9%)
Total Operating Grants	9,052	**8,384**	(672)	(7.4%)

6.1.4.2 Grants - capital

Capital grants (recurrent and non-recurrent) include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 241.1% or $18.8 million compared to 2019/20 as specific funding in 2020/21 for large capital works projects including Multilevel Carpark Development will be received. Section 4.5 “Capital works program” includes a more detailed analysis of the grants and contributions expected to be received during the 2020/21 year. Significant movements in capital grant funding are summarised below:

Capital Grants	Forecast Actual 2019/2020	Budget 2020/2021	Change	
	$’000	$’000	$’000	%
Recurrent - Commonwealth Government				
Roads to Recovery	500	**407**	(93)	(18.6%)
Recurrent - State Government				
Total recurrent grants	500	**407**	(93)	(18.6%)
Non-recurrent - Commonwealth Government				
Ainslie Park Pavilion Redevelopment	100	**0**	(100)	(100.0%)
Croydon Multilevel Carpark Development	350	**14,650**	14,300	100.0%
Dorset Multipurpose Pavilion Redevelopment	0	**2,000**	2,000	100.0%
HE Parker Multisports Complex	1,050	**0**	(1,050)	(100.0%)
Heathmont Multilevel Carpark Development	3,500	**1,000**	(2,500)	(71.4%)
Lipscombe Park Kinder	20	**0**	(20)	(100.0%)
Ringwood Multilevel Carpark Development	0	**7,500**	7,500	100.0%
Springfield Sports Pavilion Redevelopment	0	**500**	500	100.0%
Non-recurrent - State Government				
Ainslie Park Pavilion Redevelopment	0	**500**	500	100.0%
Cheong Park Sporting Pavilion Redevelopment	191	**0**	(191)	(100.0%)
HE Parker Multisports Complex	300	**0**	(300)	(100.0%)
Jubilee Park Sports Pavilion Redevelopment	800	**0**	(800)	(100.0%)
Lipscombe Park Playspace 1&4	61	**0**	(61)	(100.0%)
Local Area Traffic Management	51	**0**	(51)	(100.0%)
Quambee Sporting Pavilion Change Rooms	77	**0**	(77)	(100.0%)
Silcock Sports Pavilion Redevelopment	220	**0**	(220)	(100.0%)
Sportsfield Lighting	208	**0**	(208)	(100.0%)
Springfield Sports Pavilion Redevelopment	308	**0**	(308)	(100.0%)
Other	49	**0**	(49)	(100.0%)
Total non-recurrent grants	**7,285**	**26,150**	**18,865**	**259.0%**
Total Capital Grants	**7,785**	**26,557**	**18,772**	**241.1%**

6.1.5 Contributions

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Contributions - Monetary	4,952	**4,498**	(455)	(9.2%)
Contributions - Monetary (Capital)	624	**228**	(396)	(63.5%)
Total contributions	5,577	**4,726**	(851)	(15.3%)

Contributions Monetary are projected to decrease by $0.85 million or 15.3% compared to 2019/20 due to a reduction in Open Space contributions. Capital Contributions are projected to decrease by $0.40 million or 63.5% compared to 2019/20 due mainly to a once off contribution for Capital project in 2019/20 (Jublilee Park Tennis Lighting $0.98 million).

6.1.6 Other income

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Interest on investments	800	**673**	(127)	(15.9%)
Interest on other	2	**2**	(1)	(25.0%)
Rent	229	**459**	231	100.88%
Total other income	1,031	**1,134**	103	10.01%

Other income is projected to increase by $0.103 million or 10.0% compared to 2019/20 mainly due an increase in rent.

6.1.7 Employee costs

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Wages and salaries	48,054	**49,101**	1,047	2.2%
WorkCover	379	**387**	8	2.0%
Casual staff	1,460	**1,271**	(189)	(13%)
Superannuation	5,198	**5,288**	90	1.7%
Fringe benefits tax	509	**528**	19	3.8%
Total employee costs	55,599	**56,574**	974	1.8%

Employee costs include all labour related expenditure such as salaries and on-costs (employer superannuation, long service leave and workcover), allowances, overtime and annual leave loading etc.

Employee costs are forecast to increase by 1.8% or $0.97 million compared to 2019/20. This increase relates mainly to a number of factors. Employee costs are aligned with the anticipated Enterprise Bargaining Agreement (EBA) outcomes for 2020/21, together with projected movement of employees within employment bands.

6.1.8 Materials and services

Classification	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Agency Staff	745	**443**	(302)	(40.5%)
Apprentices	437	**529**	93	21.2%
Bank Charges	333	**378**	45	13.6%
Cleaning	868	**822**	(47)	(5.4%)
Communications, Postage & Advertising	1,327	**1,502**	175	13.2%
Consultants	1,055	**658**	(396)	(37.6%)
Cost of Goods Sold	778	**584**	(194)	(25.0%)
Fire Services Levy	112	**112**	0	0.0%
Food costs - Meals on Wheels	506	**467**	(38)	(7.6%)
Fuels, Oil, Registrations & Running Costs - Plant & Fleet	1,068	**1,088**	20	1.9%
Grants to Community	450	**526**	76	17.0%
Insurance	916	**1,091**	174	19.0%
Legal Fees	677	**863**	186	27.5%
Library Contribution	2,679	**2,733**	55	2.0%
Licence Fees	233	**287**	54	23.4%
Maintenance	3,310	**3,446**	136	4.1%
Marketing and Promotion	242	**182**	(60)	(24.9%)
Materials - depot & golf courses	1,182	**1,096**	(86)	(7.3%)
Memberships/Subscriptions	223	**169**	(55)	(24.4%)
Printing and stationary	152	**152**	(1)	(0.4%)
Security	312	**328**	16	5.3%
Training	386	**372**	(13)	(3.4%)
Uniforms	91	**88**	(3)	(3.5%)
Utilities	3,741	**4,195**	455	12.2%
Other	4,413	**4,017**	(396)	(9.0%)
Contract payments - Home Care	(40)	**0**	40	(100.0%)
Contract payments - Waste	13,126	**14,382**	1,256	9.6%
Contract payments - Operations	4,167	**4,624**	458	11.0%
Contract payments - Valuations	0	**0**	0	0.0%
Contract payments - Election	0	**560**	560	100.0%
Contractors - Other	6,872	**5,214**	(1,658)	(24.1%)
	50,358	**50,908**	**550**	1.1%

Materials and services are forecast to increase by 1.1% or $0.55 million compared to 2019/20. Materials and services include the purchases of consumables, payments to contractors for the provision of services, utility costs, annual contribution for the provision of library services to the Eastern Regional Libraries (this has increased 2.0% for the 2020/21 year), contributions to community groups, software maintenance, insurances, advertising, motor vehicle running costs, fuel and registrations and other miscellaneous expenditure items. Utility costs relating to water, gas and electricity and are forecast to increase by 12.2% or $0.46 million compared to 2019/20 resulting mainly from increased prices from suppliers. Contract payments are included as part of materials and services and are for the provision of services which have been tendered under section 186 of the Local Government Act including external contracts for services such as waste collection, road maintenance, street tree pruning etc. and are forecast

to increase by 2.7% or $0.7 million compared to 2019/20. The increase in contractors is mainly due to tendered costs for Waste Management, Election and Operations.

6.1.9 Depreciation

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Property	7,507	**8,361**	854	11.4%
Plant & equipment	2,499	**2,651**	152	6.1%
Infrastructure	13,078	**13,429**	351	2.7%
Total depreciation	23,084	**24,441**	1,357	5.9%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of 5.9% or $1.36 million for 2020/21 is due mainly the full year effect of depreciation on the 2019/20 capital works program. Refer to section 6.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2020/21 year.

6.1.10 Amortisation - right of use assets

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Right of use assets	316	**516**	200	63.3%
Total amortisation - right of use assets	316	**516**	200	63.3%

6.1.11 Other expenses

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	Change %
Auditor's remuneration - VAGO - audit of the financial statements, performance statement and grant acquitals	64	**69**	5	7.1%
Auditor's remuneration - internal	157	**157**	-	0.0%
Councillors' allowances	317	**362**	45	14.2%
Total other expenses	538	**588**	50	9.2%

6.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2019/20 and 2020/21. It also considers a number of key performance indicators.

6.2.1 Current assets and non-current assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by $7.09 million during the year in line with the rise and fall of Council's operations.

Trade and other receivables are monies owed to Council by ratepayers and others. Minimal change is expected in the level of debtors in the budget.

Other financial assets include the value of investments held in deposits with a maturity of greater than three months at the time of initial investment. These balances are projected to decrease by $1.45 million during the year in line with the rise and fall of Council's operations.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and inventories or stocks held for sale or consumption in Council's services. Minimal change is expected in the budget.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The net increase in this balance is attributable to the net result of the capital works program ($85.5 million of new assets); depreciation of assets ($24.4 million); and the sale of property, plant and equipment ($20.8 million).

6.2.2 Interest-bearing liabilities

Interest-bearing liabilities are loans or borrowings of Council. Council borrowed $24.2 million in 2014/15 and repayment of loan principal of $0.234 million will be made during the year.

In 2014/15 Council constructed a new regional aquatic and leisure centre in Ringwood known as Aquanation. The facility was opened in August 2015, with borrowings to fund a portion of this project. The total cost was $52.2 million, and has been funded by Federal and State Government grants to a total of $13.0 million. The remaining funding came from a combination of loan borrowings by Council ($24.2 million), budgeted capital expenditure, public open space contributions and cash reserves.

Council market tendered for the provision of the loan in August 2014 and the loan was drawdown in November 2014 with repayment of principal and interest over 15 years and at a fixed rate for the term of the loan of 4.91% interest per annum. The budget for 2020/21 provides for repayment of loan principal and interest per the agreed schedule.

The table below shows information on borrowings specifically required by the Regulations.

	2019/20 $	2020/21 $
Amount borrowed as at 30 June of the prior year	18,684	**18,450**
Amount proposed to be borrowed	-	**-**
Amount projected to be redeemed	(234)	**(1,570)**
Amount of borrowings as at 30 June	18,450	**16,880**

6.2.3 Current liabilities and non-current liabilities

'Trade and other payables' are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase which is consistent with 2020/21 increased levels of expenditure on materials and services relating to capital projects.

Provisions include accrued long service leave, annual leave and time in lieu to employees. These employee entitlements are only expected to increase marginally in line with EBA outcomes.

6.2.3 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2019/20 $	Budget 2020/21 $
Right-of-use assets		
Current Right-of-use assets		
Plant and equipment	516	**501**
Total Current Right-of-use assets	516	**501**
Non Current Right-of-use assets		
Plant and equipment	762	**261**
Total Non Current Right-of-use assets	762	**261**
Total right-of-use assets	1,278	**762**
Lease liabilities		
Current lease Liabilities		
Plant and equipment	507	**511**
Total current lease liabilities	507	**511**
Non-current lease liabilities		
Plant and equipment	785	**274**
Total non-current lease liabilities	785	**274**
Total lease liabilities	1,292	**785**

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3.5%.

6.2.4 Working capital

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

The expected working capital ratio for 2020/21 is 1.13:1 which means that Council can meet its short-term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year.

6.3 Statement of changes in Equity

6.3.1 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of $40.15 million results directly from the surplus for the year.
- Council has introduced a cash backed general reserve to fund future capital projects and unexpected contingencies such as a call on unfunded Superannuation. The net movement in the reserve will be a decrease by $2.75 million in 2020/21 which is mainly relating to Realm Extension.

6.4 Statement of Cash Flows

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2020/21 year. Budgeting cash flows for Council is one of the key factors in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and the repayments of borrowings. These activities also include repayment of the principal component of loan repayments for the year.

6.4.1 Net cash flows provided by/ (used in) operating activities

The increase in cash inflows from operating activities of $24.1 million is due mainly to the capital grants to be received in 2020/21 which are primarily one off in nature including the $23.1 million for the Croydon, Heathmont and Ringwood Multi-level carparks and $2.0 million for the Dorset Multipurpose Pavilion redevelopment. A $4.0 million increase in rates and charges, $4.5 million decrease in user fees, and a $0.9 million increase in employee costs.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Variance $'000
Surplus (deficit) for the year	**9,482**	**40,157**	30,675
Depreciation	23,084	**24,441**	1,357
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	(93)	**12,075**	12,168
Finance costs	(459)	**(861)**	(402)
Net movement in current assets and liabilities	3,021	**(16,654)**	(19,675)
Cash flows available from operating activities	**35,035**	**59,159**	**24,124**

6.4.2 Net cash flows provided by/ (used in) investing activities

The increase in payments for investing activities represents an increase in capital works expenditure between 2019/20 and 2020/21.

6.4.3 Net cash flows provided by/ (used in) financing activities

The payments for financing activities represents repayment of borrowings both principal and interest for the loan for Aquanation (refer 6.2.2).

6.4.4 Cash and cash equivalents at end of the year

Overall, total cash and investments are forecast to increase by $4.7 million to $16.6 million as at 30 June 2021. This is consistent with Council's Long Term Financial Strategy.

6.4.5 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part and not fully available for Council's operations. The budgeted balance sheet indicates that Council is estimating at 30 June 2021 it will have cash and investments of $33.1 million, which are partly restricted as shown in the following table.

	Ref	Forecast Actual 2020 $'000	Budget 2021 $'000	Variance $'000
Total cash and investments including financial assets		**41,643**	**33,100**	**(8,544)**
Restricted cash and investments	6.4.5.1			
- Trust funds and deposits		(4,828)	**(4,828)**	0
- Unexpended grants and contributions		(2,500)	**(2,500)**	0
- Unexpended specific purpose investments other		(13,090)	**(7,183)**	5,907
- Cash backed reserve		(11,000)	**(8,250)**	2,750
Unrestricted cash and investments	6.4.5.2	**10,225**	**10,339**	**113**

6.4.5.1 Restricted cash and investments

Council has cash and cash equivalents that are subject to restrictions, Council has restrictions in relation to unexpended specific purpose investments other which relate mainly to monies received by Council for Public Open Space and Waste; trust funds and deposits; unexpended grants and contributions and cash backed reserves.

6.4.5.2 Unrestricted cash and investments

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

6.5 Capital works program

6.5.1 Summary

This section presents a listing of the capital works projects that will be undertaken for the 2020/21 year, classified by expenditure type and funding source.

	Forecast Actual 2019/20 $'000	Budget 2020/21 $'000	Change $'000	%
Property	17,501	**69,284**	51,783	**295.88%**
Plant and equipment	5,193	**2,695**	(2,498)	**(48.1%)**
Infrastructure	25,112	**13,487**	(11,625)	**(46.3%)**
Total	47,806	**85,466**	37,660	**78.78%**

	Project Cost $'000	Asset expenditure types				Summary of Funding Sources			
		New $'000	Renewal $'000	Upgrade $'000	Expansion $'000	Grants $'000	Contrib. $'000	Council cash $'000	Borrowings $'000
Property	**69,284**	52,750	13,357	3,177	-	26,150	20,162	22,972	-
Plant and equipment	**2,695**	285	2,066	344	-	-	652	2,043	-
Infrastructure	**13,487**	1,782	10,334	1,371	-	407	36	13,044	-
Total	**85,466**	54,817	25,757	4,892	-	26,557	20,850	38,059	-

This following section presents the four-year capital expenditure program for the period 2020/21 to 2023/24. Council has already made prior budget commitments to a number of projects to ensure timely completion consistent with expectations.
The capital projects are grouped by class and include detail of both Council and Other contributions to individual projects. Further detail is also provided on asset renewal, new assets, asset upgrade and asset expansion projects.

CAPITAL EXPENDITURE PROGRAM 2020/21 TO 2023/24

	Budget 2020/21							Budget 2021/22	Budget 2022/23	Budget 2023/24
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
BUILDINGS										
BUILDINGS										
Capital Funding for Community Groups	324	162		162	162	162		350	350	360
Community Facilities - Access & Inclusion	220	220			176	44		220	220	230
Public Toilet Improvement Program	270	270			270			280	280	300
Community Facilities Major Plant Renewal	520	520			520			800	800	600
Community Facilities Replacement Program	220	220			176	44		780	0	0
Carbon Neutral-Energy Revolving Fund									450	500
Community Facilities Improvement Program	1,520	1,520			985	535		2,080	4,605	3,711
Ainslie Multipurpose Pavilion Redevelopment	2,500	2,000	500		2,000	500				
Cheong Multipurpose Pavilion Redevelopment	1,510	1,510			1,208	302		1,165		
Silcock Sporting Pavilion Redevelopment	1,840	1,840			1,472	368				
Springfield Sporting Pavilion Redevelopment	500		500		400	100		3,790		
Dorset Multipurpose Pavilion Redevelopment	2,000		2,000		1,600	400		2,500		
Jubilee Park Sporting Pavilion Redevelopment and Indoor Cricket Facility Development	710	710			568	142		750		
Proclamation Park Sporting Pavilion Redevelopment and Carpark Construction Works	2,900	2,900			2,320	580				

CAPITAL EXPENDITURE PROGRAM 2020/21 TO 2023/24										
	Budget 2020/21							Budget 2021/22	Budget 2022/23	Budget 2023/24
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
BUILDINGS Continuation…										
Croydon Community Precinct Redevelopment - Community Hub A (Subject to Funding)								10,635	4,401	4,100
Croydon Community Precinct Redevelopment - Open Space Improvements (Subject to Funding)										2,500
Croydon Community Precinct Redevelopment - Roads and Other Carpark Improvements								500	500	500
Land Acquisition								3,000		
Multilevel Carpark Development Program: - Croydon Multilevel Carpark Development - Heathmont Multilevel Carpark Development - Ringwood Multilevel Carpark Development	29,750	6,600	23,150				29,750	18,000		
Realm Extension Base Build	20,000			20,000			20,000			
Realm Extension Fitout	3,000	3,000					3,000			
Karralyka Centre Redevelopment	1,500	1,500			1,500			1,000		
TOTAL BUILDINGS	**69,284**	**22,972**	**26,150**	**20,162**	**13,357**	**3,177**	**52,750**	**45,850**	**11,606**	**12,801**
TOTAL BUILDINGS	**69,284**	**22,972**	**26,150**	**20,162**	**13,357**	**3,177**	**52,750**	**45,850**	**11,606**	**12,801**

CAPITAL EXPENDITURE PROGRAM 2020/21 TO 2023/24										
	Budget 2020/21							Budget 2021/22	Budget 2022/23	Budget 2023/24
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
ROADS AND DRAINAGE										
ROADS										
Roads to Recovery Funding of Local Road Improvements by the Federal Government	407		407		326	81		407	407	407
Local Road Reconstruction Program	383	383			383			500	500	500
Local Area Traffic Management	187	187			94	94		230	230	240
Local Area Traffic Management - Renewal	68	68			68			90	90	100
Traffic Lights and Pedestrian Crossings	0	0			0			80	80	80
Local Road Renewal Program	1,267	1,267			1,267			1,500	1,500	1,600
Kerb and Channel Replacement Works	578	578			578			700	700	750
TOTAL ROADS	**2,890**	**2,483**	**407**	**0**	**2,715**	**175**	**0**	**3,507**	**3,507**	**3,677**
FOOTPATHS AND CYCLEWAYS										
Shared (Bike) Path Improvement Program	434	434			307	128		600	600	640
Taralla Creek Trail Improvement Works (Public Open Space)	300	300			300					
Footpath Replacement Works	840	840			840			1,250	1,250	1,250
Footpath Construction Program	1,167	1,167					1,167	1,284	1,327	1,447
Disability Footpath Access	310	310			248	62		320	320	330
TOTAL FOOTPATHS AND CYCLEWAYS	**3,051**	**3,051**	**0**	**0**	**1,695**	**190**	**1,167**	**3,454**	**3,497**	**3,667**
CARPARKS										
Car Park Improvement Program	250	250			125	125		500	500	520
TOTAL CARPARKS	**250**	**250**	**0**	**0**	**125**	**125**	**0**	**500**	**500**	**520**

CAPITAL EXPENDITURE PROGRAM 2020/21 TO 2023/24										
	Budget 2020/21							Budget 2021/22	Budget 2022/23	Budget 2023/24
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
ROADS AND DRAINAGE Continuation…										
DRAINAGE										
Ringwood Metropolitan Activities Centre - Drainage Infrastructure	595	595			595			700	700	700
Waterway Improvement Program	111	111			111			140	140	140
Stormwater Drainage Renewal Program	1,870	1,870			1,496	374		3,172	3,555	4,185
TOTAL DRAINAGE	**2,576**	**2,576**	**0**	**0**	**2,202**	**374**	**0**	**4,012**	**4,395**	**5,025**
WASTE MANAGEMENT										
Waste Vehicles Turning Points								50	50	50
Recycling Victoria Project (Subject to Funding)									2,300	4,700
TOTAL WASTE MANAGEMENT	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50**	**2,350**	**4,750**
OTHER										
Commercial Centres Improvement Program								600	220	230
Ringwood Metropolitan Activity Centre	85	85				85		100	100	100
Bus Shelters								30	30	30
Carbon Neutral - Greenpower								0	75	75
Sustainable Maroondah Fund	43	43					43	60	60	70
Street Furniture Works								75	75	75
Street Lighting Improvements - Energy Efficiency	475	475			475			525		
TOTAL OTHER	**603**	**603**	**0**	**0**	**475**	**85**	**43**	**1,390**	**560**	**580**
TOTAL ROADS AND DRAINAGE	**9,370**	**8,963**	**407**	**0**	**7,212**	**948**	**1,210**	**12,913**	**14,809**	**18,219**

CAPITAL EXPENDITURE PROGRAM 2020/21 TO 2023/24										
	Budget 2020/21							Budget 2021/22	Budget 2022/23	Budget 2023/24
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
RECREATIONAL IMPROVEMENTS										
RECREATIONAL, LEISURE AND COMMUNITY FACILITIES										
Sportsfield Improvement Program - North Ringwood Reserve Sportsfield - Ringwood Soccer Synthetic Sportsfield - Silcock Reserve Sportsfields - Dorset Reserve Soccer Sportsfields	1,900	1,900			1,900				1,050	1,100
Sportsfield Lighting Improvement Program	154	154			123	31		250	250	270
Sportsfield Irrigation Improvement Program	80	80			80			80	80	90
Golf Course Improvement Program	250	250			115	135		500	500	500
Sport and Recreation Infrastructure Improvement Program	203	203			203			310	310	320
Sports Oval Fence Replacement (ongoing)	60	60			60			75	75	85
Bedford Park Advisory Group Project	36			36	36			36	36	36
Integrated Monitoring Project	19	19					19			
TOTAL RECREATIONAL, LEISURE AND COMMUNITY FACILITIES	**2,702**	**2,666**	**0**	**36**	**2,517**	**166**	**19**	**1,251**	**2,301**	**2,401**

CAPITAL EXPENDITURE PROGRAM 2020/21 TO 2023/24										
	Budget 2020/21							Budget 2021/22	Budget 2022/23	Budget 2023/24
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
RECREATIONAL IMPROVEMENTS Continuation…										
PARKS AND OPEN SPACE										
Open Space Playground Improvement Program	476	476			426	50	0	735	735	555
Open Space Lighting Improvement Program	34	34			17		17	50	50	60
Open Space Pathway Improvement Program	43	43			22	22	0	60	60	70
Open Space Improvement Program	306	306			131	175	0	375	375	85
Open Space Footbridge and Boardwalk Improvement Program								210	210	220
Committees of Management Open Space Improvements	20	20			10	10		20	20	20
Tree Improvement Program	536	536					536	685	685	685
Bushland Improvement Program								50	50	60
TOTAL PARKS AND OPEN SPACE	**1,415**	**1,415**	**0**	**0**	**606**	**257**	**553**	**2,185**	**2,185**	**1,755**
TOTAL RECREATIONAL IMPROVEMENTS	**4,117**	**4,081**	**0**	**36**	**3,123**	**422**	**572**	**3,436**	**4,486**	**4,156**

CAPITAL EXPENDITURE PROGRAM 2020/21 TO 2023/24										
	Budget 2020/21							Budget 2021/22	Budget 2022/23	Budget 2023/24
	Total Expenditure $000	Council Cash $000	Grants $000	Others Contrib'n $000	Asset Renewal $000	Upgrade $000	New Work $000	Total Expenditure $000	Total Expenditure $000	Total Expenditure $000
PLANT AND EQUIPMENT										
FIXTURES, FITTINGS AND FURNITURE										
Karralyka and Federation Estate - Renew Equipment	68	68			34	34		80	80	85
REALM Furniture and Equipment								50	50	50
Leisure Facilities - Equipment Replacement	250	250			250			500	750	650
Art in Public Places	50	50					50	50	50	50
Smart Cities Project	15	15					15			
TOTAL FIXTURES, FITTINGS AND FURNITURE	**383**	**383**	**0**	**0**	**284**	**34**	**65**	**680**	**930**	**835**
PLANT, MACHINERY AND EQUIPMENT										
Plant and Fleet Replacement Program	1,634	982		652	1,634			1,962	1,275	2,912
TOTAL PLANT, MACHINERY AND EQUIPMENT	**1,634**	**982**	**0**	**652**	**1,634**	**0**	**0**	**1,962**	**1,275**	**2,912**
COMPUTERS AND TELECOMMUNICATIONS										
Information Technology Improvement Program	528	528			148	160	220	548	843	800
Web Related Program	150	150				150		150	120	50
TOTAL COMPUTERS AND TELECOMMNUNICATIONS	**678**	**678**	**0**	**0**	**148**	**310**	**220**	**698**	**963**	**850**
TOTAL PLANT AND EQUIPMENT	**2,695**	**2,043**	**0**	**652**	**2,066**	**344**	**285**	**3,340**	**3,168**	**4,597**
TOTAL CAPITAL EXPENDITURE	**85,466**	**38,059**	**26,557**	**20,850**	**25,757**	**4,892**	**54,817**	**65,539**	**34,069**	**39,773**

7. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of Council's future outcomes and priority actions.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	+/o/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	6.58%	0.84%	9.09%	4.15%	5.92%	5.63%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	199.1%	160.2%	113.6%	110.2%	112.6%	100.4%	-
Unrestricted cash	Unrestricted cash / current liabilities		9.7%	47.9%	28%	21%	17%	7%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	20.7%	19.9%	17.5%	24.4%	20.9%	17.4%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.6%	2.0%	2.5%	3.6%	3.4%	3.3%	o
Indebtedness	Non-current liabilities / own source revenue		15.4%	13.5%	10.9%	15.9%	13.5%	11.5%	-
Asset renewal	Asset renewal expenses / Asset depreciation	4	85.3%	150.1%	125.4%	162.9%	109.7%	118.3%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	63.09%	70.8%	65.3%	67.3%	66.8%	68.2%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.23%	0.3%	0.3%	0.3%	0.3%	0.3%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	+/o/-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		$2,654	$2,893	$2,929	$3,097	$3,151	$3,212	+
Revenue level	Residential rate revenue / no. of residential property assessments		$1,718	$1,747	$1,785	$1,845	$1,900	$1,969	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		13.0%	9.7%	9.9%	9.9%	9.9%	9.9%	o

Key to Forecast Trend:
+ Forecasts improvement in Council's financial performance/financial position indicator
o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. There is an improvement in financial performance expected over the period.

2 Working capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from 2019/20 to 2020/21. This trend is forecast to reduce slightly in later years however with the ratio remaining at a healthy level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will have a steady reliance on rate revenue compared to all other revenue sources.

Appendices

The contents of the appendices following are summarised below:

Appendix	Nature of information	Page
A	Budget process	75
B	Statutory disclosures	77
C	Fees and Charges	79

Appendix A - Budget Process

The preparation of the budget begins with Council's employees preparing the annual budget in accordance with the Local Government Act 1989 (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations) and submitting the "proposed" budget to Council for approval "in principle". Council is then required to give "public notice" that it intends to "adopt" the budget. It must give a minimum 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person is able to make a submission on any proposal contained in the budget and Council must consider any submission before adoption of the budget.

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 1989 (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2020/21 budget is for the year 1 July 2020 to 30 June 2021 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works and Statement of Human Resources. These statements have been prepared for the year ending 30 June 2021 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

With the introduction of the State Governments Rate Capping legislation in 2015 Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The Commission will endeavour to notify councils of its decision in respect of an application within two months of receipt of application. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. A copy of the budget is required to be submitted to the Minister within 28 days after adoption.

This 2020/21 Budget has been prepared in compliance with the Act and the Regulations that set out the required preparation process. Council is not seeking a rate increase above the maximum allowable by the ESC.

Community Consultation

Section 129 of the Act provides that Council follows a public consultation process prior to formal Budget adoption. This commences with a public notice by Council announcing the preparation of the Proposed Budget. Copies of the Budget are made available on Council's website www.maroondah.vic.gov.au and for inspection at Council's service centres and libraries and the public may obtain further information on the Budget content from Council Officers by appointment.

The public notice invites submissions to be made to Council under Section 223 of the Act. This Section also gives those making submissions the right to speak to their submission before a sub-committee of Council. The legislation also requires Council to formally respond to any submissions in writing and to provide reasons for such response.

Appendix B - Statutory Disclosures

This appendix lists the items that must be included in Council's annual budget in order for it to comply with the requirements of the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

Under Section 127 of the Local Government Act 1989, Council must prepare a budget for the financial year and ensure that the budget contains information as detailed in the Act and the Local Government (Planning and Reporting) Regulations 2014. The Regulations, supporting the Act also specify further information to be included in the Budget. The following tables provides where in this document information is available to the reader.

Requirement		Act & Regulations	Budget Document Reference
1.	Financial statements (income statement, balance sheet, changes in equity, cash flows, capital works) in the form set out in the Local Government Model Financial Report	Section 127(2)(a) Regulation 9	Section 5
2.	Services and initiatives to be funded in the budget	Section 127(2)(b)	Section 2
3.	Statement as to how the services and initiatives will contribute to achieving the strategic objectives specified in the Council Plan	Section 127(2)(c)	Section 2
4.	Major initiatives, being initiatives identified by Council as priorities, to be undertaken during the financial year	Section 127(2)(d)	Section 2
5.	For services to be funded in the budget, the prescribed indicators of service performance that are required to be reported against in the performance statement, and the prescribed measures relating to those indicators	Section 127(2)(da)-(db)	Section 2
6.	Details of the rates to be declared	Section 158(1)	Section 6
7.	Details of differential rates	Section 127(3)(b) and (c) and Section 161(2)	Section 6
8.	A detailed list of capital works expenditure in relation to non-current assets classified in accordance with the model statement of capital works in the Local Government Model Financial Report, and set out according to asset expenditure type	Regulation 10(1)(a)	Section 6
9.	A summary of the funding sources in relation to the capital works expenditure, classified separately as to grants, contributions, Council cash and borrowings	Regulation 10(1)(b)	Section 6
10.	A statement of human resources	Regulation 10(1)(c)	Section 5
11.	A summary of human resources expenditure and the number of full time equivalent Council employees referred to in the statement of human resources, categorised according to the organisational structure of the Council and classified separately as to permanent full time or permanent part time	Regulation 10(1)(d-e)	Section 5
12.	A list of grants by type and source, classified as recurrent grants to be used to fund operation expenditure and capital expenditure, and non-recurrent grants to be used to fund operation and capital expenditure	Regulation 10(1)(f)	Section 6
13.	Total amount borrowed as at 30 June of the financial year compared with the previous financial year	Regulation 10(1)(g)	Section 6
14.	Total amount to be borrowed during the financial year compared with the previous financial year	Regulation 10(1)(h)(i)	Section 6
15.	Total amount projected to be redeemed during the financial year compared with the previous financial year	Regulation 10(1)(i)	Section 6
16.	Rate in the dollar for each type or class of land	Regulation 10(2)(a)	Section 6
17.	Percentage change in the rate in the dollar for each class or type of land compared with the previous year	Regulation 10(2)(b)	Section 6
18.	Estimated amount to be raised by general rates in relation to each type of class of land compared with the previous financial year	Regulation 10(2)(c)	Section 6
19.	Estimated total amount to be raised by general rates compared with the previous financial year	Regulation 10(2)(d)	Section 6
20.	Number of assessments for each class or type of land compared with the previous financial year	Regulation 10(2)(e)	Section 6

Requirement		Act & Regulations	Budget Document Reference
21.	Number of assessments compared with the previous financial year	Regulation 10(2)(f)	Section 6
22.	Basis of valuation to be used	Regulation 10(2)(g)	Section 6
23.	Estimated value of each type or class of land compared with the previous financial year	Regulation 10(2)(h)	Section 6
24.	Estimated total value of land rated compared with the previous financial year	Regulation 10(2)(i)	Section 6
25.	Municipal charge compared with the previous financial year	Regulation 10(2)(j)	Not Applicable
26.	Percentage change in the municipal charge compared with the previous financial year	Regulation 10(2)(k)	Not Applicable
27.	Estimated amount to be raised by municipal charges compared with the previous financial year	Regulation 10(2)(l)	Not Applicable
28.	Rate or unit amount to be levied for each type of service rate or charge compared with the previous financial year	Regulation 10(2)(m)	Section 6
29.	Percentage change for each type of service rate or charge compared with the previous financial year	Regulation 10(2)(n)	Section 6
30.	Estimated amount to be raised by each type of service rate or charge compared with the previous financial year	Regulation 10(2)(o)	Section 6
31.	Estimated total amount to be raised by service rates and charges compared with the previous financial year	Regulation 10(2)(p)	Section 6
32.	Estimated total amount to be raised by all rates and charges compared with the previous financial year	Regulation 10(2)(q)	Section 6
33.	Any significant changes that may affect the estimated amounts referred to in Regulation 10(2)	Regulation 10(2)(r)	Section 6
34.	Councils applying to the Essential Services Commission for a rates variation must meet disclosure requirements	Local Government Amendment (Fair Go Rates) Act 2015	Not Applicable

Appendix C - Fees and Charges

This appendix presents the fees and charges of a statutory/discretionary nature which will be charged in respect to various goods and services during the FY 2020/21.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Business & Activity Centre Development			
Business & Development Business Training & Seminars			
Training courses	D	Yes	20.00
Business & Development Business Events			
Business Breakfast series	D	Yes	20.00
Business & Development Business Week			
Business Week events	D	Yes	40.00
Business & Development Co-Working Memberships			
Casual per attendance	D	Yes	30.00
Casual per year	D	Yes	80.00
Premium per additional member	D	Yes	150.00
Premium per month	D	Yes	450.00
Resident per additional member	D	Yes	150.00
Resident per month	D	Yes	250.00
Realm			
Fee Content Development per hour	D	Yes	0.00
Realm Room Hire (varies according to quote)	D	Yes	0.00
Business & Development Business Awards			
Fee	D	Yes	100.00
Sponsorship	D	Yes	Varies according to type of sponsorship
Engineering & Building Services			
Engineering Services			
Build on flood prone land	S	No	297.67
Build Over Easement Application	S	No	297.70
Commercial 2-5 industrial/factory/warehouse developments	D	No	443.00
Commercial Development Plan Checking Medium commercial development (500-2000m2)	D	No	760.00
Commercial Development Plan Checking Small commercial development (<500m2)	D	No	318.00
Commercial Large development (2000m2+)	D	No	1,268.00
Construction Management Plan Checking (Commercial / Industrial)	D	No	507.00
Construction Management Plan Checking (Major residential - 7+ dwellings)	D	No	318.00
Construction Management Plan Checking (Minor residential - up to 6 dwellings)	D	No	191.00
Development Plan Checking 6+ industrial/factory/warehouse developments	D	No	697.00
Drainage Fee - Stormwater Flood Modelling Information	D	No	63.00
Issue of Legal Point of Discharge, Fees in accordance with Statutory Building Regs	S	No	148.40
Permit to occupy road reserve	D	No	Price on Application

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Permit to occupy road reserve (short term occupation)	D	No	495.00
Residential Development Plan Checking 13-19 Lot development with common property	D	No	950.00
Residential Development Plan Checking 2 Lot development with common property	D	No	191.00
Residential Development Plan Checking 20+ Lot development with common property	D	No	1,268.00
Residential Development Plan Checking 3-4 Lot development with common property	D	No	318.00
Residential Development Plan Checking 5-8 Lot development with common property	D	No	507.00
Residential Development Plan Checking 9-12 Lot development with common property	D	No	760.00
Road Opening Permit	D	No	241.00
Single industrial/factory/warehouse development	D	No	191.00
Subdivisions Supervision, Fee set by Subdivision Act	S	No	Price on Application
Traffic Management Plan Approval	D	No	80.00
Unit / Apartment Development Plan Checking 20-60 unit apartment building	D	No	507.00
Unit / Apartment Development Plan Checking Up to 20 unit apartment building	D	No	318.00
Unit / Apartment Residential Development Plan Checking 60+ unit apartment building	D	No	760.00
Vehicle Crossing Inspections / User charges Fees & Fines	D	No	241.00
Building Services			
$100,001 - $150,000 Cost of Construction including 5 inspections ($ Fee + (0.81%) of building works)	D	Yes	Price on Application
Building Permit Amendments Class 1 or 10 Amendments	D	Yes	Price on Application
Building Permit Amendments Class 2 - 9 Amendments	D	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports $0 - $30,000	D	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports $30,001 - $50,000 ($ Fee + (0.99%) of building work	D	Yes	Price on Application
Building Service Permit Fees Garages/Sheds/Carports $100,000 + (Price on Application POA)	D	Yes	Price on Application
Building Services Additional Inspection Fees Additional Inspection required for Building Permits & Lapsed Permits	D	Yes	Price on Application
Class 2 to 9 Buildings $0 - $12,000 ($ Fee + (2.20%) of building works)	D	Yes	Price on Application
Class 2 to 9 Buildings $1,000,001 + (POA)	D	Yes	Price on Application
Class 2 to 9 Buildings $10,001 - $50,000 ($ Fee + (0.99%) of building works)	D	Yes	Price on Application
Class 2 to 9 Buildings $350,001 - $650,000 ($ Fee + (0.4%) of building works)	D	Yes	Price on Application
Class 2 to 9 Buildings $50,001 - $350,000 ($ Fee + (0.3%) of building works)	D	Yes	Price on Application
Class 2 to 9 Buildings $650,001 - $1,000,000 ($ Fee + (0.35%) of building works)	D	Yes	Price on Application
Consent & Reports: (Dispensations) 29A Process	S	No	87.28
Consent & Reports: (Dispensations) Advertise for Owner - First property	D	Yes	160.00
Consent & Reports: (Dispensations) Advertise for Owner - subsequent properties	D	Yes	62.50
Consent & Reports: (Dispensations) Hoarding Occupation Activity - m2 per week	D	Yes	5.00
Consent & Reports: (Dispensations) Hoarding Occupation Domestic - per week	D	Yes	110.00
Consent & Reports: (Dispensations) Hoarding Occupation Non-Activity - m2 per week	D	Yes	3.90
Consent & Reports: (Dispensations) Hoarding Permit	S	No	302.00

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Consent & Reports: (Dispensations) Permit issued or work commenced - first clause	D	Yes	440.00
Consent & Reports: (Dispensations) Permit issued or work commenced - subsequent clauses	D	Yes	298.00
Consent & Reports: Dispensations	S	No	297.67
Copy of plans - Class 1 or 10, including copy of any associated documentation	D	No	135.00
Copy of plans - Class 2 - 9, (Commercial Plans - up to 10 pages, more pages POA)	D	No	255.00
Demolitions Commercial ($ Fee + $680 per storey)	D	Yes	155.00
Demolitions Domestic	D	Yes	Price on Application
Dwellings $0 - $12,000 inc. 3 inspections	D	Yes	Price on Application
Dwellings $12,000 - $25,000 Cost of Construction including 4 inspections ($ Fee + (2.20%) of building works)	D	Yes	Price on Application
Dwellings $150,001 - $200,000 Cost of Construction including 6 inspections ($ Fee + (0.80%) of building works)	D	Yes	Price on Application
Dwellings $200,001 - $250,000 Cost of Construction including 7 inspections ($ Fee + (0.90%) of building works)	D	Yes	Price on Application
Dwellings $25,001 - $50,000 Cost of Construction including 4 inspections ($ Fee + (2.20%) of building works)	D	Yes	Price on Application
Dwellings $250,001 - $300,000 Cost of Construction including 7 inspections ($ Fee + (0.99%) of building works)	D	Yes	Price on Application
Dwellings $50,001 - $100,000 Cost of Construction including 4 inspections ($ Fee + (0.80%) of building works)	D	Yes	Price on Application
Dwellings > $300,000 unit development (Price on Application POA)	D	Yes	Price on Application
Extension of Time for Permits Class 2 - 9	D	Yes	Price on Application
Extension of Time for Permits Class 1 or 10	D	Yes	Price on Application
Fences/Ret Walls/Masts/Poles $100,000 + (Price on Application POA)	D	Yes	Price on Application
Fences/Ret Walls/Masts/Poles $30,001 - $50,000	D	Yes	Price on Application
Fences/Ret Walls/Masts/Poles $50,001 - $100,000	D	Yes	Price on Application
Fences/Ret Walls/Masts/Poles$ 0 - $30,000	D	Yes	Price on Application
Lodgement Fee	S	No	124.93
Reg 326 (1), (2) & (3). Owner or mortgagee of building or land or prescribed building practitioner requesting information in respect to building or land	S	No	48.42
Swimming Pools and Spas $12,001 - $20,000 ($ Fee + (0.1%) of building works)	D	Yes	Price on Application
Swimming Pools and Spas $20,001 - $40,000 ($ Fee + (1.20%) of building works)	D	Yes	Price on Application
Swimming Pools and Spas $40,001 - $60,000 ($ Fee + (1.80%) of building works)	D	Yes	Price on Application
Swimming Pools and Spas $60,001 + (Price on Application POA)	D	Yes	Price on Application
Swimming Pools and Spas Temp Pool Barrier	D	Yes	Price on Application
Swimming Pool Audit Compliance Lodgement fee	S	No	20.94
Swimming Pool Audit Non-Compliance Fee	S	No	394.68
Swimming Pool Audit Fee-Registration	S	No	32.63
Swimming Pool Audit Fee-Search	S	No	48.42
Asset Protection			
Asset Protection - Industrial/Commercial/Warehouse	D	No	653.00
Asset Protection - Verandah/Decks/Pergola/Alfresco/small shed	D	No	381.00
Asset Protection - Demolition/New dwelling/Swimming pool/spa/Garage/Carport/large shed/Dpu/Extension/Addition/Alteration	D	No	490.00
Multi Dwelling - 10+	D	No	1,305.00
Multi Dwelling - 2	D	No	653.00

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Multi Dwelling - 3 -5	D	No	870.00
Multi Dwelling - 6 -9	D	No	1,087.00
Multi storey development - 2-4	D	No	1,631.00
Multi storey development - 5+	D	No	2,174.00
Operations			
Use of Marveloo (varies according to quote)	D	Yes	Varies according to quote
Health, Local Laws & Emergency			
Community Health			
Prescribed Accommodation Registration/Renewal 4 - 20 Beds	D	No	310.00
Prescribed Accommodation Registration/Renewal 21 - 40 Beds	D	No	460.00
Prescribed Accommodation Registration/Renewal (more than 41 bedrooms)	D	No	625.00
Prescribed Accommodation - Rooming House	D	No	340.00
Community Health Education Seminar (2 Hours) / Min grp 10 people	D	Yes	277.00
Community Health Education Seminar (per person over minimum)	D	Yes	27.00
Food Events/Fetes once-off/Short term registration (CLASS 2)	D	No	190.00
Food Premises Registration/Renewal Fees Class 1 Premises	D	No	620.00
Food Premises Registration/Renewal Fees Class 2 Premises	D	No	515.00
Food Premises Registration/Renewal Fees Class 3 Premises	D	No	385.00
Food Premises Registration/Renewal Fees Class 2 Additional Premises	D	No	260.00
Food Premises Registration/Renewal Fees Class 2 Streatrader Temporary Mobile Premises	D	No	515.00
Food Premises Registration/Renewal Fees Class 3 Additional Premises	D	No	195.00
Food Premises Registration/Renewal Fees Class 3 Streatrader Temporary Mobile Premises	D	No	385.00
Food Premises Registration/Renewal Fees Food Class 2 Premises - Community/Sports Groups	D	No	255.00
Food Premises Registration/Renewal Fees Food Class 3 Premises - Community/Sports Groups	D	No	195.00
Food Premises Additional Inspection	D	No	190.00
Food Premises Transfer (Class 1,2 & 3)	D	No	235.00
Food Premises Plans Assessment (Optional)	D	No	170.00
Wastewater Application - Additional Compliance Inspection	D	No	155.00
Wastewater Application - Permit to Install/alter	D	No	365.00
Wastewater Application - Permit to Use	D	No	155.00
Food Premises Registration/Renewal Fees Very Large Manufactures & Supermarkets	D	No	2,480.00
Food Premises Registration/Renewal Fees Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	D	No	730.00
Health Premises Additional Inspection	D	No	115.00
Health Premises one-off Registration - Low Risk Activities	D	No	260.00
Health Premises Registration/Renewal Fee - Low Risk Activities	D	No	195.00
Health Premises Registration/Renewal Fee - Medium Risk Activities	D	No	250.00
Health Premises Registration/Renewal Fee - High Risk Activities	D	No	310.00
Food Premises Renewal High Risk category - Very Large Manufacturers/Supermarkets	D	No	2,911.00
Food Premises Renewal High Risk category - Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	D	No	860.00
Food Premises Renewal - Low Risk category (Class 3)	D	No	272.00
Food Premises renewal High Risk Category- Class 1	D	No	726.00
Food Premises renewal High Risk Category- Class 2	D	No	607.00

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Food Premises renewal - Class 3 (compliant over 2 years)	D	No	272.00
Registration/Renewal Late Payment Administration Fee	D	No	105.00
(NEW) Health Premises Renewal - High Risk Assessment Result (2 inspections)	D	No	360.00
Health Premises Additional Inspection	D	No	115.00
Pre-application Fee Food Class 1 Premises	D	No	340.00
Pre-application Fee Food Class 2 Premises	D	No	345.00
Pre-application Fee Food Class 2 Premises - Community/Sports Groups	D	No	235.00
Pre-application Fee Food Class 3 Premises	D	No	235.00
Pre-application Fee Food Class 3 Premises - Community/Sports Groups	D	No	210.00
Pre-application Fees Health Premises - Low Risk Activities	D	No	180.00
Pre-application Fees Health Premises - Medium Risk Activities	D	No	180.00
Pre-application Fees Health Premises - High Risk Activities	D	No	180.00
Pre-application Fees Food Manufacturers & Supermarkets	D	No	450.00
Pre-application Fees Restaurants/Cafes/Hotels/Clubs (>100 seats)	D	No	340.00
Transfer Inspection Report - All premises types	D	No	230.00
Transfer Inspection Report - All premises types - less than 5 Days Notification	D	No	290.00
Wastewater Application - LCA Assessment	D	No	180.00
Local Laws			
Footpath Trading area in excess of 6m2 (per square metre)	D	No	33.00
Permit for Commercial Waste Bin to be stored on Council land	D	No	200.00
Permit for Footpath Trading -1 category	D	No	115.00
Permit for Footpath Trading - 2 categories	D	No	205.00
Permit for Footpath Trading - 3 categories	D	No	330.00
Permit for waste bin to be left on nature strip (Contractor not individual person) 1 to 3 days	D	No	76.00
Permit for waste bin to be left on nature strip (Contractor not individual person) 4 to 8 days	D	No	127.00
Permit for waste bin to be left on nature strip (Contractor not individual person) 9 + days	D	No	170.00
Permit to burn off	D	No	170.00
Permit to keep additional animals (annual renewal)	D	No	52.00
Permit to sell goods i.e. Street Stalls - per annum	D	No	2,582.00
Fines - Litter Environmental Protection Act 1974 regulates amount reviewed by Dept Justice on 1st July each yr	S	No	22,000.00
Permits Real Estate Multiple Boards	D	No	380.00
Permits Street Performance	D	No	40.00
Administration fee - Compulsory Clearance	D	No	100.00
Impound fee - small items	D	No	60.00
Impound fee - large items	D	No	120.00
Animals			
Animal Registrations - All other Cats to which the reduced fee does not apply.	S	No	121.00
Animal Registrations - All other dogs to which a reduced fee does not apply	S	No	160.00
Animal Registrations - Desexed & Microchipped Cats	S	No	42.00
Animal Registrations - Dogs Desexed & Microchipped	S	No	55.00
Domestic Animal Business Registration	S	No	225.00
Animal Registrations Dangerous Dog. Includes dogs declared menacing & all restricted breeds	S	No	225.00

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Animal Registrations Pensioner/Concession - Cats Desexed & Microchipped	S	No	21.00
Animal Registrations Pensioner/Concession - Cats Entire	S	No	63.00
Animal Registrations Pensioner/Concession - Dogs Desexed & Microchipped	S	No	27.00
Animal Registrations Pensioner/Concession - Dogs Entire	S	No	80.00
Permit to keep additional animals (annual renewal)	D	No	52.00
Traffic			
Croydon Traders Vehicle 12 months	D	No	160.00
Croydon Traders Vehicle 6 months	D	No	80.00
Parking Road Safety (General) Regulations 2019 "Green Sign" Offence Codes 701 - 714 (0.5 penalty unit)	S	No	87.00
Parking Road Safety (General) Regulations 2019 Offence Codes 715 - 808 (0.6 penalty unit)	S	No	103.00
RCAD Permit builder/Contractor Vehicle Weekly	D	No	15.00
RCAD Permit Vehicle 1	D	No	42.00
RCAD Permit Vehicle 2	D	No	75.00
RCAD Permit Vehicle 3	D	No	115.00
RCAD Permit Visitor	D	No	36.00
Statutory Offences Fine prescribed in Road Rules Victoria (1 Penalty unit)	S	No	172.00
Abandoned vehicles reclaim fee	D	No	382.00
Immunisation			
Chicken pox	D	Yes	69.00
Hepatitis B	D	Yes	0.00
Influenza per dose	D	Yes	27.00
Diphtheria Tetanus Pertussis	D	Yes	51.00
Meningococcal ACYW	D	Yes	82.00
Statutory Planning			
1 Tree removal Permit Fees: P/E Act Fee	S	Yes	120.75
2 Tree removal Permit Fees: P/E Act Fee	S	Yes	147.00
3 Tree removal Permit Fees: P/E Act Fee	S	Yes	173.25
4 Tree removal Permit Fees: P/E Act Fee	S	Yes	199.50
5 Tree removal Permit Fees: P/E Act Fee	S	Yes	225.75
6+ Tree removal Permit Fees: P/E Act Fee	S	Yes	252.00
A3 Size - Black & White per copy	D	Yes	1.68
A4 Size - Black & White per copy	D	Yes	0.32
A1 Size - Black & White per copy	D	Yes	22.84
Subdivision - Alteration of a plan	S	Yes	113.85
All other Applications, P/E Act Fee	S	Yes	1,351.04
Other subdivision fee: re-cert(second time), P/E Act Fee	S	Yes	144.21
All other development more than $50M (50% discount to this fee applies until 12/10/2017)	S	No	59,111.89
A permit not otherwise provided for in the regulation	S	No	1,351.04
All other development more than $100,000 to $1M	S	No	1,586.34
All other development more than $15M to $50M	S	No	26,299.78
All other development more than $1M to $5M	S	No	3,499.05
All other development more than $5M to $15M	S	No	8,918.40
All other development up to $100,000	S	No	1,176.47
Amend or end a section 173 agreement	S	No	675.52

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Amendment to a permit to change the permit	S	No	1,351.04
Certificate of compliance	S	No	333.97
Determination to the satisfaction of Council (Includes secondary consent amendment applications	S	No	342.09
Extension of Permit/Time, Planning & Environment (P/E) Act Fee	D	Yes	294.00
Fences, Act	S	No	150.00
General Planning Information request	D	Yes	174.30
Infringements-Company, P/E Act Fee	S	No	1,693.51
Infringements-Individual, P/E Act Fee	S	No	846.75
Permit Requests ($80 for each thereafter)	D	Yes	325.00
Public Notices	D	Yes	194.25
Single dwelling (Residential Zone) requests ($30 each thereafter)	D	Yes	119.70
Single dwelling more than $10,000 to $100,000	S	No	645.16
Single dwelling more than $100,000 to $500,000	S	No	1,320.68
Single dwelling more than $500,000 to $1M	S	No	1,426.94
Single dwelling more than $1M to $2M	S	No	1,533.21
Single Dwelling Residential Information request	D	Yes	107.10
Single dwelling up to $10,000	S	No	204.93
Siting, Act	S	No	297.68
Subdivision - Amend a certified plan	S	Yes	144.21
Change Of Use Only, P/E Act Fee	S	No	1,351.04
Subdivision: P/E Act Fee - Boundary realignment	S	No	1,351.04
Subdivision: P/E Act Fee - Remove Restriction(Covenant)-no adv req	S	No	1,351.04
Subdivision: P/E Act Fee - Create, Vary Or Remove An Easement	S	No	1,351.04
Subdivision: P/E Act Fee - Create/Vary/Remove Restriction(Covenant)	S	No	1,351.04
Subdivision: P/E Act Fee - Subdivide existing building	S	No	1,351.04
Subdivision: P/E Act Fee - Subdivide into 2 lots	S	No	1,351.04
Subdivision: P/E Act Fee - Subdivide into 3 or more lots	S	No	1,351.04
Use of land (includes car parking and liquor licence applications)	S	No	1,351.04
VicSmart application to subdivide or consolidate land	S	No	204.93
VicSmart more than $10,000	S	No	440.23
VicSmart up to $10,000	S	No	204.93
Revenue, Property & Customer Service			
Revenue			
Fee- DD Dishonour/Admin	D	No	25.00
Dishonoured Cheques	D	No	25.00
Land Information Certificate Fees	S	No	27.00
Copy Rate Notice	D	No	20.00
Urgent Land Information Certificate	D	No	50.00
Finance & Governance			
Election			
Failure to vote	S	No	81.00
Leisure			
Aquanation - Casual			
Adult swim	D	Yes	9.00
Child Swim	D	Yes	7.60

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Family swim	D	Yes	25.60
Pensioner/Health Care Card	D	Yes	7.20
Seniors	D	Yes	8.10
Waterslide - Adult/Child Member	D	Yes	3.60
Group Swim	D	Yes	6.30
Shower Access	D	Yes	4.20
Aquanation - Waterslide			
Adult (unlimited slides 4-7pm weekdays, 10am-6pm weekends, school holidays and public holidays)	D	Yes	8.30
Child (unlimited slides 4-7pm weekdays, 10am-6pm weekends, school holidays and public holidays)	D	Yes	6.80
Aquanation - Casual spa, sauna & steam room			
Adult	D	Yes	12.70
Concession	D	Yes	10.20
Seniors	D	Yes	11.40
Aquanation - Aquatic 10 Visit Pass			
Adult swim	D	Yes	81.00
Concession swim	D	Yes	64.80
Child Swim	D	Yes	68.40
Family swim	D	Yes	230.40
Seniors	D	Yes	72.90
Aquanation -Spa, sauna & steam room 10 Visit Pass			
Adult	D	Yes	114.30
Concession	D	Yes	91.80
Seniors	D	Yes	102.60
Aquanation - Waterslide 10 Visit Pass			
Adult	D	Yes	74.70
Child/Concession swim	D	Yes	61.20
Group Swim/Slide	D	Yes	12.40
Aquanation - Aquatic Education			
membership (48 weeks)	D	Yes	40.70
Private 1:1	D	Yes	65.00
Aquanation - Schools			
lessons	D	Yes	10.00
Aquanation - Events			
Fee	D	Yes	Varies according to quote
Fee - Club Membership	D	Yes	Varies according to quote
Aquanation - Facility Hire			
25m lane hire	D	Yes	37.00
25m pool booking	D	Yes	187.00
50m lane hire	D	Yes	54.00
50m pool booking	D	Yes	312.00
Warm water pool booking	D	Yes	124.00
Warm water pool - half pool booking	D	Yes	48.00
Waterslide hire (hire cost only, excludes staff costs)	D	Yes	198.00

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Dive pool hire	D	Yes	171.50
Half dive pool hire	D	Yes	107.00
Group fitness room hire	D	Yes	75.00
Multipurpose (room 2) hire	D	Yes	86.00
Group Fitness Room Hire plus Classes	D	Yes	90.00
RSC Room Hire	D	Yes	86.00
Cycle Studio Hire	D	Yes	86.00
Dry Dive Hire	D	Yes	139.00
Half Dry Dive	D	Yes	83.50
Crèche hire	D	Yes	75.00
Aquanation - Learn to Swim			
Pool booking	D	Yes	151.00
Lane hire	D	Yes	32.00
Aquanation - Creche			
Member - One Child	D	Yes	9.50
Non member - One Child	D	Yes	11.70
Aquanation - Creche 10 Visit Passes			
Member 10 visit pass	D	Yes	85.50
Non member 10 visit pass	D	Yes	105.30
Occasional care	D	Yes	13.80
10 visit pass Occasional care	D	Yes	124.20
Aquanation-Lockers			
Fee	D	Yes	3.20
Aquanation - Personal Training			
Member 10 pass 30 mins - 1:1	D	Yes	455.00
Member 10 pass 60 mins - 1:1	D	Yes	715.00
Member 30 mins - 1:1	D	Yes	50.00
Member 30 mins - 2:1	D	Yes	69.00
Member 60 mins - 1:1	D	Yes	79.00
Member 60 mins - 2:1	D	Yes	96.00
Non member 10 pass 30 mins - 1:1	D	Yes	525.00
Non member 10 pass 60 mins - 1:1	D	Yes	810.00
Non member 30 mins - 1:1	D	Yes	58.00
Non member 30 mins - 2:1	D	Yes	79.00
Non member 60 mins - 1:1	D	Yes	90.00
Non member 60 mins - 2:1	D	Yes	106.00
Start up Trial - 3 sessions	D	Yes	99.00
Aquanation - Casual Health Club			
Adult	D	Yes	23.00
Concession	D	Yes	20.00
Seniors	D	Yes	21.00
Aquanation - Casual Group Fitness			
10 visits Adult	D	Yes	207.00
10 visits Seniors	D	Yes	189.00
10 visits Concession	D	Yes	180.00

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Adult	D	Yes	19.50
Concession	D	Yes	16.50
Fitness 30 min class Adult	D	Yes	12.50
Seniors	D	Yes	17.50
Aquanation - Family Lifestyle Members-Dry			
Fee	D	Yes	107.70
Aquanation - Individual Lifestyle -Dry			
Fee	D	Yes	56.10
Aquanation - Members Dry			
Concession fortnightly	D	Yes	42.40
Fortnightly	D	Yes	49.90
Foundation - stage 1 (35 pct. discount) Fortnightly	D	Yes	32.45
Foundation - stage 2 (30 pct discount) Fortnightly	D	Yes	34.95
Foundation - stage 3 (25 pct discount) Fortnightly	D	Yes	37.40
Foundation - stage 4 (18 pct discount) Fortnightly	D	Yes	40.90
Foundation - stage 5 (6.99 pct discount) Fortnightly	D	Yes	46.40
Aquanation - Swim Lifestyle Membership			
Fee	D	Yes	34.90
Aquanation - Corporate Membership			
Fortnightly	D	Yes	42.40
Aquanation - M/ship Joining Fee			
Fee	D	Yes	59.00
Aquahub-Casual Fitness			
Health Club Casual	D	Yes	23.00
Health Club Casual Concession	D	Yes	20.00
Health Club Casual Senior	D	Yes	21.00
Health Club Casual Teen	D	Yes	18.00
Aquahub-Corporate Membership - Dry			
Fortnightly	D	Yes	38.00
Aquahub-Family Membership - Dry			
Fee	D	Yes	107.70
Aquahub-Individual Membership - Dry			
Fee	D	Yes	56.10
Aquahub-Monthly			
Memberships	D	Yes	45.90
Aquahub-50's plus Membership - Dry			
Fee	D	Yes	53.40
Aquahub - Gymnastics			
59	D	Yes	39.50
Aquahub-Room hire			
stadium hire per hr	D	Yes	62.00
Aquahub-Stadium			
single court per hour	D	Yes	47.00
Casual - shoot hoops	D	Yes	4.70
Single half court	D	Yes	23.50
Stadium hire (per hour)	D	Yes	144.00

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Aquahub-Personal Training			
10 Pass 30mins 1:1 (1 free session)	D	Yes	455.00
10 Pass 60mins 1:1 (1 free session)	D	Yes	715.00
30mins 1:1	D	Yes	50.00
60mins 1:1	D	Yes	79.00
Start Up Trial - 3 sessions (30mins)	D	Yes	99.00
Non member 30 mins - 1:1	D	Yes	58.00
Non member 60 mins - 1:1	D	Yes	90.00
Member 30 mins - 2:1	D	Yes	69.00
Member 60 mins - 2:1	D	Yes	96.00
Non member 30 mins - 2:1	D	Yes	79.00
Non member 60 mins - 2:1	D	Yes	106.00
Member 10 pass 30 mins - 1:1	D	Yes	455.00
Member 10 pass 60 mins - 1:1	D	Yes	715.00
Non member 10 pass 30 mins - 1:1	D	Yes	525.00
Non member 10 pass 60 mins - 1:1	D	Yes	810.00
Member 10 pass 30 mins - 2:1	D	Yes	621.00
Member 10 pass 60 mins - 2:1	D	Yes	864.00
Non member 10 pass 30 mins - 2:1	D	Yes	711.00
Non member 10 pass 60 mins - 2:1	D	Yes	954.00
Aquahub-Active Adults			
Casual Active Adults programs	D	Yes	7.00
Active Adults - 10 visit pass	D	Yes	63.00
Dry Fortnightly	D	Yes	0.00
Per fortnight (membership)	D	Yes	0.00
Aquahub-Membership Joining Fee			
Fee	D	Yes	59.00
Aquahub-Creche			
Creche Member - 1 Session	D	Yes	9.50
Creche Member - 2 Sessions	D	Yes	18.50
Occasional Care 1 session	D	Yes	13.40
Occasional Care 2 sessions	D	Yes	26.80
Aquahub-Aquahub Membership - Wet			
Fee	D	Yes	34.90
Aquahub-Adults			
10 Pass Swim Spa Sauna	D	Yes	73.80
10 Visit Adult Swim	D	Yes	73.80
Adult Swim	D	Yes	8.20
Swim Spa Sauna Adult	D	Yes	11.50
Aquahub-Juniors			
Child Swim	D	Yes	7.00
10 pass Child Swim	D	Yes	63.00
Aquahub - Concession			
10 Pass Swim Spa Sauna Concession	D	Yes	87.30
10 Visit Concession Swim	D	Yes	59.40

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Concession Swim	D	Yes	6.60
Swim Spa Sauna Concession	D	Yes	9.70
Aquahub-Senior Card			
10 Visit Seniors Swim	D	Yes	66.60
Seniors Swim	D	Yes	7.40
Swim Spa Sauna Senior	D	Yes	10.40
10 Pass Swim Spa Sauna Senior	D	Yes	93.60
Aquahub-Family			
10 Visit Family	D	Yes	210.60
Family Swim (2 adults, 1Child)	D	Yes	23.40
Aquahub - Learn to Swim			
per fortnight m/ship	D	Yes	39.50
Aquahub-Schools Learn to Swim			
per fortnight m/ship	D	Yes	10.00
Aquahub-Water Aerobics			
Water Aerobics	D	Yes	19.50
Aquahub-Sauna & Spa			
Spa/Sauna Upgrade	D	Yes	3.30
Aquahub-Lane Hire			
Lane Hire (per hour)	D	Yes	37.00
Aquahub-Hydrotherapy Hire			
Hydrotherapy Hire Full Pool (per hour)	D	Yes	106.00
Hydrotherapy Hire Half Pool (per hour)	D	Yes	53.00
Maroondah Leisure Corporate Membership			
Individual Lifestyle Fortnightly	D	Yes	0.00
Joining fee for all memberships	D	Yes	59.00
Maroondah Leisure-Family Membership			
Lifestyle concession fortnightly	D	Yes	95.35
Lifestyle fortnightly	D	Yes	107.70
Mates Lifestyle x 2 - fortnightly	D	Yes	101.00
Mates Lifestyle x 3 - fortnightly	D	Yes	151.45
Mates Lifestyle x 4 - fortnightly	D	Yes	201.95
Teen Lifestyle Fortnightly	D	Yes	28.05
Maroondah Leisure-50+Lifestyle Member			
Fee	D	Yes	53.40
Maroondah Leisure-Individual Member			
Lifestyle Concession Fortnightly	D	Yes	47.70
Lifestyle Fortnightly	D	Yes	56.10
Lifestyle Off peak	D	Yes	36.45
Maroondah Leisure-Golf			
Concession	D	Yes	46.00
Fortnightly	D	Yes	54.10
Maroondah Leisure-Aquatics			
Swim Lifestyle Concession Fortnightly	D	Yes	29.65
Swim Lifestyle Fortnightly	D	Yes	34.90
Croydon Memorial Pool Carnival			

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Carnival Hire - per hour, exclusive use	D	Yes	290.00
Lane Hire	D	Yes	44.00
Croydon Memorial Pool Concession			
Pensioners	D	Yes	6.00
10 Visit Child/Concession Swim	D	Yes	54.00
Croydon Memorial Pool Juniors			
Juniors	D	Yes	6.40
10 pass Junior Swim	D	Yes	57.60
Croydon Memorial Pool Family Concessions			
Family Concessions	D	Yes	21.40
Croydon Memorial Pool Adults			
Adults	D	Yes	7.50
10 Visit Adult Swim	D	Yes	67.50
Croydon Memorial Pool Senior Card			
Senior Card	D	Yes	6.75
10 Visit Seniors Swim	D	Yes	60.75
Croydon Memorial Pool Family Membership			
Fee	D	Yes	107.70
Croydon Memorial Pool Individual Memberships			
Fee	D	Yes	56.10
Croydon Memorial Pool Corporate Memberships			
CMP Corp Membership	D	Yes	38.00
Croydon Memorial Pool 50's Plus Membership			
CMP 50's Plus Membership	D	Yes	42.40
Croydon Memorial Pool Aquatics Membership			
Fee	D	Yes	34.90
Ringwood Golf Course Fees			
18 Hole Mid Week - Adult M/W 18 Holes	D	Yes	34.50
18 Hole Mid Week - Concession m/w 18	D	Yes	24.00
18 Hole Mid Week - Senior Card m/w 18	D	Yes	28.00
18 Hole Mid Week - Junior m/w 18	D	Yes	19.00
18 Hole Weekend - Adult W/E 18 Holes	D	Yes	39.00
18 Hole Weekend - Junior w/e 18	D	Yes	20.00
Adult Mid Week 9 Holes	D	Yes	26.00
Junior Mid Week 9 Holes	D	Yes	15.00
Pension Mid Week 9 Holes	D	Yes	19.50
Senior Card Mid Week 9 Holes	D	Yes	23.00
Weekend - Adult Weekend 9 Holes	D	Yes	29.00
Weekend - Junior Weekend 9 Holes	D	Yes	15.00
Ringwood Golf Course Family Membership			
Fee	D	Yes	107.70
Ringwood Golf Course 50's Plus Membership			
Concession	D	Yes	53.40
Ringwood Golf Course Corporate Membership			
Per fortnight	D	Yes	46.00

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Ringwood Golf Equipment Hire			
Buggy Hire	D	Yes	6.00
Cart 18	D	Yes	20.00
Cart 9	D	Yes	15.00
Club hire 18 holes	D	Yes	20.00
Club hire 9 holes	D	Yes	15.00
The Rings Soccer Intro			
The Rings Thursday Ladies			
Scoresheet	D	Yes	72.00
The Rings Sunday Mixed			
Scoresheet	D	Yes	72.00
The Rings BB Monday Senior			
Scoresheet - Winter Season Fees	D	Yes	70.00
Scoresheet - Summer Season Fees	D	Yes	72.00
The Rings Biddy Ball Skills			
New Enrolment Fee	D	Yes	10.50
The Rings Biddy Ball Play			
Weekly Fee	D	Yes	10.50
The Rings Schools Court Hire			
Per Hour	D	Yes	41.55
The Rings General Court Hire			
Casual Shooting	D	Yes	4.50
Off Peak	D	Yes	41.55
Peak	D	Yes	57.10
The Rings General			
Per Hour	D	Yes	5.40
The Rings Family Membership			
Fee	D	Yes	107.70
The Rings ML Individual Member			
Fee	D	Yes	56.10
The Rings Open Days			
Open day	D	Yes	9.40
The Rings Biddy Ball Intro			
Weekly Fee	D	Yes	10.50
The Rings Basketball Holiday Prog			
Daily Rate	D	Yes	50.00
The Rings Multi Sports Holiday Prog			
Participation Fee	D	Yes	56.00
The Rings Soccer Holiday Prog			
Participation Fee	D	Yes	50.00
Maroondah Nets Volleyball Badminton Holiday Prog			
Holiday Prog	D	Yes	50.00
Maroondah Nets Netball Holiday Prog			
Holiday Prog	D	Yes	50.00
Rep Program	D	Yes	46.00
Maroondah Nets Multi Sports Holiday Prog			

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Holiday Prog	D	Yes	50.00
Maroondah Nets School Court Hire			
Court Hire - Schools	D	Yes	41.55
Maroondah Nets General Court Hire			
Fee Off Peak Badminton	D	Yes	16.20
Fee Off Peak Netball Indoor	D	Yes	41.75
Fee Off Peak Netball Outdoor	D	Yes	13.25
Fee Off Peak Table Tennis	D	Yes	14.95
Fee Off Peak Volleyball	D	Yes	30.55
Fee Peak Badminton	D	Yes	20.40
Fee Peak Netball Indoor	D	Yes	57.10
Fee Peak Netball Outdoor	D	Yes	16.20
Fee Peak Table Tennis	D	Yes	19.05
Fee Peak Volleyball	D	Yes	38.30
Maroondah Nets Function Room Hire			
Room Hire - Kitchen	D	Yes	0.00
Room Hire - Combined	D	Yes	39.50
Room Hire - Room A	D	Yes	22.00
Room Hire - Room B	D	Yes	22.00
Dorset Golf Course Fees			
18 Hole Mid Week - Adult M/W 18 Holes	D	Yes	34.50
18 Hole Mid Week - Concession m/w 18	D	Yes	24.00
18 Hole Mid Week - Senior Card m/w 18	D	Yes	28.00
18 Hole Mid Week - Junior m/w 18	D	Yes	19.00
18 Hole Weekend - Adult W/E 18 Holes	D	Yes	39.00
18 Hole Weekend - Junior w/e 18	D	Yes	20.00
Adult Mid Week 9 Holes	D	Yes	26.00
Junior Mid Week 9 Holes	D	Yes	15.00
Pension Mid Week 9 Holes	D	Yes	19.50
Senior CardMid Week 9 Holes	D	Yes	23.00
Weekend - Adult Weekend 9 Holes	D	Yes	29.00
Weekend - Junior Weekend 9 Holes	D	Yes	15.00
Dorset Golf Equipment Hire			
Buggy Hire	D	Yes	6.00
Cart 18	D	Yes	20.00
Cart 9	D	Yes	15.00
Club hire 18 holes	D	Yes	20.00
Club hire 9 holes	D	Yes	15.00
Dorset Golf Course Family Memberships			
Fee	D	Yes	107.70
Per fortnight	D	Yes	53.40
Recreation Program Active Participation			
Fee	D	Yes	Varies on type of run
Night Run			

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Fee	D	Yes	Varies on type of run
Varies on type of run	D	Yes	20
Run Maroondah			
Participation Fee - Community Group	D	Yes	Varies
Entry fee - individual 15km	D	Yes	35.00
Entry fee - individual 10km	D	Yes	30.00
Entry fee - individual 5km	D	Yes	25.00
Entry fee - concession 15km	D	Yes	30.00
Entry fee - concession 10km	D	Yes	25.00
Entry fee - concession 5km	D	Yes	20.00
Entry fee - family 5km run/walk (up to 4 participants)	D	Yes	55.00
Entry fee - family additional family entry per person	D	Yes	5.00
Entry fee - kids 1.2km dash (under 14 years)	D	Yes	15.00
Tri Maroondah			
1312. Participation fee - varies	D	Yes	20
Participation Fee - Community Group	D	Yes	Varies
Maroondah Festival	D	Yes	
Community site fee - marquee (no power)	D	Yes	35.00
Community site fee - display site (no power)	D	Yes	65.00
Market stall site - artisan stall	D	Yes	120.00
Market stall site	D	Yes	120.00
Commercial - Business & Eco Village site - commercial business marquee site	D	Yes	495.00
Commercial - Business & Eco Village site - homegrown marquee site	D	Yes	430.00
Commercial - food vendor site	D	Yes	450.00
Carols by Candlelight			
Seasonal & casual use of council facilities	D	Yes	Refer to policy on the Maroondah City Council Website
Quambee Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Nth Ringwood Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Jubilee Park Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Proclamation Park Income			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Heathmont Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Manson Reserve			

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
HE Parker Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
East Ringwood Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Mullum Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Belmont Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Arrabri Oval			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Cheong Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Eastfield Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Glen Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Gracedale Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Ainslie Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Hughes Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Lipscombe Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Griff Hunt Reserve			

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Barngeong Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Silcock Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Town Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Croydon Park			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Dorset Complex			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
Sundry Parks Reserve			
Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website)	D	Yes	Refer to policy on the Maroondah City Council Website
East Ringwood Hall			
East Ringwood Hall NFP casual hour rate - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall NFP casual hour rate - Jan to Jun	D	Yes	Varies according to quote
East Ringwood Hall NFP regular hour rate - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall NFP regular hour rate - Jan to Jun	D	Yes	Varies according to quote
East Ringwood Hall NFP Night Hire - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall NFP Night Hire - Jan to Jun	D	Yes	Varies according to quote
East Ringwood Hall Community casual hour rate - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall Community casual hour rate - Jan to Jun	D	Yes	Varies according to quote
East Ringwood Hall Community regular hour rate - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall Community regular hour rate - Jan to Jun	D	Yes	Varies according to quote
East Ringwood Hall Community Night Hire - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall Community Night Hire - Jan to Jun	D	Yes	Varies according to quote
East Ringwood Hall Corporate casual hour rate - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall Corporate casual hour rate - Jan to Jun	D	Yes	Varies according to quote

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
East Ringwood Hall Corporate regular hour rate - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall Corporate regular hour rate - Jan to Jun	D	Yes	Varies according to quote
East Ringwood Hall Corporate Night Hire - Jul to Dec	D	Yes	Varies according to quote
East Ringwood Hall Corporate Night Hire - Jan to Jun	D	Yes	Varies according to quote
Casual Cleaner 3 hours	D	Yes	Varies according to quote
Occupancy Payments			
Tennis Club Rentals	D	Yes	Refer to policy on the Maroondah City Council Website
Sporting Clubs			
Use of facility	D	Yes	Refer to policy on the Maroondah City Council Website
Brushy Creek Hall			
Brushy Creek Hall NFP casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Brushy Creek Hall NFP casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Brushy Creek Hall NFP regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Brushy Creek Hall NFP regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Brushy Creek Hall NFP Night Hire - Jul to Dec	D	Yes	Varies according to quote
Brushy Creek Hall NFP Night Hire - Jan to Jun	D	Yes	Varies according to quote
Brushy Creek Hall Community casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Brushy Creek Hall Community casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Brushy Creek Hall Community regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Brushy Creek Hall Community regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Brushy Creek Hall Community Night Hire - Jul to Dec	D	Yes	Varies according to quote
Brushy Creek Hall Community Night Hire - Jan to Jun	D	Yes	Varies according to quote
Brushy Creek Hall Corporate casual hour rate - Jul - Dec	D	Yes	Varies according to quote
Brushy Creek Hall Corporate casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Brushy Creek Hall Corporate regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Brushy Creek Hall Corporate regular hour rate - Jan - Jun	D	Yes	Varies according to quote
Brushy Creek Hall Corporate Night Hire - Jul to Dec	D	Yes	Varies according to quote
Brushy Creek Hall Corporate Night Hire - Jan to Jun	D	Yes	Varies according to quote

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Casual Cleaner 3 hours	D	Yes	Varies according to quote
Croydon Swim Club			
Croydon Swimming Club NFP casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club NFP casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Croydon Swimming Club NFP regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club NFP regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Croydon Swimming Club Hall NFP Night Hire - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club Hall NFP Night Hire - Jan to Jun	D	Yes	Varies according to quote
Croydon Swimming Club Community casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club Community casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Croydon Swimming Club Community regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club Community regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Croydon Swimming Club Hall Community Night Hire - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club Hall Community Night Hire - Jan to Jun	D	Yes	Varies according to quote
Croydon Swimming Club Corporate casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club Corporate casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Croydon Swimming Club Corporate regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club Corporate regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Croydon Swimming Club Hall Corporate Night Hire - Jul to Dec	D	Yes	Varies according to quote
Croydon Swimming Club Hall Corporate Night Hire - Jan to Jun	D	Yes	Varies according to quote
Casual Cleaner 3 hours	D	Yes	Varies according to quote
Belmont Pavilion			
Belmont Park Hall NFP casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Belmont Park Hall NFP casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Belmont Park Hall NFP regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Belmont Park Hall NFP regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Belmont Park Hall NFP Night Hire - Jul to Dec	D	Yes	Varies according to quote
Belmont Park Hall NFP Night Hire - Jan to Jun	D	Yes	Varies according to quote
Belmont Park Hall Community casual hour rate - Jul to Dec	D	Yes	Varies according to quote

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Belmont Park Hall Community casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Belmont Park Hall Community regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Belmont Park Hall Community regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Belmont Park Hall Community Night Hire - Jul to Dec	D	Yes	Varies according to quote
Belmont Park Hall Community Night Hire - Jan to Jun	D	Yes	Varies according to quote
Belmont Park Hall Corporate casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Belmont Park Hall Corporate casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Belmont Park Hall Corporate regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Belmont Park Hall Corporate regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Belmont Park Hall Corporate Night Hire - Jul to Dec	D	Yes	Varies according to quote
Belmont Park Hall Corporate Night Hire - Jan to Jun	D	Yes	Varies according to quote
Casual Cleaner 3 hours	D	Yes	Varies according to quote
Keystone Hall			
Keystone Hall NFP casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Keystone Hall NFP casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Keystone Hall NFP regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Keystone Hall NFP regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Keystone Hall NFP Night Hire - Jul to Dec	D	Yes	Varies according to quote
Keystone Hall NFP Night Hire - Jan to Jun	D	Yes	Varies according to quote
Keystone Hall Community casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Keystone Hall Community casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Keystone Hall Community regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Keystone Hall Community regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Keystone Hall Community Night Hire - Jul to Dec	D	Yes	Varies according to quote
Keystone Hall Community Night Hire - Jan to Jun	D	Yes	Varies according to quote
Keystone Hall Corporate casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Keystone Hall Corporate casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Keystone Hall Corporate regular hour rate - Jul to Dec	D	Yes	Varies according to quote

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Keystone Hall Corporate regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Keystone Hall Corporate Night Hire - Jul to Dec	D	Yes	Varies according to quote
Keystone Hall Corporate Night Hire - Jan to Jun	D	Yes	Varies according to quote
Casual Cleaner 3 hours	D	Yes	Varies according to quote
Glen Frost Room			
Glen Frost Registered Charity hour rate	D	Yes	Varies according to quote
Glen Frost Community Group hour rate	D	Yes	Varies according to quote
Glen Frost All other businesses hour rate	D	Yes	Varies according to quote
Glen Frost NFP casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Glen Frost NFP casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Glen Frost NFP regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Glen Frost NFP regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Glen Frost NFP Night Hire - Jul to Dec	D	Yes	Varies according to quote
Glen Frost NFP Night Hire - Jan to Jun	D	Yes	Varies according to quote
Glen Frost Community casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Glen Frost Community casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Glen Frost Community regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Glen Frost Community regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Glen Frost Community Night Hire - Jul to Dec	D	Yes	Varies according to quote
Glen Frost Community Night Hire - Jan to Jun	D	Yes	Varies according to quote
Glen Frost Corporate casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Glen Frost Corporate casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Glen Frost Corporate regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Glen Frost Corporate regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Glen Frost Corporate Night Hire - Jul to Dec	D	Yes	Varies according to quote
Glen Frost Corporate Night Hire - Jan to Jun	D	Yes	Varies according to quote
Parkwood Hall			
Parkwood Hall Hire	D	Yes	Varies according to quote
Bill Wilkins Lodge			
Bill Wilkins Lodge NFP casual hour rate - Jul to Dec	D	Yes	Varies according to quote

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Bill Wilkins Lodge NFP casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Bill Wilkins Lodge NFP regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Bill Wilkins Lodge NFP regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Bill Wilkins Lodge NFP Night Hire - Jul to Dec	D	Yes	Varies according to quote
Bill Wilkins Lodge NFP Night Hire - Jan to Jun	D	Yes	Varies according to quote
Bill Wilkins Lodge Community casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Bill Wilkins Lodge Community casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Bill Wilkins Lodge Community regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Bill Wilkins Lodge Community regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Bill Wilkins Lodge Community Night Hire - Jul to Dec	D	Yes	Varies according to quote
Bill Wilkins Lodge Community Night Hire - Jan to Jun	D	Yes	Varies according to quote
Bill Wilkins Lodge Corporate casual hour rate - Jul to Dec	D	Yes	Varies according to quote
Bill Wilkins Lodge Corporate casual hour rate - Jan to Jun	D	Yes	Varies according to quote
Bill Wilkins Lodge Corporate regular hour rate - Jul to Dec	D	Yes	Varies according to quote
Bill Wilkins Lodge Corporate regular hour rate - Jan to Jun	D	Yes	Varies according to quote
Bill Wilkins Lodge Corporate Night Hire - Jul to Dec	D	Yes	Varies according to quote
Bill Wilkins Lodge Corporate Night Hire - Jan to Jun	D	Yes	Varies according to quote
Casual Cleaner 3 hours	D	Yes	Varies according to quote
Federation Estate Lifestyle Centre			
Facility Hire (Prices vary according to quote)	D	Yes	Varies according to quote
Federation Cultural Centre			
Federation Estate Hire of Studio 1	D	Yes	Varies according to quote
Federation Estate Hire of Studio 3	D	Yes	Varies according to quote
Federation Estate Hire of Studio 4	D	Yes	Varies according to quote
Federation Estate Per month	D	Yes	Varies according to quote
Karralyka Theatre Hire			
Commercial Performance (Prices vary according to quote)	D	Yes	Varies according to quote
Commercial Rehearsal (Prices vary according to quote)	D	Yes	Varies according to quote
Community Performance (Prices vary according to quote)	D	Yes	Varies according to quote

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Community Rehearsal (Prices vary according to quote)	D	Yes	Varies according to quote
Not for Profit Performance (Prices vary according to quote)	D	Yes	Varies according to quote
Not for Profit Rehearsal (Prices vary according to quote)	D	Yes	Varies according to quote
Karralyka Theatre Tickets			
Theatre Tickets (Prices vary according to quote)	D	Yes	Varies according to quote
Karralyka Theatre Equipment			
Theatre Equipment (Prices vary according to quote)	D	Yes	Varies according to quote
Karralyka Theatre Labour			
Theatre labour (Prices vary according to quote)	D	Yes	Varies according to quote
Karralyka Morning Music			
Morning Music (show and morning tea)	D	Yes	Varies according to quote
Karralyka Functions-Other			
Breakfast Events (Prices vary according to quote)	D	Yes	Varies according to quote
Cocktail Events (Prices vary according to quote)	D	Yes	Varies according to quote
Commercial Full Day - Banquet Room (all 3 rooms)	D	Yes	Varies according to quote
Commercial Full Day - Maroondah Room	D	Yes	Varies according to quote
Commercial Full Day - Mt Dandenong & Mullum Rooms	D	Yes	Varies according to quote
Commercial Full Day - Mt. Dandenong Room	D	Yes	Varies according to quote
Commercial Full Day - Mullum Room	D	Yes	Varies according to quote
Commercial Half Day - Banquet Room (all 3 rooms)	D	Yes	Varies according to quote
Commercial Half Day - Maroondah & Mullum Rooms	D	Yes	Varies according to quote
Commercial Half Day - Maroondah & Mullum Rooms	D	Yes	Varies according to quote
Commercial Half Day - Maroondah Room	D	Yes	Varies according to quote
Commercial Half Day - Mt Dandenong & Mullum Rooms	D	Yes	Varies according to quote
Commercial Half Day - Mt. Dandenong Room	D	Yes	Varies according to quote
Commercial Half Day - Mullum Room	D	Yes	Varies according to quote
Conference Full Day - 8 Hours	D	Yes	Varies according to quote
Conference Half Day - 5 Hours	D	Yes	Varies according to quote
Dinner Events (Prices vary according to quote)	D	Yes	Varies according to quote
Lunch Events (Prices vary according to quote)	D	Yes	Varies according to quote

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Not For Profit Full Day - Banquet Room (all 3 rooms)	D	Yes	Varies according to quote
Not For Profit Full Day - Maroondah Room	D	Yes	Varies according to quote
Not For Profit Full Day - Mt Dandenong & Mullum Rooms	D	Yes	Varies according to quote
Not For Profit Full Day - Mt. Dandenong Room	D	Yes	Varies according to quote
Not For Profit Full Day - Mullum Room	D	Yes	Varies according to quote
Not For Profit Half Day - Banquet Room (all 3 rooms)	D	Yes	Varies according to quote
Not For Profit Half Day - Maroondah & Mullum Rooms	D	Yes	Varies according to quote
Not For Profit Half Day - Maroondah & Mullum Rooms	D	Yes	Varies according to quote
Not For Profit Half Day - Maroondah Room	D	Yes	Varies according to quote
Not For Profit Half Day - Mt Dandenong & Mullum Rooms	D	Yes	Varies according to quote
Not For Profit Half Day - Mt. Dandenong Room	D	Yes	Varies according to quote
Not For Profit Half Day - Mullum Room	D	Yes	Varies according to quote
Pre Theatre Dinner	D	Yes	Varies according to quote
School Function (Prices vary according to quote)	D	Yes	Varies according to quote
Sporting Club Function (Prices vary according to quote)	D	Yes	Varies according to quote
Community Services			
Wyreena Facility Hire			
Facility Hire	D	Yes	Varies according to quote
Wyreena Music Cafe			
Wyreena Open Day Music Café	D	Yes	35.00
Wyreena Course Fees Term 1			
Adults	D	Yes	Varies according to course
Adults with a disability	D	Yes	Varies according to course
Children	D	Yes	Varies according to course
Makers workshops	D	Yes	Varies according to course
Wyreena Course Fees Term 2			
Adults	D	Yes	Varies according to course
Adults with a disability	D	Yes	Varies according to course
Children	D	Yes	Varies according to course
Makers workshops	D	Yes	Varies according to course
Wyreena Course Fees Term 3			

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Adults	D	Yes	Varies according to course
Adults with a disability	D	Yes	Varies according to course
Children	D	Yes	Varies according to course
Makers workshops	D	Yes	Varies according to course
Wyreena Course Fees Term 4			
Adults	D	Yes	Varies according to course
Adults with a disability	D	Yes	Varies according to course
Children	D	Yes	Varies according to course
Makers workshops	D	Yes	Varies according to course
Wyreena School Holiday			
Wyreena School Holidays Fees Course Fees	D	Yes	Varies according to workshop
Wyreena Arts Lounge			
Rental hire fees for Gallery	D	Yes	Varies according to type of hire
Holiday Program			
Inhouse Day	D	No	65.00
Excursion Day	D	No	76.00
Federation Estate Gallery			
Fees for Hire of the Gallery 1 For 8 week blocks	D	Yes	968.00
Social Support			
Monthly Social Outing Fee	D	No	4.90
Shopping/library Return Trip	D	No	4.90
Family Day Care			
Family Day Care - Fee	D	No	12.17
Family Day Care - Levy	D	No	4.88
Occasional Day Care			
Occasional Day Care - Parents fee (half day)	D	No	45.00
Occasional Day Care - Parents fee (full day)	D	No	77.00
HACC Allied Health			
OT fee High Fee/ Per Hour	D	No	104.90
OT fee low fee	D	No	10.35
OT fee medium fee	D	No	15.90
Social Inclusion & Well Being			
Low Fee - Social Support Group	D	No	7.95
Low Fee - Social Support Group with meal	D	No	17.15
High/Private Fee - Social Support Group	D	No	121.00
High/Private Fee - Social Support Group with meal	D	No	136.60
Maroondah Police Seniors Register			
Seniors Register	D	No	4.90
Maternal Child Health Norwood			
Community hourly rate	D	Yes	22.50
Others - hourly rate	D	Yes	22.50

FEES AND CHARGES 2020/21			
Account Description	Fee Type D= Discretionary S=Statutory	GST Yes/No	2020/21 Fees & Charges Inc. GST
Meals on Wheels			
High fee	D	No	15.60
low fee	D	No	9.20
HAC Other Food Services			
Fee	D	No	10.35

To contact Council

- phone 1300 88 22 33 or (03) 9298 4598
- visit our website at www.maroondah.vic.gov.au
- email maroondah@maroondah.vic.gov.au
- SMS 0480 020 200

Translating and Interpreter Service
13 14 50

National Relay Service (NRS)
13 36 77

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